

Agenda Newmarket Public Library Board

Wednesday, February 15, 2017 at 5:30 PM Regular Board Meeting

Agenda compiled on 10/02/2017 at 3:41 PM

Adoptions of Agenda

1.	Adoption	of the	Dogular	Agonda
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- 2. Adoption of the Closed Session Agenda
- 3. Adoption of the Consent Agenda Items

Declarations

Consent Agenda Items

- 4. Adoption of the Regular Board Meeting Minutes for Wednesday, January 18, p. 1 2017
- 5. Strategic Operations Report for February

p. 6

6. Library Statistical Data for January, 2017

p. 7

7. Monthly Bank Transfer

p. 11

Closed Session

8. There are no closed session items at the time of the agenda distribution.

Reports

9. Impact Survey

p. 12

Business Arising

- 10. Leadership by Design e-Learning
 - a) Knowledge Gap Analysis
- 11. Library Board Action List

p. 16

New Business

12. Interdepartmental and Hydro Budgets

p. 19

Newmarket Public Library Agenda – Wednesday, February 15, 2017 438 Park Ave, Newmarket, ON



13. 2017 Newmarket Chamber of Commerce Home Show

Date(s) of Future Meetings

14. The next Newmarket Public Library Board Regular Board Meeting will be Wednesday, March 15, 2017, at 5:30 pm in the Library Board room

Adjournment



Newmarket Public Library Board Regular Board Meeting Wednesday, December 14, 2016 Newmarket Public Library Board Room

Present: Joan Stonehocker, Chair

Tara Brown, Vice Chair

Darcy McNeill

Venkatesh Rajaraman (joined by phone)

Tom Vegh
Jane Twinney

Regrets: Kelly Broome

Staff Present: Todd Kyle, CEO

Linda Peppiatt, Deputy CEO

Lianne Bond, Administrative Coordinator

The Library Board Chair called the meeting to order at 5:40 pm

Adoption of Agenda Items

- 1. Adoption of Regular Agenda
- 2. Adoption of the Closed Session Agenda
- 3. Adoption of Consent Agenda items

The Chair asked if there were any additions to the agenda.

Motion 16.12.167 Moved by Darcy McNeill Seconded by Jane Twinney

That Agenda items 1) to 3) be adopted as presented.

Carried

Declarations

None were declared.

Consent Agenda Items:

- 4. Adoption of the Regular Board Meeting Minutes for Wednesday, November 16, 2016
- 5. Adoption of the Closed Session meeting Minutes for Wednesday, November 16, 2016
- 6. Strategic Operations Report for November, 2016
- 7. Library Statistical Data for November
- 8. Monthly Bank Transfer

Motion 16.12.168 Moved by Tara Brown Seconded by Tom Vegh

That Consent Agenda items 4), 5), 7) and 8) be received and approved as presented.

Carried

The Strategic Operations Report was pulled from the Consent Agenda. The CEO provided further information on the Robotics Program and Hoopla downloadable video service.

Motion 16.12.169
Moved by Tara Brown
Seconded by Jane Twinney

That the Strategic Operations Report for November, 2016 be received and as presented.

Carried

Closed Session

9. There were no Closed Session items.

Policies

10. Expense Reimbursement Policy

Revisions were made to the Expense reimbursement Policy to align with the Town of Newmarket rates.

Motion 16.12.170 Moved by Darcy McNeill Seconded by Tara Brown

That the Library Board approve a revision to the Expenses Reimbursement Policy effective January 1, 2017 to adjust the maximum meal expense allowances to consistently match that of Town of Newmarket staff.

Carried

Reports

11. Strategic Plan Renewal Options

The Library Board reviewed the options presented on the renewal of the current Strategic Plan. The Library Board requested that a review of the current Strategic Plan be conducted at the regularly scheduled Board meeting in January, 2017.

Motion 16.12.171
Moved by Tom Vegh
Seconded by Tara Brown

That the Library Board receive the report on Strategic Plan renewal options.

