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April 9, 2015

JOINT CAO/COMMISSIONERS & FINANCIAL SERVICES REPORT - 2015-22

TO: Mayor Tony Van Bynen and Members of Council
Committee of the Whole

SUBJECT: Approval of the 2015 Operating and Capital Budgets

ORIGIN: Director, Financial Services/Treasurer

RECOMMENDATIONS:

THAT Joint CAO/Commissioners & Financial Services Report – 2015-22 dated April 7, 2015 regarding Approval of the 2015 Operating and Capital Budgets be received and the following recommendations be adopted:

- 1. THAT the proposed 2015 Operating Budget with expenditures of \$112,926,115 be approved, which is comprised of the following components:**
 - a. \$61,236,741 for the Town portion, which includes an additional \$505,042 for asset replacement funding;**
 - b. \$30,000 for the Newmarket Downtown Business Development Area (BIA);**
 - c. \$3,750,714 for the Library portion;**
 - d. \$15,116,508 for Central York Fire Services (Newmarket share);**
 - e. \$32,792,152 for the Water and Wastewater Rate Groups which includes an additional \$620,000 for asset replacement funding;**
- 2. AND THAT the proposed 2015 Capital Budget with expenditures of \$29,333,475 be approved;**
- 3. AND THAT the proposed 2015 Operating and Capital Budgets be forwarded to the Council meeting of April 20, 2015 for final approval.**

Purpose

This report is to obtain Committee of the Whole approval of the 2015 Operating Budget, including water and wastewater, tax-supported, CYFS, Library, and the Newmarket Downtown Business Improvement Area (BIA) operations; and the 2015 Capital Budget.

Budget Impact

The 2.50% tax increase and dedicated 1% tax levy for ARF represent an increase of \$55.75 to the average residential tax bill. Combined with the projected Regional and School Board increases, the all-in tax increase would be 2.46% or \$100.67.

The water and wastewater utility bill for the average residence will increase by 5.71% or \$52.40/year.

The proposed capital budget is \$29,333,475 and is within the available funding envelope.

Background

This report is a culmination of previous budget reports and Council decisions. They are recapped here to provide the history of how we arrived at the current recommendations.

Budget Process and Schedule

At the Special Committee of the Whole (budget) meeting on December 15, 2014, plans for the 2015 budget process were outlined. The topics covered were: Council interviews, introduction of the Budget Toolkit, Council priorities, the budget schedule, the format of the budget and public engagement. Council agreed to a budget schedule outlined in Joint Corporate Financial Services, Corporate Communications, Office of the CAO Report 2014-53, 2015 Budget Schedule and Community Engagement. It recommended a target budget approval on April 20, 2015. In non-election years, it is the established practice of the Town to pass the budget in December prior to the start of the new fiscal year, but the 2014 municipal election made this not possible.

The 2015 budget aimed to maintain current service levels while addressing major budget drivers and planning for growth. Joint CAO/Commissioner's/Community Services/Corporate Services/Development & Infrastructure Services Report – Financial Services 2015-05 - Approach for the 2015 Budget, was presented to Committee of the Whole on February 2 and listed the four challenges that must be balanced as: growth, inflation, community expectations and emergency services. The report outlined guiding principles.

Joint CAO/Commissioners & Financial Services Report 2015-08 introduced the preliminary draft budgets on February 23. This report provided details on how the budget approach was being applied and introduced the elements of a sustainable financial strategy.

At the Council meeting of March 30, direction was given to provide options for how the service level enhancement provision could be allocated. This is covered by Joint Corporate Services/Public Works Services/Engineering Services - Financial Services Report- 2015-23, Enhancement Options.

Target

On December 22, Council set a target for the 2015 budget; that the tax increase be between 2% and 2.5% before any adjustments to contributions to the Asset Replacement Fund (ARF).

Staff presented two options to meet this target:

1. 2.2% tax increase (before dedicated tax levy for ARF) which would cover the status quo budget only and include a provision for growth;
2. 2.5% tax increase (before dedicated tax levy for ARF), which would be the same as the first option but would also include a 0.3% (\$153,000) provision for service level enhancements.

Committee of the Whole of February 23 gave staff direction to work towards the second option.

Status Quo Budget

The starting point for the development of the 2015 operating budget was a status quo budget (also referred to as a 'base' budget). Its goal was to provide for the same level of services as provided in 2014 to a growing population. This includes the following:

1. Changes in revenues and expenses due to inflation and contract/price changes;
2. Changes in revenues and expenses due to growth;
3. New mandatory requirements;
4. Service changes specifically approved by Council since the adoption of the 2013 budget;
5. Removal of one-time items;
6. Annualization of changes made in the 2014 budget.

The following are some items that are included in the status quo budget, including measures to meet the target:

- Economic adjustment for wages of 2%
- Allowance for hiring gaps has been maintained at \$75,000
- Provision for other wage adjustments, such as the casual pay scale - \$136,780
- Employee benefit changes have been factored into the benefit provision and have no additional impact on the budget
- Re-opening of Old Town Hall, with 6 months' worth of operations - \$127,338
- Insurance premium increase - \$504,926
- Investing in our Future – the repayment period for internal loans (Honeywell retrofit, solar panels) has been realigned to match the benefiting period, a savings of \$46,000 on existing loans
- Tax assessment adjustment – the preliminary draft budget included a \$300,000 allowance. The draft budget uses the Rate Stabilization Reserve to reduce this to \$100,000
- Emerald Ash Borer – a portion of the voluntary contributions from developers for water allocation will be applied to this, reducing the net cost from \$225,000 to \$100,000.
- Financial sustainability – growth-related items have been included at their full annualized amount so as to not impact the 2016 budget
- The Magna Centre is eligible for additional DC funding which can be applied to the debenture payments. The additional allocations for 2014 and 2015 (\$346,000) are being deferred until 2016 to offset the completion of the Magna sponsorship payments.

Fees and Charges

The targeted increase was 3%. Adjustments to fees and charges were recommended in December to be effective as of January 1, 2015. There were two exceptions:

1. Recreation & Culture fees will be revised later in 2015, in coordination with the Recreation Playbook (master plan update) process.
2. Building Services fees are under review and may possibly be revised in 2015; however, any adjustments will be limited to cost recovery and would have no impact on the tax-supported budget.

Tax-Supported Operating Budget

Information on the Tax-Supported Operating Budget has been previously distributed and is available with other information on our website at:

<http://www.newmarket.ca/en/townhall/2015budget.asp>

Hard copies of previous reports can be obtained through the Financial Services Department.

Central York Fire Services

The Joint Council Committee (JCC) met on February 3, 2015 for the presentation of the CYFS budget. The Fire Department Master Plan Update (FDMPU) was also presented at that meeting. The operating and capital implications of the FDMPU are very significant and JCC determined that it required additional time to review and consult with council colleagues before making their recommendation.

On March 3, JCC approved an interim solution which addresses certain staffing issues from the previous (2008) FDMPU and allows JCC time to consider options for implementation of the new plan.

The proposed operating budget includes an increase in the base operations of \$545,158 (2.47%), \$130,500 in mandatory and \$346,111 in growth items. The total requested increase is \$1,021,769 (4.63%).

The Joint Services Agreement requires that the budget recommendation be sent to Aurora Council for review. Aurora Council received the draft budget on April 7 and had no comments. The budget now goes to Newmarket Council for approval. The CYFS budget has been included based on the current recommendation of JCC.

