

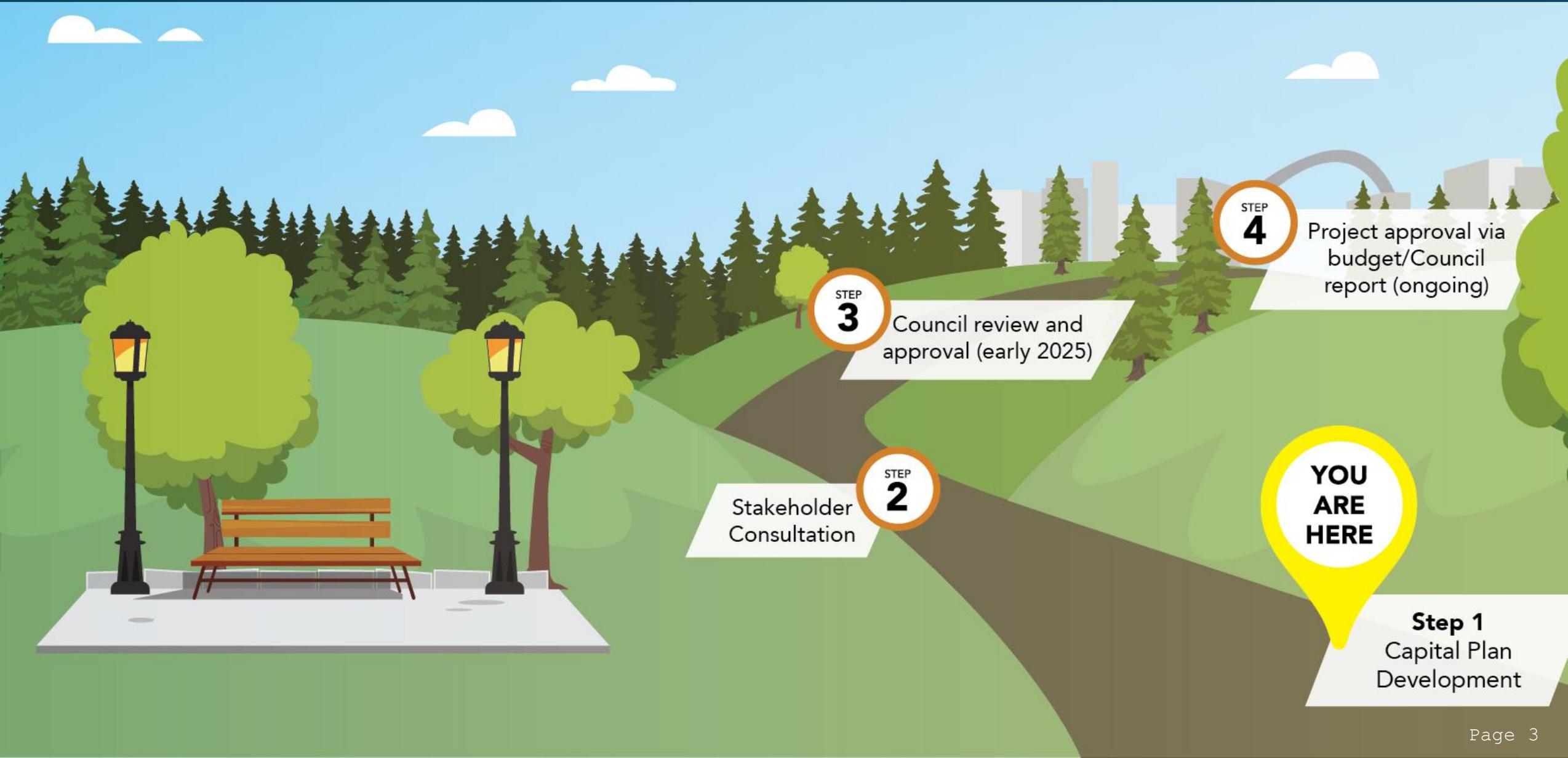


Presentation Agenda

Recreation & Parks Capital Planning

1. Preparation
2. Capital Project Planning
3. Considerations
4. Financials
5. Capital Project List (0-5 years)
6. Capital Project List (5-10 years)
7. Future Capital Projects (10 years plus)
8. Asset Replacement Fund (ARF) Select Projects
9. Review of Resources
10. Recommendations & Next Steps

Capital Plan Trail Map



Parks & Recreation Capital Plan

Part 1



Preparation



Preparation

Recreation & Parks Project Genesis:

(where did the ideas come from?)

- Council Priorities
- Development Charge Study
- Active Transportation Plan
- Recreation Playbook
- Local Community Priorities
- Emerging Needs
- Funding or Partner Opportunities



Preparation

Capital Funding Tools*:

- Reserves (growth and discretionary)
- Development Fees (growth)
- Park Land Contribution (growth)
- Developer Agreements (community benefit)
- Alternative Funding Sources (partnerships, donations and grants)
- Build Canada Fund (Gas Tax)

*This does not include financing options (debenture)



Parks & Recreation Capital Plan

Part 2

Capital Project Planning



Capital Project Planning

Project planning generally follows three stages:

- **Active** (completion within 5 years);
 - Design and construction phase.
- **Planning** (completion within 10 years);
 - Scope and cost estimates phase.
- **Future** (conceptual)
 - Anticipated projects phase.