Carried

12. Building Maintenance Account

It was reported that a number of unplanned building repair and maintenance expenses has meant that the Library has spent most of its emergency contingency beyond the 2016 budget in this area.

Motion 16.12.171
Moved by Tom Vegh
Seconded by Jane Twinney

That the Library Board receive the report on emergency expenditures in the Building Repairs and Maintenance budget line in the 2016 budget year;

And that the Library Board authorize the further expenditure in the 2016 budget year of up to \$3000 in the Building Repairs and Maintenance budget line, such expenditures to be offset by cost reductions elsewhere in the same year.

Carried

Business Arising

13. Leadership by Design e-Learning: Module 3: Board Development

The Library Board agreed to go through Module 3 of the Leadership by Design e-Learning series after the adjournment of the Board meeting.

14. Fundraising Reserve

In order to contribute to fundraising goals it is proposed that year-end Donation revenue be transferred into the Fundraising Reserve.

Motion 16.12.172 Moved by Darcy McNeill Seconded by Jane Twinney

That the Library Board approve the transfer of unspent Donations revenue at the end of each fiscal year to the Fundraising reserve.

Carried

15. Strategic Technology Committee

A revised draft Terms of Reference for a Strategic Technology Subcommittee of the Newmarket will be presented at the next regularly scheduled Library Board meeting.

16. Library Board Action List

The Library Board reviewed the Action List.

Motion 16.12.173

Moved by Tara Brown
Seconded by Tara Brown

That the Library Board received the Library Board Action List as presented.

Carried

New Business

17. Economic Impact Study

The Library has completed an economic impact study and results from the survey were presented to the Library Board.

Motion 16.12.174
Moved by Darcy McNeil
Seconded by Jane Twinney

That the Library Board receive the report on the economic impact study;

And that the Library Board authorize the sharing of the study results with the wider Newmarket and public library communities;

And that the Library Board Action List to be revised to reflect the ongoing comparative measurement work as described in the report.

Carried

Date(s) of Future Meetings

18. The next regular Library Board meeting is rescheduled to January 18, 2017 at 5:30 in the Library Board room.

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Motion 16.12.175 Moved by Jane Twinney Seconded by Darcy McNeill

That there being no further business meeting adjourned at 6:50 pm.

Carried	
Joan Stonehocker	Todd Kyle, CEO
Chair	Secretary/Treasurer



STRATEGIC OPERATIONS REPORT – JANUARY, 2017

	Igniting Community Dialogue, Discovery and Debate	Leading a Learning Community	Readying our Capabilities
Collaborative Relationships	 Entrepreneurs in Residence program held with 19 attendees Heads Up for Brain Health program hosted in partnership with Alzheimer's Society to be repeated on Feb. 28 Seed Library program on pollinator gardens being planned for spring 	 Author visit with Lawrence Hill attracted a full house including high school class Staff presented library databases to a group of 56 high school students Staff visited Welcome Centre for Storytime 	 CEO met with senior Town staff to scope library efficiencies study Tax clinics with CPA volunteer accountants organized and begin Feb 1; already mostly booked
Spaces	 Local history documentarian considering using digital media station in Maker Hub for audio-visual projects 	 25 people are registered for the Nordic Crime online book club 3D printer enclosure/filter delivered and assembly is underway 	Draft design for website presented to staff; writing of new content underway
Positioning	 Library working with Town on Canada 150 activities Pop-up library success continues; January highlight includes Ward 7 New Year gathering 	 3 French-language preschool programs launched: Maman/Papa et moi (ages 0- 2), On bouge! (2-4), and Heure du conte (4-5) 	 Displays for Black History Month and Freedom to Read Week being mounted Media release sent out re economic impact study
Resources	 Plans underway for spending \$15K grant to help NPL expand York Info data on southern York Community Services 	 Drone landing stand 3D-printed for Georgina Public Library staff member Let's Tinker program held for 10 students in Special Education class 	Hoopla streaming video etc. service to officially launch on Feb 14 with in-library demos all day; already soft launched on website
Organization & Operations		Impact Survey run on library website January 9-27	 Team Charter finalized and distributed to staff CEO participating in Town's Diversity & Inclusivity plan