Newmarket Public Library

On December 17, 2014, the Board approved and recommended a 2% increase in the Library budget. Their budget includes a service level enhancement - the expansion of Sunday openings. This service will be offered on a trial basis and would be initially funded from the Library Reserve.

Newmarket Downtown BIA

This budget continues to be self-funded from the local levy and has no impact on the general tax-supported budget.

Building Division

The Building Division's budget includes total expenditures of \$2,031,245 which represents an increase of 1.96% from the 2014 budget. There is no impact on the operating budget, as the Building Division is self-funded by building permit fees, other related revenues, and the Building Reserve.

Asset Replacement Fund (ARF) contributions

At this time, an additional infrastructure levy of 1% has been included in the preliminary draft budget. This would be a \$505,000 increase in contributions to the Asset Replacement Fund (ARF) from the tax-supported operating budget and is in addition to a \$620,000 increase from the Water and Wastewater Rate Groups.

Enhancements

A 0.30% increase (\$153,000) provision has been included for service level enhancements. These are addressed by Joint CAO/Commissioners & Financial Services Report-2015-23, Enhancement Options.

In addition, \$117,500 has been included for enhancements that have a funding source. These are Decision items 4, 8 and 21. These are the items that were presented to Committee of the Whole on March 23.

The decision packages, which include enhancements, were introduced by Corporate Services Report - Financial Services – 2015-20, Decision Packages and Infrastructure Levy. Copies of the current decision packages (growth and enhancements) are available on the Town website at: <http://www.newmarket.ca/en/townhall/resourcelibrary/2015BudgetDecisionPackages.pdf>

Utility (Water and Wastewater) Budget

The recommended Utility Budget meets provincial regulations for financial sustainability. It has sufficient revenues to meet its anticipated 2015 costs and recognizes the need for long-term sustainability by initiating changes to the rate structure. The 2015 Water and Wastewater Operating Budgets are consistent with, and were derived from, the Six-Year Water and Wastewater Financial Plan that was approved by Council in February 2012 with one exception – rate structure. The 2015 fees will not continue the trend of previous years. They will be reviewed for equity and sustainability. For the average resident using 200 cubic meters of water per year, this will result in a 5.71% increase to their utility bills (2014 was 8.42%) The fees were approved by Council on December 22, 2014 and came into effect on January 1, 2015.

After the budget is finalized, the 6-year plan will be updated. Consideration is being given to remote meter technology and further review of our rate structure.

Consolidated Operating Budgets

The following table summarizes the proposed expenses and expenditures:

SUMMARY OF OPERATING EXPENSES AND EXPENDITURES					
Area	Expenses Based on PSAB	Principal Repayment on Long-term Debt	Capital Financing	Transfer to Reserves and Reserve Funds	Total Expenditures
Town	45,562,281	2,852,362	353,400	10,437,453	59,205,496
BIA	30,000				30,000
Building	2,031,245				2,031,245
	47,623,526	2,852,362	353,400	10,437,453	61,266,741
NPLibrary	3,487,954			262,760	3,750,714
CYFS	14,185,743		6,600	920,738	15,116,508
Water/Wastewater	25,490,173	676,264		6,625,715	32,792,152
TOTAL	90,787,396	3,532,053	360,000	18,246,666	112,926,115

Expenses are used for financial statement reporting as regulated by the Public Sector Accounting Board (PSAB).

Expenditures are an expanded fund-based approach used for budgeting and management purposes.

Capital Budget

The preliminary draft capital budget presented on February 23, included \$26,965,775 in capital expenditures. The draft capital budget is now \$29,333,475. The following changes have been made:

- Projects omitted from the original submission
 - Urban Centre Breathing Space - \$300,000 from the Parkland Dedication reserve
 - Davis Drive Streetscaping - \$250,000 from ARF
 - Asset Management Program - \$317,700 from the OCIF grant
- Project moved from deferred list:
 - Community Splash Pad - \$1,500,000, 90% from DC's, the rest from general capital reserves

The revised draft capital budget fits within the funding envelope. The funding sources include \$10.4 million from the Asset Replacement Fund, \$6.7 million from reserve fund loans, \$6.3 million from Development Charges, \$2.4 million from the Federal Gas Tax allocation, \$1.1 million from the operating fund and \$1 million from dedicated reserves and reserve funds. The contribution from the operating fund exceeds the annual contribution from operating to capital of \$566,766. The additional amount is supplemented by general capital reserves.

\$7.9 million worth of projects have been deferred for consideration in future years.

Projected Reserves and Reserve Fund Balance

Based on 2014 unaudited ending balances and projected 2015 activity, at December 31, 2015, there would be a total of \$37.5 million in the reserves and reserve funds, including Asset Replacement Fund (\$3.2 million), Water and Wastewater Reserve Rate Stabilization Reserve (\$2.1 million), Tax Rate Stabilization Reserve (\$0.9 million), other operating reserves (\$12.3 million), and Obligatory Reserve Funds (e.g. DC's - \$19.7 million).

The Reserves and Reserve Funds budget will be compiled from the Capital and Operating budgets, with revenue projections, and presented for approval in May 2015.

Next Steps

The recommendations of Committee of the Whole will proceed to Council on April 20, 2015 for final adoption of the 2015 Operating and Capital budgets.

Under the new Public Sector Accounting Board (PSAB) guidelines, Council will be presented with a report reconciling the approved budget to the budget as presented on the financial statements, in May.

These recommended budgets, along with the 2014 Capital Carryovers, will formulate the Reserves and Reserve Funds budget which will be presented in May 2015.

The final tax rate will be set and the all-in total known when we receive the Regional tax rates and confirmation of the tax ratios. The School Board rates have been received.

BUSINESS PLAN AND STRATEGIC PLAN LINKAGES

This report links to Newmarket’s key strategic directions in being Well Managed through fiscal responsibility.

CONSULTATION

All members of the Senior and Operational Leadership Teams participated in the preparation of the budget.

Public Engagement

The Town of Newmarket engaged residents and the media in the 2015 budget process through an online survey and multiple traditional and social media channels, including:

- Budget brochure to all households, asking residents to “Get Involved” and complete the online survey
- Call out to “Get Involved” through the survey to 15,000 residents
- Budget booth a Winterfest with Council and staff,
- Budget survey at Chamber Home show – estimated 5,000-7,000 attendees
- Media Releases, Tweets, all reports and budget material on web site
- Budget banner on homepage

With 240 responses, the results indicate that residents would like to maintain service levels in all 8 service bundle areas – see chart below. These results are in line with previous budget survey results and reflective of the Community Survey results for satisfaction with local government and value for money:

SERVICE CATEGORY	2013 Average Choice Incl. maintain service levels	2014 Average Choice Incl. maintain service levels	2015 Average Choice Incl. maintain service levels
Bylaw Licensing Services	98.4%	99.4%	96.02%
Community Programs/Events	99.9%	100.4%	99.02%
Facilities, Parks and Trails	101.5%	101.9%	100.58%
Fire Services	99.1%	99.1%	96.98%
Planning and Development Services	99.1%	100.8%	97.75%
Public Library Services	98.6%	100.4%	97.08%

Roads, Bridges, Sidewalks	101.5%	102.0%	101.9%
Solid Waste Management	100.3%	100.5%	99.58%

**The opportunity to provide open-ended comments was included as a part of the online survey after each bundled service area. They are available for information in the Clerk's office.*

Results from the 2014 Community Survey (800+ respondents) were also utilized to inform the 2015 budget process in presentations and reports , including results by service level satisfaction, residents priorities for improving services, willingness to pay to improve town services, value for money, citizen engagement and preferred methodology for communications and engagement.

