Consolidated Statement of Projected Financial Position

December 31, 2020

	2019 Actual		2020 Budget	
FINANCIAL ASSETS				
Cash	\$	52,586,372	\$	51,246,574
Temporary Investments		62,968,260		42,000,000
Taxes receivable		5,324,399		9,890,295
Unbilled User Charges		6,827,688		8,433,975
Accounts receivable		7,399,855		9,554,298
Inventory for resale		43,450		44,319
Surplus Land		155,285		155,285
Loans receivable		120,097		110,522
Investment in Newmarket Hydro Holdings Inc.	67,910,617			70,246,617
		203,336,023		191,681,884
LIABILITIES				
Accounts payable and accrued liabilities		31,795,118		32,431,020
Interest payable on debt		710,869		710,869
Employee future benefits payable		7,457,790		7,811,741
Long-term disability benefits payable		4,502,355		4,430,944
Deferred revenue		43,008,294		32,041,473
Long-term debt		45,081,715		41,561,103
		132,556,141		118,987,150
NET FINANCIAL ASSETS		70,779,882		72,694,734
NON FINANCIAL ASSETS				
Inventory		756,772		771,907
Prepaid expenses		2,322,308		2,202,308
Tangible Capital Assets		518,383,541		532,352,972
		521,462,621		535,327,187
TOTAL NET ASSETS		592,242,503		608,021,921
ACCUMULATED SURPLUS	\$	592,242,503	\$	608,021,921

Consolidated Statement of Projected Operations and Accumulated Surplus

Year ended December 31, 2020

	20	2020		
	Budget	Actual	Budget	
REVENUES				
Taxation and user charges				
Residential and farm taxation	\$ 52,268,182	\$ 52,243,991	\$ 54,842,182	
Commercial, industrial and business taxation	10,451,591	10,536,717	10,370,591	
Taxation from other governments	722,525	842,041	722,525	
User charges	54,416,594	55,803,009	56,226,497	
	117,858,892	119,425,758	122,161,795	
Government Transfers				
Government of Canada	1,205,174	1,106,248	-	
Federal Gas Tax Revenue	2,672,958	2,602,483	6,458,000	
Province of Ontario	1,410,901	2,581,618	660,891	
	5,289,033	6,290,349	7,118,891	
Other				
Contribution from developers	8,411,181	8,489,238	13,770,171	
Investment income	3,646,407	3,685,633	2,456,604	
Fine, penalties and interest	1,725,754	1,681,254	1,839,754	
Rent and other	2,905,566	2,909,993	4,671,760	
Land sales	,000,000		.,	
Gain on disposal of tangible capital assets	-	(222,999)	-	
<u> </u>	16,688,908	16,543,119	22,738,289	
TOTAL REVENUES	139,836,833	142,259,226	152,018,975	
EXPENSES				
General government	17,329,213	17,888,430	19,691,858	
Protection to persons and property	20,180,677	19,334,894	20,092,345	
Transportation services	14,136,787	16,728,171	14,426,071	
Environmental services	40,785,527	40,501,514	43,752,454	
Recreation and cultural services	34,372,753	36,081,394	37,152,877	
Planning and development	4,304,260	3,655,469	3,459,952	
	131,109,217	134,189,872	138,575,557	
Investment income from Newmarket Hydro Holdings Inc	2,336,000	(541,634)	2,336,000	
	2,330,000	(341,034)	2,330,000	
Gain on foreign exchange	-	(543,220)	-	
		(010,220)		
ANNUAL SURPLUS	11,063,616	6,984,500	15,779,418	
ACCUMULATED SURPLUS, BEGINNING OF YEAR	585,258,003	585,258,003	592,242,503	
ACCUMULATED SURPLUS, END OF YEAR	\$596,321,619	\$592,242,503	\$ 608,021,921	

Consolidated Statement of Projected Change in Net Financial Assets

Year ended December 31, 2020

	2019			2020	
	 Budget Actual		Budget		
Annual surplus	\$ 11,063,616	\$ 6,984,500	\$	15,779,418	
Acquisition of tangible capital assets	(22,417,091)	(20,493,072)		(31,163,090)	
Contributed tangible capital assets	-	(678,434)		-	
Amortization of tangible capital assets	16,744,354	16,857,430		17,193,659	
Proceeds from sale of tangible capital assets	-	143,441		-	
Loss (gain) on disposal of tangible capital assets	-	222,999		-	
	(5,672,737)	(3,947,636)		(13,969,431)	
Changes due to inventory	(11,032)	(205,183)		(15,135)	
Changes due to prepaid expenses	640,000	848,619		120,000	
	628,968	643,436		104,865	
CHANGE IN NET FINANCIAL ASSETS	6,019,847	3,680,300		1,914,852	
NET FINANCIAL ASSETS, BEGINNING OF YEAR	67,099,582	67,099,582		70,779,882	
NET FINANCIAL ASSETS, END OF YEAR	\$ 73,119,429	\$ 70,779,882	\$	72,694,734	