Library Card Holders

2017	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
NPL Card Holders	24,822											
Residents	22,617											
Non-Residents	2,205											

New and Renewed Library Cards

2017	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
New registrations	315												315
New non-resident	44												44
Renewed membership	719												719

2017	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Website visits	13,059												13,059
# of PAC Account Logins	7,102												7,1 💙
Room Rentals	42												42
Room Rental Hours	104	·											104

Programs

5 Year Trend - year to date January 31

# of Programs Held	2013	2014	2015	2016	2017
Adult	8	17	25	19	27
Children's	68	95	55	95	89
Total Programs	76	112	80	114	116

Program Attendance	2013	2014	2015	2016	2017
Adult	52	105	169	147	147
Children's	1,036	1,129	756	1,016	979
Total Attendance	1,088	1,234	925	1,163	1,126

Borrowing

Dollowing													
2017	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
eAudio books	1,116												1,116
eBooks	3,385												3,385
eMagazines	405												405
eMusic	3,537												3,537
eVideo	16												16
Backpack Kit	2												2
Book	25,789												25,789
CD-ROM/DVD-ROM	2												2
DVD/Blu-ray	4,888												4,888
eBook Reader	1												1
GPS	-												-
ILL	181												181
Language Kit	32												32
Laptop	38												38
Multimedia Kit	54												54
Music CD	364												3 0
Pedometer	6												6
Periodical	971												971
Portable Audio Book	13												13
Talking Book	731												731
Video Game	411												411
Total Borrowing	41,942	-	-	-	-	-	_	-	-	-	-		41,942
Database Usage	1		ı	ı	ı	ı	ı	1			1	T :	
Adult Subscriptions	4,113	-	-	-	-	-	-	-	-	-	-		4,113
Children's Subscriptions	949	-	-	-	-	-	-	-	-	-	-		949
York Info (Community)	151,472	-	-	-	-	-	-	-	-	-	-		151,472
York Info (Volunteer)	36,209	-	-	-	-	-	-	-	-	-	-		36,209
Total Database Usage	192,743	-	-	-	-	-	-	-	-	-	-		192,743

Library Card Holders

2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
NPL Card Holders	24,136	24,184	24,328	23,876	24,409	24,462	25,821	25,275	24,729	25,053	24,821	24,696
Residents	22,002	22,069	22,222	21,813	22,299	22,340	23,242	22,911	22,579	22,881	22,663	22,544
Non-Residents	2,134	2,115	2,106	2,063	2,110	2,122	2,579	2,365	2,150	2,172	2,158	2,152

New and Renewed Library Cards

2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
New registrations	252	402	337	483	241	206	508	413	317	509	244	205	4,117
New non-resident	39	30	32	50	42	43	49	41	33	42	35	28	464
Renewed membership	723	421	646	425	622	701	920	821	721	415	643	451	7,509

2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Website visits	12,689	12,709	13,707	12,713	11,855	11,723	12,147	12,472	12,430	11,931	12,222	8,164	144,762
# of PAC Acc't Logins	6,097	5,792	6,370	6,193	6,217	5,969	6,703	7,050	6,341	6,381	6,571	6,452	76,136
Room Rentals	54	65	56	58	70	73	52	48	57	70	76	43	
Room Rental Hours	154	192	152	165	188	293	138	136	164	180	203	127	2,092

Programs 5 Year Trend - year to date December 31

# of Programs Held	2012	2013	2014	2015	2016
Adult	93	157	247	256	254
Children's	1,167	1,293	1,345	1,320	1,308
Total Programs	1,260	1,450	1,592	1,576	1,562

Program Attendance	2012	2013	2014	2015	2016
Adult	2,323	2,149	2,229	2,660	1,961
Children's	12,905	13,796	13,794	13,566	12,276
Total Attendance	15,228	15,945	16,023	16,226	14,237