Newmarket Public Library and Central York Fire Services Budgets

The NPL budget is a recommendation from the Newmarket Public Library Board. The CYFS budget is a recommendation from the Joint Council Committee (JCC) with input from Aurora Council.

HUMAN RESOURCE CONSIDERATIONS

The 2015 budget includes the growth-related additions to the staffing complement to maintain services levels. 13.4 full time equivalents are proposed to be added to the staffing complement.

BUDGET IMPACT

Operating Budget (Current – 2015)

The recommended draft operating budgets would result in:

- Tax-supported Operating Budget – a projected 2.46% “all-in” (Region, School Board Town) tax increase to the average residential taxpayer, with the Town portion being a 2.50% tax increase and dedicated 1% tax levy for ARF.
- Utility Budget – a 5.71% increase in combined water and wastewater charges to the average residence.

Projected all-in (Town, Region and School Board) impact on the average residential taxpayer, taking into consideration the probable impact of tax shifting within the Region is as follows:

	2014	2015	\$ CHANGE	% CHANGE
Town	\$ 1,592.83	\$ 1,648.58	\$ 55.75	3.50%
Region	1,679.76	1,1717.89	38.13	2.27%
Municipal	3,272.59	3,366.47	93.88	2.87%
School Board	818.25	825.04	6.79	0.83%
TOTAL	\$ 4,090.84	\$ 4,191.51	\$ 100.67	2.46%

- Based on an average assessment of \$403,079
- The Region's tax increase is 2.97%, and the School Boards' is 0%
- The Region and School Boards changes are based on the estimated impact of tax-shifting.

This budget meets Council's tax increase target.

Operating Budget (Future - 2016)

The current projected tax increase for 2016 is in the 2.30 to 3.30% range - before annualization of 2015 enhancements, new service level enhancement items, new efficiencies and additional infrastructure levy.

Utility (Water/Wastewater) Operating Budgets

The budget is derived from the 6-year Water and Wastewater Financial Plans and would result in a 5.71% rate increase to the average resident.

Capital Budget

The recommended draft capital budget includes \$29,333,475 in expenditures for which there is adequate financing provided.

The contributions to the Asset Replacement Fund have been increased by \$1,125,042 which consists of \$505,042 from the tax-supported operating budget and \$620,000 from the utility rate-supported budget.

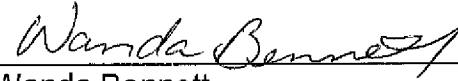
The proposed capital budget is within the available funding envelope.

CONTACT

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Attachments:

- a) Bundles (11 pgs.)
- b) Decision package summary (6 pgs.)
- c) Capital budget listing (4 pgs.)

2015 DRAFT OPERATING BUDGET - SUMMARY BY BUNDLE

Service Bundle	2014 Budget	2015 Draft Budget	Net Change	
			\$	%
Fire and Emergency Services	14,282,013	14,820,978	538,965	3.77%
Water, Wastewater & Solid Waste	2,944,245	2,909,931	(34,314)	(1.17%)
Bylaw & Licensing Services	1,211,580	1,269,812	58,232	4.81%
Roads, Bridges and Sidewalks	11,405,238	11,193,786	(211,452)	(1.85%)
Planning & Development Services	3,455,773	3,264,250	(191,523)	(5.54%)
Community Programs & Events	4,302,465	4,371,445	68,980	1.60%
Facilities, Parks & Trails	12,470,401	13,275,457	805,056	6.46%
Corporate Support & Governance	(1,723,918)	(454,313)	1,269,605	(73.65%)
Public Library Services	3,340,987	3,407,987	67,000	2.01%
	51,688,784	54,059,333	2,370,549	4.59%
Taxation Revenue ¹	51,688,784	52,947,784	1,259,000	2.44%
Net Expenditures / (Surplus)	0	1,111,549	1,111,549	n/a

Cost to the average residential taxpayer

Fire and Emergency Services	\$425.91	\$442.58	\$16.67	3.91%
Water, Wastewater & Solid Waste	87.80	86.89	(0.91)	(1.04%)
Bylaw & Licensing Services	36.13	37.92	1.79	4.95%
Roads, Bridges and Sidewalks	340.12	334.26	(5.86)	(1.72%)
Planning & Development Services	103.06	97.48	(5.58)	(5.41%)
Community Programs & Events	128.30	130.54	2.24	1.75%
Facilities, Parks & Trails	371.88	396.43	24.55	6.60%
Public Library Services	99.63	101.77	2.14	2.15%
	\$1,592.83	\$1,627.87	\$35.04	2.20%

Notes:

For 2015, a 1% tax increase is equal to a **\$505,042** increase in the overall tax levy.

1) The increase represents growth - new assessment added to the tax roll.

CORPORATE SUMMARY

This includes Fire, Library, Water and Wastewater.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits	\$ 50,469,952	\$ 52,920,172	\$ 2,450,220	4.85%
Materials, goods and supplies	7,711,371	8,424,117	712,746	9.24%
Utilities	4,334,322	4,275,792	(58,530)	-1.35%
Contracted and general services	29,048,268	31,033,420	1,985,152	6.83%
Rents and financial	565,076	863,400	298,324	52.79%
Interest on long-term debt	2,368,562	2,256,401	(112,161)	(4.74%)
Principal payment on long-term debt	3,151,372	3,532,053	380,681	12.08%
Transfer to Capital	218,000	360,000	142,000	65.14%
Transfer to Asset Replacement Fund	13,921,303	13,921,388	85	0.00%
Transfer to other reserves & reserve funds	3,347,367	3,820,236	472,869	14.13%
	\$ 115,135,593	\$ 121,406,979	\$ 6,271,386	5.45%
Inter-Departmental Charges	-	24,973	24,973	n/a
Revenues	(99,127,719)	(102,081,164)	(2,953,445)	2.98%
Transfer from Asset Replacement Fund	(4,510,853)	(5,368,674)	(857,821)	19.02%
Transfer from other reserves & reserve funds	(2,688,437)	(3,589,185)	(900,748)	33.50%
Aurora's share of Central York Fire Services	(8,808,584)	(9,281,379)	(472,795)	5.37%
Net	\$ -	\$ 1,111,549	\$ 1,111,549	n/a

Notes:

FIRE AND EMERGENCY SERVICES

Central York Fire Services provides fire protection to the Town of Newmarket 24 hours a day, 7 days a week and responds to approximately 2700 emergency calls each year.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 18,846,823	\$ 19,654,582	\$ 807,759	4.29%
Materials, goods and supplies	708,700	745,700	37,000	5.22%
Utilities	158,000	180,000	22,000	13.92%
Contracted and general services ²	715,875	854,875	139,000	19.42%
Rents and financial	45,000	45,000	-	0.00%
Interest on long-term debt	-	2,531	2,531	n/a
Principal payment on long-term debt	-	3,427	3,427	n/a
Transfer to Capital	14,000	6,600	(7,400)	-52.86%
Transfer to Asset Replacement Fund	865,738	865,738	-	0.00%
Transfer to other reserves & reserve funds	55,000	55,000	-	0.00%
	<u>\$ 21,409,136</u>	<u>\$ 22,413,453</u>	<u>\$ 1,004,317</u>	<u>4.69%</u>
Inter-Departmental Charges	1,959,461	1,984,434	24,973	1.27%
Revenues	(266,000)	(283,530)	(17,530)	6.59%
Transfer from Asset Replacement Fund	-	-	-	n/a
Transfer from other reserves & reserve funds	(12,000)	(12,000)	-	0.00%
Aurora's share of Central York Fire Services ³	(8,808,584)	(9,281,379)	(472,795)	5.37%
Net	<u>\$ 14,282,013</u>	<u>\$ 14,820,978</u>	<u>\$ 538,965</u>	<u>3.77%</u>

Notes:

This budget represents Newmarket's share of Central York Fire Services, and other fire-related costs which are not shared such as facilities.

