

Appendix A - Proposed 2025 Capital Budget and Capital Spending Authority

Project Name	Dept.	Scope of Work	Operating Impact	2025 - CSA (A)	2025 - New Submissions/ Additional Request for fund (B)	2025 Total (A+B=C)	2025 Funding Allocation				2026	2027	2028
							Asset Mgmt Fund (AMF)	Develop. Charges (DC)	Reserves & Reserve Funds	Other Grants and Other External Fund			
CAPITAL STANDARD PROGRAM													
Main Street Parking Way Finding	CAO's Office	This item will support parking wayfinding in the Main Street South downtown area. The project scope includes necessary equipment and cost of upgrading electrical service, locates, ensuring connectivity etc.	66,000	-	200,000	200,000			200,000				
Mulock Parking Implementation	CAO's Office	This item will support parking wayfinding at Mulock Park. The project scope includes necessary equipment and cost of upgrading electrical service, locates, ensuring connectivity etc.	25,000	-	50,000	50,000			50,000				
Bunker Gear and PPE	CYFS	Purchase of replacement bunker gear and personal protective equipment for firefighters that have reached the lifecycle.		-	100,000	100,000	100,000				110,000		
Recruit Firefighter Equipment - Attrition	CYFS	Purchase of bunker gear, uniforms, training material, and personal protective equipment to outfit new recruits that joined and replace firefighters due to attrition.		-	30,000	30,000	30,000				32,000		
Renovations to Station 4-1	CYFS	In 2022, Station 4-5 CYFS Fire Headquarters was built and Fire Administration relocated from Station 4-1 on Gorham Street to St. 4-5 on Earl Stewart Drive, Aurora. Fire Prevention and one working fire crew remained at Station 4-1. The station will still require renovations to update the kitchen, lighting, floors, etc. to maintain Fire Prevention and Suppression operations/business. This included electrical work for the introduction of vehicle charging stations for the new fire prevention van and to support the towns green initiative.		775,000	-	775,000	650,000		125,000				
Replacement of Firefighting Equipment	CYFS	Regular replacement of damaged/expired firefighting equipment - hazmat, medical, high rise, nozzles, hose appliances, hose, firefighting tools, technical rescue equipment (water and rope rescue).		560,000	50,000	610,000	610,000				110,000		
Replacement of Public Education Van	CYFS	Lifecycle replacement of public education van, due to the condition assessment. PubEd1 is utilized by the public information officer to deliver public education lectures and information to various venues.		-	120,000	120,000	120,000					-	
Replacement of SUV (CH45)	CYFS	Lifecycle replacement of SUV (CH45), due to the condition assessment.		-	120,000	120,000	120,000						
Station Furniture - 4-2, 4-3, 4-4	CYFS	Replacement of chairs, tables, bookshelves, and storage cabinets.		-	20,000	20,000	20,000				20,000		
Training Props	CYFS	Replacement of damaged and/or outdated training props. medical, forcible entry, survival, bailout, rope rescue, water rescue, ice rescue, hazmat, vehicle extrication, and fire suppression. These props and tools are utilized when training firefighters and recruits.		-	20,000	20,000	20,000				22,500		
Furnaces/AC Unit - Station 4-2	Newmarket Fire	Replace 3 furnaces/AC units at Station 4-2, due to the condition of the assets. This item is used to heat and cool the living areas, training areas and physical fitness areas at station 4-2.		-	80,000	80,000	80,000						
Replacement of Station Sign at Station 4-2	Newmarket Fire	The current sign is at the end of its life cycle. The technology is becoming antiquated and is requiring more maintenance as it ages. It is not consistent with the signs at the other stations. It is necessary to program the message on the sign at station 4-2 separately and it must be done onsite. The messaging for the other stations can be done simultaneously and remotely. The sign at station 4-2 is utilized to display messaging to the public in a timely manner.		-	40,000	40,000	40,000						
Bathurst-Davis MUP & Davis Drive Sidewalk	Engineering	This project is to construct a multi-use path on Bathurst street from Davis Drive to Woodspring Avenues and a new sidewalk east of Bathurst street on Davis Drive. Region will contribute \$327,800 to this project as per its funding award letter dated November 15, 2019.		1,696,000	-	1,696,000		1,368,200		327,800			
Bridges and Culverts Program	Engineering	This program is to replace bridges and culverts that are nearing their end of useful life in accordance with the Ontario Structure Inspection Manual (OSIM) report and Asset Management Plan. As per legislation, OSIM is to be conducted every two years.		4,160,000	385,000	4,545,000	3,372,376			1,172,624	2,545,000		

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Harry Walker Parkway & Stackhouse Signalization	Engineering	Full signalization of intersection including AODA upgrades to sidewalks.	5,000	-	450,000	450,000		450,000					