Borrowing

2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
eAudio books	941	911	1,067	1,048	985	1,075	1,116	1,184	1,071	1,185	1,110	996	12,689
eBooks	3,433	3,128	3,640	3,205	3,164	3,169	3,713	3,767	3,238	3,334	3,234	3,334	40,359
eMagazines	459	353	391	485	337	311	362	407	380	379	271	323	4,458
eMusic	2,129	2,614	2,199	1,845	2,852	1,666	2,412	1,965	2,624	3,629	2,818	2,880	29,633
eVideo	2	7	4	5	8	8	6	33	2	31	2	-	108
Backpack Kit	6	1	1	2	1	1	-	4	-	-	1	2	19
Book	26,637	23,980	28,219	28,462	26,517	26,156	32,633	31,731	26,964	26,983	25,423	22,603	326,308
CD-ROM/DVD-ROM	13	12	7	11	11	15	15	8	11	9	-	-	112
DVD/Blu-ray	4,645	4,563	5,204	4,632	4,503	4,281	5,118	5,510	4,910	4,857	4,596	4,081	56,900
eBook Reader	1	1	5	1	-	3	2	2	2	-	1	1	19
GPS	2	4	3	11	4	-	1	2	5	5	5	-	42
ILL	210	178	157	225	145	198	173	187	202	201	208	174	2,258
Language Kit	61	40	31	59	35	38	53	44	49	45	26	37	518
Laptop	10	11	13	7	19	17	8	16	19	23	22	22	187
Multimedia Kit	81	69	80	84	62	57	94	127	74	57	83	40	908
Music CD	483	540	394	503	434	342	394	397	383	317	329	308	4,8
Pedometer	16	8	10	14	13	10	12	10	10	9	11	5	140
Periodical	987	999	1,177	1,212	1,035	1,048	1,172	1,022	911	1,091	957	793	12,404
Portable Audio Book	8	9	12	21	22	16	16	24	15	22	11	2	178
Talking Book	773	782	796	798	684	780	899	958	854	824	819	656	9,623
Video	8	3	3	9	1	1	-	1	-	1	-	1	28
Video Game	293	309	332	270	256	255	404	465	327	304	348	295	3,858
Total Borrowing	41,198	38,522	43,745	42,909	41,088	39,447	48,603	47,864	42,051	43,306	40,275	36,553	505,561

Database Usage

Adult Subscriptions	2,161	2,053	2,480	3,066	3,781	3,191	2,286	2,734	2,125	2,236	2,739	1,583	30,435
Children's Subscriptions	569	1,035	1,053	1,511	759	691	247	540	321	503	690	510	8,429
York Info (Community)	147,897	100,795	138,893	109,119	129,782	138,239	106,156	111,041	132,808	152,630	156,335	147,846	1,571,541
York Info (Volunteer)	26,148	18,071	18,826	15,466	19,776	19,265	18,913	19,975	21,809	21,081	27,175	55,365	281,870
Total Database Usage	176,775	121,954	161,252	129,162	154,098	161,386	127,602	134,290	157,063	176,450	186,939	205,304	1,892,275



MEMORANDUM

To: Newmarket Public Library Board

From: Todd Kyle, C.E.O.

Date: February 15, 2017

Re: Newmarket Public Library Bank Account – Fund Transfer

Recommendation: The C.E.O. recommends that the Library Board authorize the transfer of funds from the Newmarket Library bank account to the Town of Newmarket bank account through the following motion:

THAT the Library Board directs the C.E.O. to authorize the Town of Newmarket Treasurer to transfer the net closing balance at January 31, 2017 of \$ 14,409.87 from the Newmarket Public Library bank account to the Town of Newmarket bank account.



MEMORANDUM

To: Newmarket Public Library Board

From: Todd Kyle, C.E.O.

Date: February 15, 2017

Re: Impact Survey

For 2017, the Library has renewed its subscription to the Impact Survey in partnership with all 6 libraries of northern York Region (the N6), plus Bradford-West Gwillimbury Public Library. This informal collaboration we refer to as the York-Simcoe Library Consortium, and it has also resulted in consortium purchase of several e-resources including Zinio magazines and the new Law Depot and Comics Plus services.