1) Includes \$476,611 for growth-related priorities (Newmarket's share = \$206,871);

2) Includes \$130,500 for an enhanced wellness program (Newmarket's share = \$78,000);

WATER, WASTEWATER & SOLID WASTE

Newmarket residents divert over 50% of waste every year through weekly recycling and organic pickup.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 1,841,400	\$ 2,087,170	\$ 245,770	13.35%
Materials, goods and supplies ²	734,315	1,397,791	663,476	90.35%
Utilities	30,523	33,200	2,677	8.77%
Contracted and general services ³	21,102,754	22,067,854	965,100	4.57%
Rents and financial	44,000	44,000	-	0.00%
Interest on long-term debt	586,463	581,309	(5,154)	(0.88%)
Principal payment on long-term debt	660,420	676,264	15,844	2.40%
Transfer to Capital	-	-	-	n/a
Transfer to Asset Replacement Fund	5,010,500	5,010,500	-	0.00%
Transfer to other reserves & reserve funds ⁴	1,610,989	1,634,650	23,661	1.47%
	<u>\$ 31,621,364</u>	<u>\$ 33,532,738</u>	<u>\$ 1,911,374</u>	<u>6.04%</u>
Inter-Departmental Charges	2,816,253	2,816,253	-	0.00%
Revenues ⁵	(30,814,746)	(31,828,708)	(1,013,962)	3.29%
Transfer from Asset Replacement Fund ⁶	(678,626)	(1,348,644)	(670,018)	98.73%
Transfer from other reserves & reserve funds ¹	-	(261,708)	(261,708)	n/a
Net	\$ 2,944,245	\$ 2,909,931	\$ (34,314)	(1.17%)

Notes:

- 1) Includes one mandatory item and two growth items for staffing requests with a total amount of \$261,708, funded from water and wastewater rates;
- 2) \$620,000 is for water and wastewater infrastructure inspection cost;
- 3) This includes the cost to purchase water and the treatment cost of wastewater from York Region, \$17.4 million in 2014 and \$18.2 million in 2015. The increase is primarily due to a projected increase in 2015 water and wastewater rates in York Region;
- 4) This transfer is to water and wastewater reserves. The target for the reserves is 5% of annual revenues in water and wastewater;

BYLAW & LICENSING SERVICES

Newmarket's Bylaws and Licensing services respond to approximately 1500 bylaw inquiries and grant hundreds of permits annually.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 998,175	\$ 1,048,886	\$ 50,711	5.08%
Materials, goods and supplies	75,769	77,088	1,319	1.74%
Utilities	-	-	-	n/a
Contracted and general services	268,322	275,173	6,851	2.55%
Rents and financial			-	n/a
Interest on long-term debt			-	n/a
Principal payment on long-term debt			-	n/a
Transfer to Capital			-	n/a
Transfer to Asset Replacement Fund	14,918	14,918	-	0.00%
Transfer to other reserves & reserve funds			-	n/a
	<u>\$ 1,357,184</u>	<u>\$ 1,416,065</u>	<u>\$ 58,881</u>	<u>4.34%</u>
Inter-Departmental Charges	873,964	873,964	-	0.00%
Revenues	(1,019,567)	(1,020,217)	(650)	0.06%
Transfer from Asset Replacement Fund	-	-	-	n/a
Transfer from other reserves & reserve funds	-	-	-	n/a
Net	\$ 1,211,581	\$ 1,269,812	\$ 58,231	4.81%

Notes:

1) The increase is progression to job rate and economic adjustment.

ROADS, BRIDGES & SIDEWALKS

Newmarket maintains over 400 km. of paved lanes, over 6,000 street identification, parking and speed control signs and more than 7,000 street lights.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 2,409,837	\$ 2,271,317	\$ (138,520)	(5.75%)
Materials, goods and supplies ²	1,237,891	1,419,131	181,240	14.64%
Utilities ³	1,471,196	1,130,396	(340,800)	(23.16%)
Contracted and general services ⁴	1,761,270	2,017,968	256,698	14.57%
Rents and financial	-	-	-	n/a
Interest on long-term debt	-	1,489	1,489	n/a
Principal payment on long-term debt ⁵	-	202,015	202,015	n/a
Transfer to Capital	-	-	-	n/a
Transfer to Asset Replacement Fund	4,322,325	4,322,325	-	0.00%
Transfer to other reserves & reserve funds	-	-	-	n/a
	<u>\$ 11,202,519</u>	<u>\$ 11,364,641</u>	<u>\$ 162,122</u>	<u>1.45%</u>
Inter-Departmental Charges	1,458,932	1,458,932	-	0.00%
Revenues ⁶	(113,457)	(374,237)	(260,780)	229.85%
Transfer from Asset Replacement Fund	(1,142,756)	(1,255,550)	(112,794)	9.87%
Transfer from other reserves & reserve funds	-	-	-	n/a
Net	<u>\$ 11,405,238</u>	<u>\$ 11,193,786</u>	<u>-\$ 211,452</u>	<u>-1.85%</u>

Notes:

- 1) The decrease in salaries and benefits is due to change in work order charges;
- 2) This includes increase in machine oil & fuel cost and repairs and maintenance cost;
- 3) Decrease in streetlights maintenance cost and hydro cost as a result of the Honeywell retrofit project;
- 4) Increase is mainly due to the following:
 - a. parking lot costs;
 - b. two growth requests related to VIVA corridor maintenance and additional sidewalk ploughing.
- 5) This is for Honeywell streetlights retrofit project loan payment;
- 6) The increase is mainly due to additional parking revenue.

