



2021 Draft Operating and Capital Budgets

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Agenda



1. Updates
2. Overview
3. Community engagement
4. Budget impact
5. Next Steps



Updates

What has changed since November 9



Tax –supported Operating Budget revisions



- Service Delivery Responses, Nov. 16 CoW
 - Budget impact, up to \$630,000
- Operations Centre
 - Health & safety precautions, up to \$200,000
- Financial Relief Program extended to Jan. 31
 - Budget impact of \$83,000 per month
- Support for Local Businesses
 - \$50,000 in new funding



Reduction Option: Tax-supported Operating budget



	Preliminary Draft	Reduction option	Draft
<u>Base budget</u> To inflation rate	0.99%	- 0.49%	0.50%
<u>Contingency</u> Reduce to \$300,000	1.00%	- 0.52%	0.48%
<u>Infrastructure (ARF)</u> No change	1.00%	-	1.00%
Total	2.99%	- 1.01%	1.98%



Capital Program revisions



Program	2021 capital program	2022 capital program
Preliminary draft	\$ 17.0 million	-
Q3 Financial Update	+ \$ 3.2 million	+ \$ 2.7 million
Reallocations	- \$ 1.8 million	+ \$1.8 million
Draft	\$ 18.4 million	\$ 4.5 million
Unallocated provision	\$ 1.6 million	
Total budget	\$ 20.0 million	



Other Updates

- Fees and Charges

- No increase except for

Water / Wastewater	4%
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Stormwater	10%
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- Inflation / CPI

Current Toronto	0.4%
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Projections by the Ontario government:

2020	0.5%
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2021	1.7%
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Overview

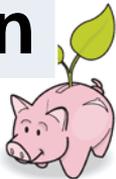
2021 budget at a glance



Consolidated budgets:



Operating Budgets:	
Tax-supported – Town, Fire, Library, Mulock Farm, BIA	\$ 89.8 million
Rate-supported – water, wastewater, stormwater, building permits	47.0 million
	\$ 136.8 million
Capital budget	\$ 37.9 million
Total	\$ 174.7 million



Tax-supported operating budget by governance

	Town	CYFS	Library	Total
	In \$ millions			
Expenses	\$ 60.5	\$ 15.9	\$ 3.4	\$ 79.8
Reserve transfers	8.3	1.4	0.3	10.0
	\$ 68.8	\$ 17.3	\$ 3.7	\$ 89.8
Non-tax revenues	- 19.2	- 0.4	- 0.2	- 19.8
Tax levy	\$ 49.6	\$ 16.9	\$ 3.5	\$ 70.0



Rate-supported operating budgets by rate group



	Water	Wastewater	Stormwater	Building
	In \$ millions			
Expenses	\$ 16.6	\$ 18.4	\$ 1.4	\$ 2.8
Reserve transfers	3.0	3.8	1.0	-
	\$ 19.6	\$ 22.2	\$ 2.4	\$ 2.8
Non-rate revenues	- 0.2	-	-	-
Rates	\$ 19.4	\$ 22.2	\$ 2.4	\$ 2.8



Funding for COVID-19



	January 1 to June 30 Range	July – Dec Estimate	2022 Estimate
Service Delivery Responses	\$ 400,000 to \$ 630,000	\$ 200,000	\$ 100,000
Operations Centre health & safety precautions	\$ 125,000 to \$ 200,000	\$ 75,000	\$ 50,000
Financial Relief Program	\$ 83,000 to \$ 500,000	\$ 250,000	\$ 150,000
Support for Local Businesses	\$ 0 to \$ 50,000	n/a	\$ 50,000
	\$ 608,000 to \$ 1,380,000	\$ 525,000	\$ 350,000
Contingency levy	\$ 300,000	n/a	\$ 300,000
Draw from Rate Stabilization Reserve	\$ 308,000 to \$ 1,080,000	\$ 525,000	\$ 50,000

July to December and 2022 provided for discussion purposes
Further analysis will be required



2021 Capital Budget and Capital Program



	Standard	Major	Total
	In \$ millions		
Additions in 2021	\$ 11.9	\$ 1.7	\$ 13.6
Approved in 2020	6.5	16.2	22.7
Program	\$ 18.4	\$ 17.9	\$ 36.3
Unallocated – 8%	1.6		1.6
Budget	\$ 20.0	\$ 17.9	\$ 37.9



2022 Capital Budget and Capital Program



	Standard	Major	Total
	In \$ millions		
Additions in 2021	\$ 1.8	\$ 2.7	\$ 4.5
Approved in 2020	0.0	0.0	0.0
Program	\$ 1.8	\$ 2.7	\$ 4.5



Capital program by department



Area	Standard	Major	Total
(In \$ millions)			
CYFS	\$ 0.6	\$ 9.6	\$ 10.2
Engineering - capital projects	9.1		9.1
Engineering - transportation	0.5		0.5
IT	0.8		0.8
Library	0.2		0.2
Public Works – Facilities	1.2		1.2
Public Works – Parks	1.0		1.0
Public Works – Roads	3.2		3.2
Stormwater	0.5		0.5
Water / wastewater	0.3	8.3	8.6
Other	1.0		1.0
	\$ 18.4	\$ 17.9	\$ 36.3



Capital Program Funding by Category



	ARF	DC	General	Other	Total
	(in \$ millions)				
Mandatory	\$ 1.0	\$ 0.1	\$ 0.0	\$ 0.3	\$ 1.4
Replacement	9.2	1.2	0.3	11.0	21.7
Growth	1.1	7.8	0.1	3.4	12.4
Service Level Change				0.8	0.8
	\$ 11.3	\$ 9.1	\$ 0.4	\$ 15.5	\$ 36.3



Community engagement

What we heard



Survey Results

Priority	Result
Maintaining all services levels at the Town of Newmarket	# 1
Increase support for local businesses	# 2
1% Contingency Fund to plan ahead and manage unexpected challenges like COVID-19	# 3
Asset Replacement Fund (ARF) for Asset Management	# 4
Council Strategic Priorities	# 5
Investment in Recreation Programs for youth during COVID-19	# 6
Rank all priorities listed above equally	23%



Budget impact

What the budget means to residents



Budget Impact on Average Residential Property



	% increase	\$ increase
Property tax	1.98 %	\$ 42.86
Water / wastewater	4.00 %	\$ 49.44
Stormwater	10.00 %	\$ 4.21
Total		\$ 96.51

Based on an average single detached home with an assessment value of \$700,000, a 465 square metre lot, using 200 cubic metres of water per year



Monthly cost of services: average household



Your Town Tax Dollars at a Glance



2021 budget: Capital program highlights



- Skate Park \$2 million
- Trail and field lighting \$725,000
- Fire Station 4-5 \$7.1 million
- Firetrucks \$ 2.4 million
- Fleet replacements \$1.5 million
- Park Development – Glenway and Sundial



2021 budget: Capital program highlights



- Municipal Infrastructure and Road resurfacings - \$6.1 million
- Bridges and culverts program - \$500,000
- Traffic safety \$115,000
- Mulock Park Concept Master Plan



Next Steps

Schedule of upcoming activities



Coming in 2021

Re: 2021 budget:

- Reserve and reserve fund budget
- Budget consolidation for financial statements
- Quarterly updates
 - Operating results
 - Capital program adjustments



Action being taken to keep us fiscally responsible



Fiscal Strategy

- Reserve and reserve fund review
- Water & Wastewater financial plan updates
- Asset management Plans – core assets
- Procurement By-law update
- Growth revenue studies
 - Development Charges update
 - Initial Community Benefits Charges study