Haskett Breathing Space & Trail	Engineering	Haskett Park redevelopment and trail connection to Davis Drive.	TBD in 2026	-	650,000	650,000		650,000			2,350,000	1,000,000	
Main St. Walkway Revitalization	Engineering	This project includes the design and revitalization of the stairway and path connecting Main Street South to the parking area at Riverwalk Commons, located directly across from the proposed clock tower development property (between 171 and 179 Main St. South).		55,000		55,000		27,500	27,500		650,000		
Mulock Drive Multi Use Path Feasibility and Design Study	Engineering	Construction of a multi-use path along Mulock Drive from Bathurst to Harry Walker Parkway including intersection upgrades; 50% cost shared by York Region.	TBD in 2026	1,000,000		1,000,000	-	500,000		500,000	3,000,000	2,000,000	
Municipal Infrastructure Projects	Engineering	This program includes road resurfacing, rehabilitation, reconstruction including water/wastewater/storm water upsizing and replacement and watermain relining as per Asset Management Plan.		5,393,500	836,500	6,230,000	3,430,000				11,181,000		
Parkette & Sports Pad	Engineering	Project includes construction of Clifford Perry Parkette (small playground, benches, etc.), Proctor Park sports pad and Environmental Park sports pad will be hard court surface for multi-use sports.	5,000	500,000		500,000		500,000					
Stormwater Comprehensive Plan Update	Engineering	Update to the 2017 Stormwater Master plan, including sewer shed delineation required by the province to be completed by Dec 31, 2025, and creation of a stormwater model with analysis completed to address adaptation requirements in future climate scenarios.		-	200,000	200,000				200,000	150,000		
Stormwater Management Pond Cleanout Program	Engineering	Annual storm water management pond cleanout program as per condition assessment and asset management plans.		2,240,000		2,240,000	-			2,240,000	2,748,750		
William Dunn Parkette and Trail Development	Engineering	This project involves the supply and a installation of a new parkette including the formalization of an existing path to an AODA compliant trail.	6,000	-	80,000	80,000		80,000			270,000	150,000	
Charging Stations for electric vehicles	Facilities	As technology advanced towards more renewable energy options, the Town's fleet is moving towards purchasing electric vehicles to help reduce the Town's green gas emissions footprint from its operations. In order to support and operate such fleet, a number of charging stations will need to be installed at key locations, mainly for the Town's fleet, and potentially extend the service to Town residents and visitors in the future.		100,000	200,000	300,000			300,000				
Facility Asset Replacement	Facilities	This request is for replacements, repairs and rehabilitation of building components and systems. Initial assessment and scope of work has been established for the majority of these projects; funding is required to implement the construction phase.		1,095,500	624,500	1,720,000	1,720,000				4,278,000		
Facility Health and Safety Requirements and Improvement	Facilities	There are a number of buildings that require various repairs, replacements, and/or modifications and improvements to maintain the buildings in a state of good repair, and operational health and safety. This program includes an upgrade to the indoor CO monitoring system in garage in Operations Centre, addition of an aquostic barrier at the Ray Twinney Community Centre (RTCC), safe access to bell tower in Old Town Hall, new refrigeration room in RTCC, site improvement in Gorman Pool, various buildings accessibility upgrades such as RTCC, Old Town Hall, and the potential emergency generator backup in Magna Centre (pending successful grant application), etc.		530,000		530,000	530,000				2,570,000		
Roof Replacements at Various Facilities	Facilities	Roof replacement at various Town facilities based on condition assessments. These include flat roof in Gorman Pool/Lions' Rink facility, standing seams on metal roof at Magna Centre, and salt dome roof.		1,500,000	550,000	2,050,000	2,050,000						

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Use of Space at Ops. Centre - Phase 2	Facilities	This request is to continue with a design to propose renovations to the Operations Centre to keep up with the growth of the departments operating out of this facility.		-	100,000	100,000			100,000		300,000	300,000	300,000
Budgeting Software	IT	The project scope for implementing a budgeting software involves the comprehensive integration of a robust financial management platform designed to streamline the budget creation, monitoring, and adjustment processes. This includes configuring the software to meet the specific needs of the Town, migrating existing financial data, and ensuring seamless integration with other municipal systems. The project will also encompass user training, system testing, and the development of customized reporting tools to enhance transparency and accountability. The primary goal is to improve the accuracy and efficiency of budget management, support informed decision-making, and ensure compliance with regulatory requirements, ultimately fostering better resource allocation and financial planning within the municipality.	100,000	-	100,000	100,000			100,000				