PLANNING AND DEVELOPMENT SERVICES

Good planning ensures controlled growth areas to protect and conserve residential neighbourhoods and commercial/industrial lands as well as the preservation of parkland and natural heritage areas.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 3,523,743	\$ 3,998,185	\$ 474,442	13.46%
Materials, goods and supplies	295,728	296,228	500	0.17%
Utilities	-	-	-	n/a
Contracted and general services	328,868	316,682	-12,186	-3.71%
Rents and financial	-	-	-	n/a
Interest on long-term debt	7,000	7,000	-	0.00%
Principal payment on long-term debt	-	-	-	n/a
Transfer to Capital	-	-	-	n/a
Transfer to Asset Replacement Fund	-	-	-	n/a
Transfer to other reserves & reserve funds ²	203,600	203,600	-	0.00%
	\$ 4,358,939	\$ 4,821,695	\$ 462,756	10.62%
Inter-Departmental Charges	2,242,853	2,242,853	-	0.00%
Revenues	(1,660,012)	(1,629,412)	30,600	-1.84%
Transfer from Asset Replacement Fund	(59,000)	(74,000)	(15,000)	25.42%
Transfer from other reserves & reserve funds ³	(1,427,007)	(2,096,886)	(669,879)	46.94%
Net	\$ 3,455,773	\$ 3,264,250	-\$ 191,523	-5.54%

Notes:

1) This includes the following items:

- a. two growth items for staffing requests totalled \$165,920, funded from Building Permit Fees;
- b. a request for a Planner with a total cost of \$105,960, funded from Planning Fees;
- c. a request for part-time green space development coordinator with amount of \$64,800, funded from Engineering Administration fees charged to developers;
- d. the remaining increase is due to progression to job rate and economic adjustment;

2) Transfer to reserve funds includes \$130,000 to the Official Plan Study reserve fund; and \$73,600 to Planning Subdivision Application Fees reserve fund;

3) Transfer from reserves and reserve funds includes Building reserve \$979,314, Engineering Administration reserve fund \$708,821, and Planning Subdivision Application Fees reserve fund \$408,751.

COMMUNITY PROGRAMS AND EVENTS

The Town organizes and is involved in over 300 special cultural events each year.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 4,452,059	\$ 4,654,631	\$ 202,572	4.55%
Materials, goods and supplies	192,083	203,473	11,390	5.93%
Utilities	4,700	2,900	(1,800)	-38.30%
Contracted and general services	973,457	932,340	(41,117)	-4.22%
Rents and financial	35,200	35,200	-	0.00%
Interest on long-term debt	-	-	-	n/a
Principal payment on long-term debt	-	-	-	n/a
Transfer to Capital	-	-	-	n/a
Transfer to Asset Replacement Fund	54,945	55,030	85	0.15%
Transfer to other reserves & reserve funds	75,000	75,000	-	0.00%
	<u>\$ 5,787,444</u>	<u>\$ 5,958,574</u>	<u>\$ 171,130</u>	<u>2.96%</u>
Inter-Departmental Charges	2,018,051	2,018,051	-	0.00%
Revenues ²	(3,503,030)	(3,605,180)	(102,150)	2.92%
Transfer from Asset Replacement Fund	-	-	-	n/a
Transfer from other reserves & reserve funds	-	-	-	n/a
Net	<u>\$ 4,302,465</u>	<u>\$ 4,371,445</u>	<u>\$ 68,980</u>	<u>1.60%</u>

Notes:

- 1) Due to economic adjustment and casual wage increase;
- 2) Increase in public skating revenue and advertising revenue.

FACILITIES, PARKS & TRAILS

Newmarket maintains over 44 km of trails and walkways, 365 hectares of parkland and 70 outdoor athletic facilities.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 6,976,556	\$ 7,539,510	\$ 562,954	8.07%
Materials, goods and supplies	3,218,412	3,289,232	70,820	2.20%
Utilities ²	1,958,337	2,193,885	235,548	12.03%
Contracted and general services ³	1,034,730	1,152,230	117,500	11.36%
Rents and financial	84,000	48,000	(36,000)	(42.86%)
Interest on long-term debt	7,429	29,061	21,632	291.18%
Principal payment on long-term debt	17,486	46,505	29,019	165.96%
Transfer to Capital ⁴	-	123,600	123,600	n/a
Transfer to Asset Replacement Fund	1,678,672	1,678,672	-	0.00%
Transfer to other reserves & reserve funds			-	n/a
	\$ 14,975,622	\$ 16,100,695	\$ 1,125,073	7.51%
Inter-Departmental Charges	2,410,334	2,410,334	-	0.00%
Revenues ⁵	(3,088,320)	(3,303,337)	(215,017)	6.96%
Transfer from Asset Replacement Fund	(1,719,185)	(1,779,185)	(60,000)	3.49%
Transfer from other reserves & reserve funds	(108,050)	(153,050)	(45,000)	41.65%
Net	\$ 12,470,401	\$ 13,275,457	\$ 805,056	6.46%

Notes:

1) This includes the following:

- a. a growth request for facilities lead hand with an amount of \$93,584;
- b. economic adjustment and casual wage increase.

2) Increase in hydro cost;

3) Due to increase in cost related to Emerald Ash Borer;

4) This is annual payment for Honeywell energy retrofit project completed in 2006;

5) Due to increase in revenue from solar energy and recreation programs.

CORPORATE SUPPORT & GOVERNANCE

The Town Council, the Office of the CAO, Legal, other support staff and services, and general non-taxation revenues are included here.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 9,180,007	\$ 9,365,263	\$ 185,256	2.02%
Materials, goods and supplies ²	755,128	508,066	(247,062)	-32.72%
Utilities	633,296	645,296	12,000	1.89%
Contracted and general services ³	2,746,067	3,298,668	552,601	20.12%
Rents and financial ⁴	356,876	691,200	334,324	93.68%
Interest on long-term debt	1,767,670	1,635,011	(132,659)	(7.50%)
Principal payment on long-term debt	2,473,466	2,603,842	130,376	5.27%
Transfer to Capital	204,000	229,800	25,800	12.65%
Transfer to Asset Replacement Fund	1,750,655	1,750,655	-	0.00%
Transfer to other reserves & reserve funds ⁵	1,379,776	1,812,776	433,000	31.38%
	<u>\$ 21,246,941</u>	<u>\$ 22,540,577</u>	<u>\$ 1,293,636</u>	<u>6.09%</u>
Inter-Departmental Charges	(14,272,021)	(14,272,021)	-	0.00%
Revenues	(6,646,172)	(6,765,252)	(119,080)	1.79%
Transfer from Asset Replacement Fund	(911,286)	(911,295)	(9)	0.00%
Transfer from other reserves & reserve funds	(1,141,380)	(1,046,322)	95,058	-8.33%
Net	\$ (1,723,918)	\$ (454,313)	\$ 1,269,605	(73.65%)

Notes:

1) Includes the following growth-related items:

- a. change Part-time Procurement Clerk to Full-time, an increase of \$38,000;
- b. a request for a Realty Services Officer for an amount of \$112,000;

2) There were election promotion costs of \$270,000 in 2014;

3) Includes \$505,000 increase in insurance premium;

4) Tax assessment adjustments are anticipated to be higher in 2015 and 2016 based on our experience in 2014.

5) Creating Medical and Dental Benefit Reserves for our self-insurance.

PUBLIC LIBRARY SERVICES

Each year, the Newmarket Public Library offers approximately 200,000 users access to over 175,000 resource items.

