



2022 Preliminary Draft Capital & Rate-Supported Budgets

Prepared by: Andrea Tang

Financial Services

Date: October 18, 2021

Agenda



1. Capital Budget
2. Rate-Supported Operating Budgets
 - A. Water & Wastewater
 - B. Stormwater
 - C. Building
3. Next Steps



1. Capital Budget Definitions

- Capital Budget - approved funding for annual capital expenditures for the purchase and financing of tangible capital assets. There are two capacity tests:
 - Operational – that the projects can be delivered
 - Financial – that funding is limited to availability of each individual source
- Capital Program - list of projects contained within the Capital Budget
- Capital Spending Authority - total of all approved capital expenditures for current and future years



1. Capital Budget Capital Program



- Capital Program is broken down into the following:
 - A. Standard Program
 - set at \$20 million to consider operational capacity
 - unallocated provision allows flexibility for Council to add Standard projects during the year
 - B. Major Projects
 - minimal effort from dedicated capital project staff
 - Major projects do not impede delivery of the Capital Program



1. Capital Budget

Capital Program - Prioritization



- Operational capacity limits the standard capital program
- Priority given to projects that align with the Asset Management Plan (core assets), Asset Management process (non-core assets) and DC Background Study
- Also based on:
 - Project category
 - Corporate alignment and opportunity
 - Levels of service and infrastructure impact
 - Community impact
 - Risk assessment



1. Capital Budget Capital Program



	Standard (\$)	Major (\$)	Total (\$)
2021 commitments for 2022	1,300,000	3,200,000	4,500,000
2022 capital program	15,064,550	-	15,064,550
	16,364,550	3,200,000	19,564,550
Allocated provision (2021 program)	1,614,000	-	1,614,000
Unallocated provision	2,021,450	-	2,021,450
Mulock Park (Council approved)	-	3,500,000	3,500,000
Subtotal	20,000,000	6,700,000	26,700,000
Recreation Playbook Implementation (RJT outdoor skating rink - 2022 DP)	-	2,000,000	2,000,000
Fleet & equipment replacement (2022 DP)	-	1,615,000	1,615,000
Subtotal	20,000,000	10,315,000	30,315,000

- For details of the capital program, refer to the individual capital decision packages.



1. Capital Budget

Capital Program by Department



Department	Standard (\$)	Major (\$)	Total (\$)
Building	100,000	-	100,000
CYFS	750,000	2,700,000	3,450,000
Engineering	11,594,000	5,500,000	17,094,000
IT	870,000	-	870,000
Library	534,550	-	534,550
Public Works - Parks	360,000	-	360,000
Public Works - Facilities	2,550,000	-	2,550,000
Public Works - Fleet	140,000	2,115,000	2,255,000
Stormwater	780,000	-	780,000
Water & Wastewater	300,000	-	300,000
Unallocated Provision	2,021,450	-	2,021,450
Total	20,000,000	10,315,000	30,315,000



1. Capital Budget

Capital Program Funding



Category	ARF	DC	General	Other	Total
Mandatory	1,525,000	43,785	100,000	31,215	1,700,000
Replacement	11,154,550	2,750,000	40,000	2,590,000	16,534,550
Growth		7,233,200	1,170,000	1,090,800	9,494,000
Community Planning	115,000	50,000			165,000
Efficiencies			400,000		400,000
Subtotal	12,794,550	10,076,985	1,710,000	3,712,015	28,293,550
Unallocated Provision					2,021,450
Total					30,315,000

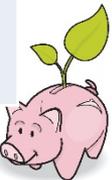


1. Capital Budget

2023 Capital Program



Capital Project	\$
Life Cycle Replacement of Personal Protective Equipment	190,000
Firefighter PPE Washing System	100,000
ERP Projects enhancement	50,000
Enhance Technology needs of new workplace model	250,000
Facility Health and Safety Requirements	40,000
AODA Implementation for Facilities	100,00
Roof Replacements at Various Facilities	2,120,000
Sewage Pump Station Maintenance Program Development	100,000



1. Capital Budget

2023 Capital Program (cont'd)



Capital Project	\$
Capital Asset Management Implementation (Roads, W/WW)	2,375,000
Bridge & Culvert Capital Asset Management Implementation	2,625,000
Recreation Playbook Implementation (RJT outdoor rink)	5,000,000
Mulock Park	11,500,000
Total	24,450,000



1. Capital Budget Future Capital Program (2024 & beyond)

Capital Project	\$
Enhance Technology needs of new workplace model	500,000
AODA Implementation for Facilities	100,000
Roof Replacements at Various Facilities	300,000
Mulock Park	23,000,000
Total	23,900,000



1. Capital Budget Capital Spending Authority



Year	\$
2022	30,315,000
2023	24,450,000
2024 & beyond	23,900,000
Total	78,665,000



1. Capital Budget Update on Recreation Initiatives



Initiative	Status
Skate Park	In progress
Playground equipment at Glen Cedar Public School and William Dunn	to be funded from operating budget
Hollingsworth and Clifford Perry Place – public consultation / design	Scope out in 2022, anticipated commencement in 2023
Sports pads	Scope out in 2022, anticipated commencement in 2023



2. Rate-Supported Operating Budgets

A. Water & Wastewater



- Increase by 3.8% as per the Six-Year Water & Wastewater Financial Plan
- Accounts for:
 - Region's increase of 3.3%
 - Requirements to support day-to-day operations
 - Contribution to ARF for future asset replacements totaling \$8,060,654
 - Decision packages
- Two staffing requests due to growth (operating decision package):
 - Water & Wastewater Lead Hand
 - Water & Wastewater Operator



2. Rate-Supported Operating Budgets

A. Water & Wastewater



	Water (\$)	Wastewater (\$)	Total (\$)
Revenues	20,291,000	23,684,000	43,975,000
Expenditures			
Regional Costs	10,870,000	16,434,000	27,304,000
Expenditures	4,946,273	2,230,633	7,176,906
Support Costs	1,279,033	1,173,367	2,452,400
ARF	4,037,366	4,023,288	8,060,654
Reserves	- 841,672	- 177,288	- 1,018,960
Total Expenditures	20,291,000	23,684,000	43,975,000
Net	-	-	-

Based on an annual consumption of 200 cubic metres, the 2022 annual increase is \$48.09.



2. Rate-Supported Operating Budgets

B. Stormwater



- Increase by 10.0% as per the Ten-Year Stormwater Financial Plan
- Accounts for:
 - wages and benefits
 - CCTV program including an increase of \$50,000 due to growth (operating decision package)
 - catch basin cleaning
 - maintenance on stormwater ponds



2. Rate-Supported Operating Budgets

B. Stormwater



	Total (\$)
Revenues	2,644,000
Expenditures	
Expenditures	1,319,480
Support Costs	210,856
ARF	993,435
Reserves	120,229
Total Expenditures	2,644,000
Net	-

Based on a 465 square metre lot, the 2022 annual increase is \$4.63.



2. Rate-Supported Operating Budgets

C. Building



	Total (\$)
Revenues	1,680,191
Expenditures	
Expenditures	2,173,239
Support Costs	625,806
ARF	-
Reserves	- 1,118,854
Total Expenditures	1,680,191
Net	-

- A separate report will be brought forward to request increases to Building fees and charges



3. Next Steps



Activity	Date	Meeting
Tax-Supported Operating Budget	Nov. 8	Special CoW
Draft Budgets	Dec. 6	CoW
Approval	Dec. 13	Council