Consolidated Statement of Projected Cash Flows

Year ended December 31, 2020

	201	2020		
	Budget	Actual	Budget	
CASH PROVIDED BY (USED IN):				
OPERATING ACTIVITIES				
Cash received from				
Taxation	\$ 63,318,954 \$	61,073,205	\$ 61,369,403	
User charges	53,934,117	54,557,980	52,650,764	
Government transfers	4,495,678	5,751,621	4,215,930	
Contributions from developers	4,517,810	10,221,897	7,105,000	
Investment income	5,469,540	4,427,550	3,792,604	
Fine, penalties and interest	1,725,754	1,700,052	1,839,754	
Rent and other	1,569,566	2,913,570	3,335,760	
Aurora's share of Central York Fire Services	11,182,125	10,729,902	11,749,295	
	146,213,544	151,375,777	146,058,510	
Cash paid for				
Salaries, wages and employee benefits	61,514,565	63,257,214	63,889,786	
Materials, goods, and supplies	5,649,450	10,170,920	10,374,338	
Utilities	4,339,226	4,869,690	4,967,084	
Contracted and general services	42,764,337	38,010,421	44,615,600	
Capital repairs and maintenance	11,139,376	4,631,409	7,724,037	
Interest on long-term debt	2,304,739	2,304,739	1,827,763	
Rents and financial	290,671	278,683	284,257	
	128,002,364	123,523,076	133,682,865	
Net change in cash from operating activities	18,211,180	27,852,701	12,375,645	
CAPITAL ACTIVITIES				
Proceeds on disposal of tangible capital assets	-	143,441	-	
Cash paid for acquisition of tangible capital assets	(22,417,091)	(20,493,072)	(31,163,090)	
Net change in cash from capital activities	(22,417,091)	(20,349,631)	(31,163,090)	
		(- , , ,	(*) * *) * *)	
INVESTMENT ACTIVITIES				
Gain on Foreign Exchange	-	(543,220)	-	
Temporary investment	13,082,164	(8,886,096)	20,968,260	
Net increase in investment	13,082,164	(9,429,316)	20,968,260	
FINANCING ACTIVITIES				
Issuance of long-term debt	-	-		
Principal repayment on long-term debt	(3,796,046)	(11,551,246)	(3,520,612)	
Net change in cash from financing activities	(3,796,046)	(11,551,246)	(3,520,612)	
NET CHANGE IN CASH	5,080,207	(13,477,492)	(1,339,798)	
CASH, BEGINNING OF YEAR	66,063,864	66,063,864	52,586,372	
CASH, END OF YEAR	\$ 71,144,071 \$	52,586,372	\$ 51,246,574	

2020 Budget Reconciliation

The budget approved by Council differs from the budget in the Consolidated Statements. The differences are mainly due to PSAB reporting requirements.

		Revenues	Expenses
Council approved budget for 2020:			
Operating fund - December 2, 2019		\$ 134,098,674	\$ 134,098,674
Less: Principal payment on long-term debt		\$ -	\$ (3,411,675)
Less: Transfers to / from other funds		\$ (1,549,735)	\$ (16,306,537)
Capital - New - December 2, 2019		\$ 37,810,575	\$ 37,810,575
Less: Transfers from other funds		\$ (18,442,543)	\$ -
Reserves and Reserve funds -		\$ 17,450,541	\$ 19,698,278
Less: Transfers to / from other funds		\$ (16,012,537)	\$ (19,698,278)
TOTAL COUNCIL APPROVED BUDGET	(1)	\$ 153,354,975	\$ 152,191,037
Less: Projection of Tangible Capital Assets Capitalized	(2)		(31,163,090)
Plus: Budgeted amortization expense	(3)		17,193,659
Plus: Post-employment benefit expenses	(4)		353,951
Plus: Investment income from Newmarket Hydro Holdings Inc.	(5)	1,000,000	
Adjusted Budget per Consolidated Statement of Operations		\$ 154,354,975	\$ 138,575,557

Note:

(1) Council approves balanced budgets with the exception of Reserves and Reserve Funds. The difference between Revenue and Expenses is the net transfer to or from other funds.

(2) This figure represents the total expenditures in the Capital Budget for Tangible Capital Assets. Disposals are not considered to be material and are therefore excluded.

(3) This figure is the estimated amortization for the current year's budgeted Tangible Capital Asset additions and adding it to the previous year's actual amortization expense.

(4) This is estimated based on the 2019 actuarial evaluation.