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>Change(\$)</u>	<u>Change (%)</u>
Salaries, wages and employee benefits ¹	\$ 2,241,353	\$ 2,300,628	\$ 59,275	2.64%
Materials, goods and supplies	493,345	487,408	(5,937)	(1.20%)
Utilities	78,270	90,115	11,845	15.13%
Contracted and general services	116,925	117,630	705	0.60%
Rents and financial	-	-	-	n/a
Interest on long-term debt	-	-	-	n/a
Principal payment on long-term debt	-	-	-	n/a
Transfer to Capital	-	-	-	n/a
Transfer to Asset Replacement Fund	223,550	223,550	-	0.00%
Transfer to other reserves & reserve funds	23,002	39,210	16,208	70.46%
	<u>\$ 3,176,445</u>	<u>\$ 3,258,541</u>	<u>\$ 82,096</u>	<u>2.58%</u>
Inter-Departmental Charges	492,173	492,173	-	0.00%
Revenues	(327,631)	(323,507)	4,124	(1.26%)
Transfer from Asset Replacement Fund	-	-	-	n/a
Transfer from other reserves & reserve funds	-	(19,220)	(19,220)	n/a
Net	<u>\$ 3,340,987</u>	<u>\$ 3,407,987</u>	<u>\$ 67,000</u>	<u>2.01%</u>

Notes:

1) This includes a growth request for year-round Sunday services from 1pm to 5pm. This additional service will cost \$19,220 and will be funded from Library reserve.

2015 Budget - Decision Package Summary

Item	Area	Initiative	Mandatory	Growth	Enhancement
Central York Fire Services					
25	Fire Master Plan Phase 1	Assistant Deputy Chief	\$	167,700	
		Admin Assistant from Part-Time to Full-Time	\$	15,413	
		Training Officer	\$	137,998	
		Training Initiative	\$	25,000	
		Wellness and Fitness	\$ 130,500		
	Sub-total	\$476,611	\$ 130,500	\$ 346,111	\$ -
	Aurora's Share	-\$191,741	\$(52,500)	\$(139,241)	\$ -
	Total Central York Fire Services-Town Portion	\$284,870	\$ 78,000	\$ 206,871	\$ -
Water & Wastewater					
43	Public Works	Water & Wastewater Operations Admin. Support (Ont. One Call)	\$ 67,648		
41	Public Works	Water & Wastewater Lead Hand #1		97,030	
42	Public Works	Water & Wastewater Lead Hand #2		97,030	
61	Public Works	Enhanced condition assessment program			\$ 620,000
	Sub-total	\$881,708	\$ 67,648	\$ 194,060	\$ 620,000
	Total Water & Wastewater	Funded via water rates	\$(67,648)	\$(194,060)	\$(620,000)
		\$	\$ -	\$ -	\$ -
Building Department					
26	Planning & Building	Zoning Examiner		86,800	
27	Planning & Building	Building Services Technician		79,120	
	Sub-total			165,920	
	Total Building	Funded via Building Reserve		\$(165,920)	\$ -
		\$		\$ -	\$ -
Library					
52	Library	Year-round Sunday Services (1pm to 5 pm)			\$ 19,220
		Funded From Library Reserve & Room Rental			\$ (19,220)
	Sub-total				\$ -

2015 Budget - Decision Package Summary

Item	Area	Initiative	Mandatory	Growth	Enhancement
Priorities - Maintaining Service Levels In a Growing Community					
39	Public Works	Facilities Lead Hand		\$ 93,584	
35	Public Works	Roads Lead Hand #1		\$ 88,262	
		Elimination of Operator III		\$ (84,166)	
36	Public Works	Roads Lead Hand #2 (phase 2)		\$ 88,262	
		Elimination of Operator III		\$ (84,166)	
55	Public Works	Roads Operator II (phase 2)		\$ 65,171	
		OPA's Enershift Demand Response program		\$ (47,000)	
47	Public Works	Additional Sidewalk Route (Capital of \$127,500 req.)		\$ 16,320	
46	Public Works	VIVA Corridor Maintenance		\$ 30,000	
32	Engineering	Part-Time Green Space Development Coordinator		\$ 64,800	
		Funded by Engineering Development Fees/Reserve		\$ (64,800)	
34	Planning & Building	Planner		\$ 105,360	
		Funded via transfer from 468110 - Planning Application Reserve		\$ (105,360)	
9	Customer Services	Customer Service Supervisor (Kiosks)		\$ 80,200	
		Offset by reduction in casual wages		\$ (80,200)	
20	Procurement Services	Part-time to Full-time Procurement Clerk		\$ 38,000	
14	IT	Cellphone		\$ 21,600	
15	IT	Additional Overtime		\$ 8,835	

2015 Budget - Decision Package Summary

Item	Area	Initiative	Mandatory	Growth	Enhancement
54	CAO's Office/Strategic Initiatives	Realty Services Officer (Property)		\$ 112,000	
		funded by Development Charges		\$ (56,000)	
		staff gapping / reduction		\$ (56,000)	
Sub Total		\$234,702	\$ -	234,702	\$ -
Self-Funded Enhancements					
4	HR	Health & Safety Coordination, Wellness and Inclusiveness			\$ 95,000
		Funded from NEER reserve			\$ (60,000)
		Funded from HR Reserve			\$ (35,000)
8	Recreation & Culture	2015 Pan Am Torch Relay & Celebration			\$ 15,000
		funded from reserves			\$ (15,000)
21	Procurement Services	Contractor Performance Module			\$ 7,500
		funded from Efficiency Reserve			\$ (7,500)
Sub Total		\$0	\$ -	-	\$ -
Total included in budget			\$519,573	\$ 78,000	\$ 441,573

2015 Budget - Decision Package Summary

Item	Area	Initiative	Mandatory	Growth	Enhancement
Items not included in the 2015 Budget					
62	CYFS	Fire Prevention Inspector		\$ 119,998	
		Fire Prevention Life Safety Educator		\$ 119,998	
		Full-Time Human Resource Consultant		\$ 126,659	
		Network and Communications Coordinator		\$ 126,659	
		Aurora's Share		\$ (50,955)	\$ -
37	Public Works	Supervisor Forestry (phase 2)		\$ 115,570	
		conversion of Supervisor Grass Cutting		\$ (33,000)	
38	Public Works	Parks Operator II (Conversion)		\$ 62,728	
		Reduction in Casual/Seasonal Sessional Account		\$ (36,720)	
44	Public Works	Contract Court Clearing			\$ 64,000
48	Public Works	All Sidewalk Snow Clearing (Q4 2015 - Annualized)			\$ 300,000
49	Public Works	Parks Washroom Cleaning			\$ 13,000
50	Public Works	Playground Enhancements			\$ 84,600
51	Public Works	Flowers on Bridges (Fairy Lake)			\$ 8,700
56	Public Works	Roads Operator II		\$ 65,171	
57	Public Works	Parks Operator II (Conversion)		\$ 62,728	
		Reduction in Casual/Seasonal Sessional Account		\$ (36,720)	
58	Public Works	Parks Operator II (Conversion)		\$ 62,728	
		Reduction in Casual/Seasonal Sessional Account		\$ (36,720)	
59	Public Works	Facilities Maintenance Operator		\$ 78,211	