Because of constraints (time, resource capacity, scope, cost and complexity) projects need staggered starts.

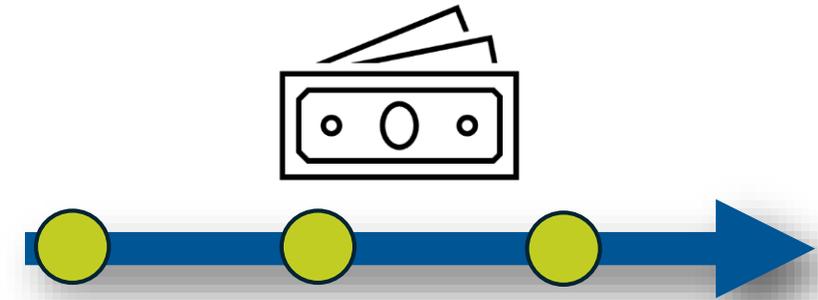


Capital Project Planning

Not all project estimates are the same – and not all projects are at the same stage of estimating *.

Classes of estimate for projects (preconstruction stage):

- **Class D** (project development is approx. 30% complete)
- **Class C** (project development is approx. 70% complete)
- **Class B** (project development is approx. 90% complete)
- **Class A** (final tender with estimates at 100%)



Project cost estimating has been significantly challenged in recent years due to inflationary pressures that are driving labour and material costs significantly higher.

* **Risk:** Approximately 50% of project estimates (by \$) presented in the Capital Plan are Class D estimates with no contingency provision and some still TBD. The other 50% is related to Mulock Park and are awarded or in the procurement process.

Parks & Recreation Capital Plan

Part 3



Considerations



Considerations

Capital Plan Financial Considerations:

- Economic Conditions (Inflation, Labour Market, Interest Rates)*
- Available Funding Sources and Limitations.
- Operational Cost to run once infrastructure is built (maybe a limiting factor).
- Fiscal Framework.

Important Fact:

Local governments are responsible for 60% of Canada's infrastructure but get only 10 cents of every tax dollar collected (source - FCM).



* **Risk:** The Capital Plan presented does not include inflationary allowance (in today's dollars/\$)

Considerations

Proposed Legislative Changes:

(Bill 23 and other pending changes)

- Impact the funds collected from growth for new parks/recreation amenities.*
- Requirement to spend or allocate 60% of growth funds collected every year.
- Disagreement about which lands to provide for parkland dedication can lead to an OLT appeal.
- Lands that are encumbered can be required to be accepted as parkland.



The Province Promised:

“To keep municipalities ‘whole’ if they can’t fund infrastructure”

* **Risk:** Provincial legislative changes that impact available funding/local decision making

Considerations

Future Cost Implication* of New Assets:

- Operations
- Maintenance
- Replacement

Every new asset has ongoing costs associated with the use and enjoyment of the amenity. This includes staff, materials & related costs like insurance.

Risk: Additional costs associated with assets are accounted for in budget



Parks & Recreation Capital Plan

Part 4

Financials



Financials

Estimated Available Funding:

Available Funds (Impacts to Funding Level)	Estimated Funding (in <u>Millions</u> \$)
Town Anticipated Capital Funding (as of Oct 2022)	130
Estimated Impact of Bill 23 (Reduction)	(32)
Estimated Impact of Bill 185 (Addition)	6
Estimated Capital Funding after Provincial Changes	104
Emerging Community Priorities Contingency (Held)	(10)
1% Town Recreation Levy over 10 years (Addition)	7
Available Funding	101

Financials

Estimated Funding Shortfall:

Funding Forecast	Estimated in <u>Millions</u> \$
Total available funding	101
Project estimates (over 10 years)	127
Estimated Funding Shortfall	(26)

Reminder: *Estimated Impact of Bill 23 (-) and Bill 185 (+) is a total **Reduction** of **\$26 million***

Important Note: *This shortfall hopefully will be addressed by the Provincial promise to keep municipalities 'whole'; or over the next 10 years through infrastructure grants, the review of development charges along with the ongoing cultivation of innovative funding partnerships.*

Parks & Recreation Capital Plan

Part 5

Capital Project List (0-5 years)



Active Stage (0-5 years) Capital Projects

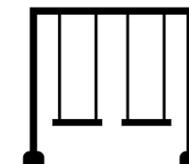
The **Parks and Recreation Capital Plan** Projects to be delivered over the next 5-years is the most ambitious capital plan in the Town's history and includes...

Mulock Park and an additional **20 Capital Projects** that are planned to be delivered over the next 5-years, including new facilities for Tennis and Pickleball.