Computer and Peripheral Replacement	IT	This item will support the on-going replacement of an end user desktop equipment and peripheral devices that have reached the end of their lifecycle. Equipment includes desktop computers, laptops, printers, audio/visual equipment, tablets, etc.		300,000	100,000	400,000	400,000						
Digital Presence Enhancements	IT	The Town requires an expanded project scope to further enhance its digital presence through significant improvements to its website, portal, and mobile app. This project includes a comprehensive redesign of the Town's website to provide a user-friendly interface, improved navigation, and enhanced accessibility for all residents. The project will also focus on developing an integrated citizen portal that offers seamless access to municipal services, including bill payments, service requests, and community engagement tools. Additionally, the introduction of the Town's mobile app will ensure that residents can access all these services conveniently from their smartphones. The goal is to create a cohesive and interactive digital ecosystem that facilitates efficient communication, engagement, and service delivery for all Town residents which are identified in the Council's strategic plan. The budget includes funding for: 1. Subscription and/or license fees 2. Integration and customization costs 3. Staffing resources to support business units with data migration and configuration 4. Security enhancements	30,000	-	250,000	250,000			250,000		250,000		
Enhance Technology needs of new workplace model	IT	The pandemic has illustrated the need to support a variety of technical needs of working in different environments. The Town has had to quickly pivot to provide technical resources to work remotely and adapt existing systems for those on site. Many solutions put in place are stop-gap and not efficient towards a long term solution. Therefore, in order to maintain optimal service delivery the Town must invest in technology that is sustainable, secure and efficient to adapt to any new workplace model for staff. Essentially investment is required in several areas listed below: 1. Computing equipment (Desktops to laptops) 2. Unified communications technology (Softphones, Collaboration tools etc.) 3. Network and Security (Encryption, data storage, VPN,) 4. Remote work tools (E-signatures, Printing services, document management, web-based solutions etc.) 5. Workspaces (Drop-in stations, Additional peripherals etc.)		500,000	-	500,000	250,000		250,000				
Network Infrastructure Lifecycle replacement	IT	The project scope for replacing network infrastructure is due to the fact that certain critical components have reached or are reaching the end of its lifecycle. This project involves a comprehensive upgrade of the Town's networking hardware and software components to ensure continued operational efficiency and security. This includes a detailed assessment of the existing infrastructure, planning the replacement of outdated routers, switches, firewalls, and cabling with modern, high-performance equipment. The project will involve coordinating with vendors, scheduling and minimizing downtime, and ensuring compatibility with current systems and applications. The objective is to enhance network reliability, speed, and security, supporting the Town's growing technological needs and providing a scalable foundation for future advancements.	40,000	-	400,000	400,000	200,000		200,000		400,000		

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Risk Management Software	IT	This item is to purchase a cloud based risk and claims management solution. A software is required to ensure the Town proactively manages potential threats, minimize losses, improve operational resilience and ensure compliance with relevant regulations, ultimately protecting assets and enhancing overall risk posture.	50,000	-	30,000	30,000			30,000				
Custom Banner/Backdrop System- Riverwalk Stage	Parks	This is to purchase a specially designed system for banners and backdrops engineered for use during special events.		-	30,000	30,000			30,000				
Lighting Strategy for Newmarket Riverwalk Commons and Main St.	Parks	This is to hire a consultant to provide a strategy for year round lighting downtown as a central hub for community space and gatherings.		-	60,000	60,000			60,000				
Playground Replacement	Parks	Annual program to replace end of useful life playground and playground equipment.		-	435,000	435,000	435,000				350,000		