2015 Budget - Decision Package Summary

Item	Area	Initiative	Mandatory	Growth	Enhancement
28	Engineering	Sr. Environmental Coordinator			\$ 102,915
29	Engineering	Manager Transportation			\$ 137,028
30	Engineering	Traffic Calming			\$ 75,000
31	Engineering	Visibility Improvements			\$ 84,000
33	Engineering	Sign Campaign			\$ 10,000
45	Planning & Building	Property Maint. Worker - 395 Staff (Succession Planning)			\$ 27,125
6	Recreation & Culture	Fitness Centre at Magna Centre			\$ 61,500
53	Recreation	Culture Supervisor			\$ 11,025
7	Economic Development	CreateITNow at Southlake			\$ 25,000
22	Procurement Services	E -Bidding System Improvement			\$ 10,500
		less revenue generated			\$ (35,000)
60	Procurement Services	Procurement Officer/Contractor Performance			\$ 65,138
11	Financial Services	Budget Communications			\$ 20,000
5	Legislative Services	Accessibility Advisory Committee			\$ 1,500
10	Legislative Services	Emergency Management			\$ 12,000
17	Legislative Services	Expanded Wedding Program, advertising			\$ 29,500
18	Legislative Services	Governance Consulting (2)			\$ 15,000
		funded from reserves			\$ (15,000)
19	Legislative Services	Pet Licensing Incentive Program, marketing			\$ 5,000
16	Legal Services	Change Associate Solicitor Position from PT to FT		\$ 35,334	
12	IT	Applications Support Analyst		\$ 72,246	
13	IT	COW Recordings		\$ 3,500	

2015 Budget - Decision Package Summary

Item	Area	Initiative	Mandatory	Growth	Enhancement
1	Communications	Corporate Identity -Marketing Branding			\$ 24,016
2	Communications	After Hours Social Media Monitoring and Response			\$ 15,000
3	Strategic Initiatives	E-bike			\$ 2,100
		funded from reserves			\$ (2,100)
63	Strategic Initiatives	Smart Commute Incentives program			\$ 1,000
Total			\$ -	\$ 857,416	\$ 1,152,547

2015 CAPITAL BUDGET REQUEST LIST

Date: March 23, 2015

Area	Line #	Project Name	Priority Ranking	EXPENDITURES		FINANCING				Comment	
				Project Cost	ARF	DC	Reserves & Reserve Funds	Gas Tax	Operating Fund		Other
Central York Fire Services	1	Replacement of a 1996 Telesquint	1	300,000	900,000						
Central York Fire Services	2	Replacement of Bunker Gear	2	44,000	44,000						
Central York Fire Services	3	Replacement of Equipment	2	50,000	50,000						
Central York Fire Services	4	Replacement of Four Light Vehicles	2	200,000	200,000						
Library	5	Replace Computer Hardware/Software	2	176,700	176,700						
Library	6	Replace Furniture and Equipment	2	29,500	29,500						
HR	7	Laptops	3	7,000					7,000		
HR	8	Tablets	3	12,000					12,000		
IT	9	Software Licences	1	85,326	85,326						Efficiency Reserve
IT	10	Budget Module	2	50,000			50,000				
IT	11	Replace/Upgrade Cityview	2	200,000			200,000				
IT	12	Replace/Upgrade ERP systems	2	200,000	200,000						
IT	13	Replace/Upgrade Parking Ticket Systems	2	100,000	100,000						
IT	14	Server Room Equipment Replacement/Upgrades	2	127,989	127,989						
IT	15	Update Desktop and Peripheral Equipment	2	142,210	142,210						
IT	16	Wireless Network Access	3	50,000					50,000		
Legislative Services	17	Replace Bylaw Truck	2	255,000	255,000						
Procurement Services	18	Folder/Inserter	2	30,000	30,000						
Building & Planning	19	395 Mulock Roof Refurbishment	1	220,000	220,000						
Building & Planning	20	Heat Pump Replacement Program 395 Mulock	1	50,000	50,000						
Building & Planning	21	395 Mulock Maintenance	1.5	200,000	200,000						
Building & Planning	22	Urban Centre Zoning Bylaw	2	200,000		180,000	20,000				Planning Reserve
Building & Planning	23	Newmarket Urban Forest Cover Study	3	55,000		49,500			5,500		
Engineering	24	Downtown Parking Task Force Studies	1	50,000		45,000	5,000				
Engineering	25	Drainage Improvements - (Near Sacred Heart)	1	200,000	200,000						
Engineering	26	Flood Study - Ontario, Wayne, Warratah	1	40,000					40,000		
Engineering	27	Leslie Sidewalk- Mulock to South Town Limit	1	280,000		280,000					
Engineering	28	Leslie Street- Mulock to Gorham	1	240,000		240,000					
Engineering	29	Main Street Sidewalk- South of Green Lane	1	40,800		40,800					
Engineering	30	Pedestrian Bridge - College Manor	1								
Engineering	31	Armour Wall - TTT Davis Drive Trail Underpass	2	187,000			187,000				Trail levy
Engineering	32	Capital Labour Cost Allocation	2	990,000	990,000						
Engineering	33	Comprehensive Parking Review	2	50,000		45,000	5,000				Parking reserve
Engineering	34	Davis Drive/Yonge Street - Consultant	2	370,000		370,000					
Engineering	35	Engineering for Future Projects	2	1,000,000	1,000,000						
Engineering	37	Glen Cedar Park Design	2	10,000	10,000						
Engineering	38	Parking Task Force - Studies	2	50,000		50,000					

2015 CAPITAL BUDGET REQUEST LIST

Date: March 23, 2015

Area	Line #	Project Name	Priority Parking	EXPENDITURES			FINANCING				Comment	
				Project Cost	ARF	DC	Reserves & Reserve Funds	Gas Tax	Operating Fund	Other		
Engineering	39	Roads Infrastructure Projects	2	5,650,000	3,256,128	-	-	-	2,393,872	-	-	-
Engineering	40	Traffic Management Software Upgrades	2	15,000	-	-	-	-	-	15,000	-	-
Engineering	41	Viva Next Yonge Street Infrastructure Improvements	2	1,165,000	-	1,165,000	-	-	-	-	-	-
Engineering	42	Artificial Turf Sports Field	3	1,000,000	-	900,000	-	-	-	100,000	-	-
Engineering	43	AV Equipment - Old Town Hall	3	200,000	-	-	200,000	-	-	-	-	CIF
Engineering	44	Signalization - HVP & Ringwell	1	325,000	-	325,000	-	-	-	-	-	-
Engineering	45	TTT Tannery Link Connections	3	594,050	320,000	-	90,000	-	-	-	184,050	Trail Levy Reaction
Public Works	46	Accessibility Rampas NRW	1	18,500	-	-	18,500	-	-	-	-	TBD
Public Works	47	Building Condition Assessments (outdoor washrooms)	1	14,000	-	-	-	-	-	14,000	-	-
Public Works	48	Emergency Signage Parks and Trails	1	18,500	-	-	-	-	-	18,500	-	-
Public Works	49	Fire Hydrant Upgrade Program - Water	1	50,000	50,000	-	-	-	-	-	-	-
Public Works	50	Magna Bollards	1	15,000	-	-	-	-	-	15,000	-	-
Public Works	51	Outdoor Lights in the Compound Area	1	14,000	-	-	-	-	-	14,000	-	-
Public Works	52	Reline all 4 DHW tanks	1	25,500	25,500	-	-	-	-	-	-	-
Public Works	53	Relining of DHW tank	1	10,600	10,600	-	-	-	-	-	-	-
Public Works	54	Replace drinking fountains RTC Pool	1	7,100	7,100	-	-	-	-	-	-	-
Public Works	55	Retaining Wall Replacements	1	50,000	50,000	-	-	-	-	-	-	-
Public Works	56	Rogers Parks Cherrywood Stairs	1	50,000	50,000	-	-	-	-	-	-	-
Public Works	57	Roof Maintenance & Repair Work	1	79,000	79,000	-	-	-	-	-	-	-
Public Works	58	Secure lot at Operations	1	19,500	-	-	-	-	-	19,500	-	-
Public Works	59	Security Post	1	6,500	-	-	-	-	-	6,500	-	-
Public Works	60	Trail Bridge Expansion Joint Improvements	1	30,000	30,000	-	-	-	-	-	-	-
Public Works	61	Additional Sidewalk Triador (See Budget Decision Pkgs.)	2	127,000	-	114,300	-	-	-	12,700	-	-
Public Works	62	Complex Arena 1 Seat Replacement	2	50,000	50,000	-	-	-	-	-	-	-
Public Works	63	Equipment Replacement - All Areas	2	1,363,200	1,363,200	-	-	-	-	-	-	-
Public Works	64	Hasket Parking Lot Improvements	2	110,000	60,000	-	-	-	-	50,000	-	-
Public Works	65	IT Technology Integration - All Public Works	2	15,000	-	-	-	-	-	15,000	-	-
Public Works	66	Lions Park Tennis Courts	2	125,000	-	-	-	-	-	125,000	-	-
Public Works	67	Magna Furniture	2	71,500	7,150	64,350	-	-	-	-	-	-
Public Works	68	Purchase New Vehicle - WWW	2	37,000	-	-	-	-	-	37,000	-	-
Public Works	69	Replace diving walls	2	20,000	20,000	-	-	-	-	-	-	-
Public Works	70	Replace Joe P outdoor washroom	2	75,000	75,000	-	-	-	-	-	-	-
Public Works	71	Snow Storage Facility, Design & Identification	2	100,000	-	100,000	-	-	-	-	-	-
Public Works	72	Upgrade Water Fill Station - Water	2	30,000	30,000	-	-	-	-	-	-	-
Public Works	73	Barrington Place Stones	3	3,500	-	-	-	-	-	3,500	-	-
Public Works	74	Botany Hill Court Walkway Lights	3	14,000	-	-	-	-	-	14,000	-	-
Public Works	75	Central Irrigation Controller	3	55,000	-	48,500	-	-	-	-	5,500	-
Public Works	76	Construction of New Offices	3	150,000	-	-	-	-	-	150,000	-	-