Total investment of an estimated **\$111 million**.

Over the same 5-year period the Town will continue necessary Asset Replacement Funded (ARF) Projects to ensure the quality of current assets.

An ongoing investment of **\$1.5 million**.



Active Stage (0-5 years) Quick View Project List

Capital Projects:

- Mulock Park, House and Parking
- New Tennis Club
- Pickleball Facility
- Outdoor Rink
(Ray Twinney Recreation Complex)
- Frank Hollingsworth Park
- Frank Williams Court
- Proctor Park Sport Pad
- Environmental Park Sport Pad
- William Dunn Parkette
- Clifford Perry Parkette
- Dorothy Fraser Parkette
- Haskett Park (Park Plan – Phase 1)
- Mulock Multi-Use Path
- Bathurst Multi-Use Path
- Northwest Quadrant – Phase 5
- Stackhouse Trail
- Holland River Overlook
- Former Operations Centre
- Additional/New Leash-Free Dog Park
- Lighting & Irrigation



Parks & Recreation Capital Plan

Part 6

Capital Project List (5-10 years)



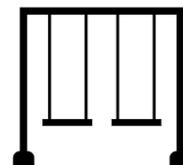
Planning Stage (5-10 years) Capital Projects

The **Parks and Recreation Capital Plan** Projects to be delivered over the next 5-10 years will be more modest and includes...

Numerous **Park Development Projects** and **Trail Projects** associated with future growth.

Total investment of an estimated **\$16 million**.

The ongoing work to develop both **Facilities** and **Park Asset Management Plans** will inform the necessary Asset Replacement Funded (ARF) Projects for the timeframe of 5-10 years.



Planning Stage (5-10 years) Quick View Project List

Projects:

Trails & Trails Connections

- Glenway West Development Trail
- Oak Tree Cres to Yonge St Connection
- Bayview Ave to Stonehaven Connection
- Quaker Trail Connection
- Cane Parkway Trail (Part 1 and 2)
- Haskett Park Trail – Davis Dr. Connection
- Hydro Corridor Trails

Growth Related Parks

- Shining Hill
- Sundial Park
- Forest Green Park
- Prospect/Charles Park
- Lundy's Lane Development
- Redwood Development

Park Development

- Haskett Park (Renewal – Phase 2)



Parks & Recreation Capital Plan

Part 7

Future Capital Projects
(10 years plus)



Future Stage (10 years plus) Quick View Project List

10+ Year Projects:

- Ray Twinney Recreation Centre Addition
- Community Centre Enhancements
- Glenway West Facilities Building
- New Park Bathrooms



Parks & Recreation Capital Plan

Part 8

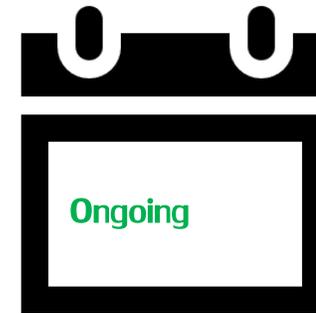
Select High Profile
Asset Replacement
Fund Projects



High Profile Asset Replacement Project Quick View Project List

Highlighted Projects:

- Trail Enhancements
- Glen Cedar Parkette
- Main St. Walkway Repairs
- Main St. Furniture Placement
- Fairy Lake Park Bathroom
- George Richardson Park – Trail Bridge
- Inclusive & Accessible Playground



Parks & Recreation Capital Plan

Part 9

Review of Resources



Resources

Staff Capacity – To Design/Build:

- Engineering Services
- Parks and Facilities

Staff Capacity – To Support the Design/Build:

- Legal (contract/agreement)
- Procurement (securing contractors)
- Risk & Insurance
- Communications
- Financial Services

Staff Capacity – To Maintain:

- Public Works
- Parks and Facilities

There are many additional skilled resources that make projects possible.



Resources

Resourcing Capital Plan Delivery Options:

- Additional Town staff capacity
- Additional Town contract positions
- Third party contracting (design/build/project manage) where appropriate

Various options are being explored to fund the additional resources/capacity that will be required to support the capital plan.

Staff will manage these pressures over the 10-year period and engage Council as we work to balance staff workload, available funding and capital project delivery targets.



Parks & Recreation Capital Plan

Part 10

Recommendations and Next Steps



Recommendation / Next Steps

1. That the report entitled Parks and Recreation Draft Capital Plan dated May 27, 2024 be received; and,
2. That Staff undertake consultation regarding the Parks and Recreation Draft Capital Plan, as presented, with key stakeholders and user groups; and,
3. That staff report back with a final draft of the Parks and Recreation Capital Plan, after consultation has been undertaken, for Council review and approval; and,
4. That Staff continue to advance individual projects for approval through the annual budget process, or under separate report, as appropriate; and,
5. That Staff ensure that any new project is only added to the Parks and Recreation Capital Plan having the support of Council.



Questions & Answers