Sporting Backstop & Fencing Replacements	Parks	This project is to retain a structural engineer to review the condition and design the replacement work if needed. Replacement will be conducted after the assessment and design in the following years.		-	50,000	50,000	50,000				50,000		
Community Energy Plan Update	Planning	To hire a consultant to update the existing Community Energy Plan. This includes an assessment of the current state of energy use and Green House Gas emissions, identify new opportunities, and develop actionable strategies to achieve the Town's energy and sustainability goals over the next five years.		150,000	-	150,000			150,000				
Residential Parking Study	Planning	The Residential Parking Study will involve reviewing and providing recommendations (where required) on: 1. Current residential parking requirements for specific built forms; 2. Parking requirements in relation to on-street parking availability with/without bike lanes, front yard parking opportunities and limitations, and driveway widths; 3. Use of garages as parking and garage size requirements; 4. Innovative residential parking options; 5. Condo road design standards and criteria; 6. Effects of changing household composition on parking, and 7. Effects of the 'new normal' work patterns on parking.		130,000	-	130,000			130,000				
Fleet Replacement	PWS	This is to replace end of useful vehicles and equipment as per fleet condition assessment.		-	2,176,000	2,176,000	2,176,000						
Fleet Safety Program Development	PWS	This is to develop a fleet safety plan with the ability to bring in trainers, developing a safety program for all PWS/PFS users.	70,000	-	70,000	70,000			70,000				
Growth vehicle for New Roads Supervisor	PWS	This is to purchase a new vehicle for the new roads supervisor position.	10,000	-	80,000	80,000		80,000					
New Street/Pathway/Trail Lighting	PWS	This project is to hire a consultant to review the condition and gaps in the current street/trail/pathway lighting and determine new lighting needs and install lighting as recommended.		-	25,000	25,000		12,500	12,500		50,000		
Parking Lot Replacements	PWS	Staff has taken a preliminary assessment to understand several parking lots' condition. Paul Semple Park parking lot, Youth Centre parking lot and Quaker Park parking lot will require a consultant to undertake a feasibility study, detailed design to enhance stormwater management and construction.		-	250,000	250,000	250,000				225,000		
Quaker Pickleball Court Replacement	PWS	Resurfacing 6 Pickleball courts at the Quaker Park.		-	200,000	200,000	200,000						

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Sanitary Sewer Spot Repair Program	PWS	This program is for sanitary sewer spot repair at various locations as identified by condition assessment. This work will be coordinated between Public Works Water & Wastewater Division, Corporate Asset Management Office, and Engineering.		-	25,000	25,000	25,000				25,000		
Timothy Street Bollards	PWS	Design and construction of hydraulic bollards on Timothy Street including LED lighting for events required road closures.		-	15,000	15,000			15,000		200,000		
Trail Lighting Replacement	PWS	Replacement of blue trail light poles along the Tom Taylor Trail.		-	50,000	50,000	50,000				50,000		
Vactor Drying Pad at Ops. Centre for vactor truck	PWS	This is to design and construct a pad of concrete or pavement for dumping wet material onto and have it drain and dry so that staff may easily dispose of the dried material. For the drainage, a series of sediment removal components will be installed and ultimately connect to a storm or sanitary sewer.		-	50,000	50,000			50,000		250,000		
Walkway Design & Construction (Additional Walkway Design)	PWS	We are currently inventorying all walkways and looking to retain a consultant for design of several for improvements and or replacements.		-	50,000	50,000		25,000	25,000		250,000		
Water Quality Technology	PWS	This is to purchase flushers and smart hydrant with water quality monitoring capabilities to support the Town's continued water quality program and compliance with the Ministry of Environment, Conservation and Parks regulations.		-	100,000	100,000			100,000				
TOTAL CAPITAL STANDARD PROGRAM			407,000	20,685,000	9,452,000	30,137,000	16,928,376	3,693,200	2,275,000	7,240,424	32,437,250	3,450,000	300,000
CAPITAL MAJOR PROGRAM													
Replacement of Aerial 427	CYFS	Lifecycle replacement of Aerial 427 truck. This request is to secure funding to start the procurement process. It takes approximately 2 years to build and deliver.		-	3,000,000	3,000,000	3,000,000						-
Training Building and Class B Burn Tower Design	CYFS	To designing and choosing a structure, hiring an architect, and go out to bid for a contractor. 48% of the project is funded by the annual Skills Development Capital Fund through the Ministry of Labour.		-	1,800,000	1,800,000			935,000	865,000	1,200,000		