2015 CAPITAL BUDGET REQUEST LIST

Date: March 23, 2015

Area	Line #	Project Name	Priority Ranking	EXPENDITURES		FINANCING				Comment	
				Project Cost	ARF	DC	Reserves & Reserve Funds	Gas Tax	Operating Fund		Other
Public Works	77	Fairgrounds Development - Pathways	3	182,000	82,000	100,000	-	-	-	-	-
Public Works	78	Forestry Bucket Truck	3	138,000	-	124,200	-	-	13,800	-	-
Public Works	79	Install water line in bay area	3	9,100	-	-	-	-	9,100	-	-
Public Works	80	Keller Parkette Swing Set	3	12,000	-	-	-	-	12,000	-	-
Public Works	81	Magna Centre Gym - Bleachers	3	18,000	-	-	-	-	18,000	-	-
Public Works	82	New Vehicle (Roads Operator)	3	50,000	-	50,000	-	-	-	-	-
Public Works	83	Vehicle Laptops and Data Loading - WWW	3	30,000	-	-	-	-	30,000	-	-
Public Works	84	Water Meter Replacement Program	3	6,700,000	-	-	-	-	-	6,700,000	reserve fund loan
Public Works	85	Hayer Lits - Portable	1	9,000	-	-	-	-	9,000	-	-
Public Works	86	New Accessible Seals in the Main Washroom - Seniors	1	17,000	-	-	-	-	17,000	-	-
Public Works	87	Purchase water wheelchairs	1	12,000	-	-	-	-	12,000	-	-
Public Works	88	Sliding doors - Magna	1	8,500	-	-	-	-	8,500	-	-
Recreation & Culture	89	Newmarket Theater - Equipment Replacement	2	28,000	28,000	-	-	-	-	-	-
Public Works	90	AV Equipment - Community Centre	3	6,500	-	-	-	-	6,500	-	-
Public Works	91	Camp Central upgrade - Youth Centre	3	6,700	-	-	-	-	6,700	-	-
Public Works	92	Facilities Master Plan	3	125,500	-	112,500	-	-	12,500	-	-
Public Works	93	Install awning at new entrances	3	18,000	-	-	-	-	18,000	-	-
Public Works	94	OmniVex System - Community Centre	3	10,000	-	-	-	-	10,000	-	-
Public Works	95	Portable Stage	3	8,000	-	-	8,000	-	-	-	CF
Recreation & Culture	96	Projection Screen - Theater	3	20,000	-	-	20,000	-	-	-	CF
Public Works	97	Purchase regular wheelchairs	3	12,000	-	-	-	-	12,000	-	-
Public Works	98	Rock climbing wall - Youth Centre	3	15,000	-	-	-	-	15,000	-	-
General Government	99	Urban Corridor Land Purchase - breathing space	2	440,000	-	-	-	-	-	440,000	donation
General Government	100	Urban Corridor Land Purchase - future trail	2	245,000	-	-	245,000	-	-	-	Parkland
General Government	101	Urban Corridor Land Purchase - road allowance	2	250,000	-	250,000	-	-	-	-	-
Engineering	105	Community Splash Pad	3	1,500,000	-	1,350,000	-	-	150,000	-	-
General Government	113	Urban Corridor Breathing Space - design & construct	2	300,000	-	-	-	-	-	300,000	Parkland
General Government	114	Davis Drive Streetscoping	2	250,000	-	250,000	-	-	-	-	-
General Government	115	Asset Management Program	2	317,700	-	-	-	-	-	317,700	OCIF grant

TOTAL				\$29,333,475	\$10,604,403	\$6,255,150	\$1,048,500	\$2,183,672	\$1,104,500	\$1,947,250
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2015 CAPITAL BUDGET REQUEST LIST

Date: March 23, 2015

Area	Line #	Project Name	Priority Ranking	EXPENDITURES		FINANCING				Comment	
				Project Cost	ARE	DC	Reserves & Reserve Funds	Gas Tax	Operating Fund		Other
Building & Planning	102	Official Plan Review	2	300,000	-	202,500	97,500	-	-	-	-
Engineering	103	Pony Drive Reconstruction	2	3,100,000	-	1,100,000	-	-	-	2,000,000	-
Engineering	104	Care Parkway Reconstruction	2	2,047,218	-	1,365,000	-	-	-	682,218	-
Engineering	106	Skate Board Park	3	862,500	-	-	-	862,500	-	-	-
Engineering	107	Free Ride Bike Park	3	900,000	-	810,000	-	-	90,000	-	-
Engineering	108	New Trail Construction Plan - 5 Yr. Implementation	3	-	-	-	-	-	TBD	-	-
Engineering	109	Fairbank Farmhouse	3	250,000	-	-	250,000	-	-	-	Insurance
Public Works	110	Forestry Management Plans	3	55,000	-	7,000	-	-	48,000	-	-
Public Works	111	Frank Stronach Parks - Courts	3	155,500	-	-	-	-	155,500	-	-
Recreation & Culture	112	Work out gym construction - Magna	3	250,000	-	225,000	-	-	25,000	-	-
Total Deferred				\$7,920,218	\$0	\$3,709,500	\$247,500	\$0	\$1,181,000	\$2,682,218	