Mulock House Adaptive Re-Use	Engineering	Continuation of the Mulock House Adaptive reuse project.		5,736,000	906	5,736,906			5,737,000				
Mulock Park	Engineering	Continuation of the Mulock Park Construction for skate trail, trails, amenities, parking lots.		22,841,700	4,885,000	27,726,700		21,041,753	6,684,947		11,315,053		
New Pickleball Facility	Engineering	Develop a pickleball facility with 20 courts and bubbled for winter season (George Richardson Park). 2025 - Design and 2026 - Construction	TBD in 2026	-	2,090,000	2,090,000		500,000	1,590,000		4,000,000		
Outdoor Rink - Ray Twinney	Engineering	Design and construction of an outdoor ice rink, multiuse space.		750,000		750,000		750,000			3,000,000	3,862,000	
Tennis club demolition and new downtown parking lot construction	Engineering	This project includes demolition of an existing tennis club and construction of a 150 spot permienat at-grade parking lot with lighting and drainage features as directed by Council and detailed in Report 2024-57 Downtown Parking Update 2024 recommendations. The project also includes the feasibility assessment, design and construction of 50 additional parking spaces to reach a total goal of 200 new parking spots in the downtown core.		1,600,000	-	1,600,000		800,000	800,000		500,000		

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Enterprise Asset Management (EAM) Tools	IT	Implementing an Enterprise Asset Management (EAM) tool includes the comprehensive integration of a centralized platform to optimize the management of an organization's physical assets throughout their lifecycle. This entails configuring and deploying the EAM software to support asset tracking, maintenance scheduling, work order management, and compliance reporting. The project will involve data migration from existing systems, customization to fit organizational processes, user training, and rigorous testing to ensure smooth operation. The objective is to enhance asset visibility, improve maintenance efficiency, reduce downtime, and support data-driven decision-making to maximize asset performance and lifespan. This will be a multi year project with the requirement for staff resources to move this project forward: 1. IT Project Manager - Required to ensure project delivery 2. IT System Analyst- This resource will be required for a period of 2-3 years to assist in the configuration, implementation and integrations of the system 3. PWS/PFS Business Analysis Project Managers (2) – These resources focusing on leading efforts to developing structures and processes for managing and streamlining the management of assets within the respective service delivery areas. 4. PWS/PFS CMMS Data and Process Coordinators (3) – These resources execute project tasks in support of project managers to gather data, improve geographic information, document maintenance processes, and develop inspection forms. 5. PWS/PFS staff to backfill departmental SMEs during implementation. Costs will include 1. Software Licensing/Subscription fees 2. Implementation and Setup costs 3. Training and ongoing support 6. Integration Costs 7. Hardware costs 8. Customization and development 9. Staffing resources for implementation and configuration.	250,000	-	1,500,000	1,500,000			1,500,000		1,500,000		
Human Resource Information System (HRIS) Implementation	IT	Implementing an HRIS (Human Resource Information System) encompasses the comprehensive integration of a centralized platform to streamline and automate all HR functions. This includes managing employee records, payroll, benefits administration, recruitment, performance evaluations, and compliance reporting. The project will involve data migration from legacy systems, customization of the HRIS to align with organizational processes, user training, and system testing to ensure seamless deployment. The goal is to enhance operational efficiency, improve data accuracy, and provide a user-friendly interface for HR staff and employees, ultimately supporting strategic HR decision-making and organizational growth. This will be a multi year project with the requirement for two staff resources to move this project forward. 1. System Analyst - This resource will be required for a period of 2-3 years to assist in the configuration, implementation and integrations of the system 2. HR Staff to backfill the SME during implementation. Costs will included 1. Software Licensing/Subscription fees 2. Implementation and Setup Costs 3. Training and Ongoing Support 4. Integration Costs 5. Hardware costs. The solution can present costs moving to operation costs based on online vs. On-prem solutions.	100,000	-	300,000	300,000			300,000		300,000		
TOTAL CAPITAL MAJOR PROGRAM			350,000	30,927,700	13,575,906	44,503,606	3,000,000	23,091,753	17,546,947	865,000	21,815,053	3,862,000	-
TOTAL			757,000	51,612,700	23,027,906	74,640,606	19,928,376	26,784,953	19,821,947	8,105,424	54,252,303	7,312,000	300,000