The results of the most recent survey, conducted over 3 weeks in January, are below. As in previous surveys, the response number was quite modest—a total of 38 responses were received.

Of those surveyed, 100% have accessed library resources through the library's website, either remotely or using the library's Internet connection.

63% have used library computers or wireless services in last 12 months. Of those:

- 46% received staff technology help, with 100% of those finding it somewhat helpful or very helpful
- 25% used computers for educational purposes
- 25% used computers for employment purposes, with 4% being hired for a job as a result
- 79% said they were satisfied or very satisfied with library public access technology
- 4% are low income
- Of those with no alternative Internet access, 33% are low income

There were also a considerable number of write-in comments which were very illuminating. Many of these were asking for an updated, mobile-friendly website, which the Library is currently working on with a planned launch in April. Some asked for more computers (we have just launched 10 laptops for loan, which should help this situation) as well as longer hours and more locations. Some asked for services that the library actually already offers, such as a class on downloading from the library, the ability to place holds on items currently in the library, and the ability to view their reading history.

There was also a suggestion for increased security measures in the Children's and Youth area, specifically a suggestion that adults not be allowed there unless they are accompanying children. As this is a policy question, the Board may wish to consider this request. It has been suggested previously, and the following are the reasons the Library has not pursued it further:

- The library space is constrained, and not allowing adult patrons to use the second floor for study or computer use would further constrain the availability of space and computers, while leaving this area partially empty during weekday afternoons, when school is in session and morning preschool programs are not happening;
- The second floor is also used by adults using one of the 3 meeting rooms;
- It may be perceived as contrary to the rights of adult patrons, especially those who may wish to access children's resources;
- The Library already has taken several security measures on this floor, including:
 - Restricting washroom use to children, youth, and families, in addition to meeting attendees and those needing greater accessibility;
 - Closely monitoring behavior of unaccompanied adults on this floor and intervening or restricting their access when needed.

The highlight report is included in the agenda package. If the Board wishes they may also request the complete reports and slideshows.

The following motion is recommended:

THAT the Library Board receive the report on the Impact Survey.

Public libraries are key providers of public access in our community

As using computers and the Internet has become a necessity across many facets of daily life, libraries serve as an important site for free access to computers and the Internet. According to research conducted in the United States,

- 4 in 10 American adults do not have high-speed broadband at home.¹
- Library computer use is widespread: A third of Americans ages 14 and older (77 million people) use library computers and the Internet.²
- More than three-quarters of those who accessed the Internet at a public library had access elsewhere. These
 patrons used public access when they needed a faster connection, during gaps in access, while running errands or
 during lunch breaks, and to reduce isolation.²

Your library's public access at work

- At Newmarket Public Library there are 28 public access terminals and 1 wireless hotspots within the library system.
- Of the respondents, 18 (47%) used a computer in the library to access the Internet during the past 12 months, with frequencies as follows:
 - 4 (22%) did so once a week or more frequently;
 - 3 (17%) did so about 1-3 times a month;
 - o 11 (61%) did so less than once a month.
- 50% (19) of respondents say that public access to computers and the Internet is important or very important to them, personally. 89% (34) say it is important or very important to have these resources available for others in our community.
- The beneficiaries of library Internet access often extend beyond the individual users; 50% (12) of users found
 information or performed tasks for other people using the library's computers or Internet connection.

Who uses Newmarket Public Library's public access?

- 88% (21) of Newmarket Public Library's public access technology users have alternative Internet access somewhere other than the library. Of those, 38% received help when they visited the library.
- Of the 22 respondents with alternative access who received help, 18% were 65 years and older.
- 4% of Newmarket Public Library's public access technology users are low income (below 200% of the poverty line).
- Of public technology users with no alternative access, 33% are low income.

LIBRARIANS MAKE A DIFFERENCE

Of survey respondents who use the library's public access technology, 46% got help from a librarian, library staff, or volunteer to use the library's computers and Internet.

Major uses for library computers in our community

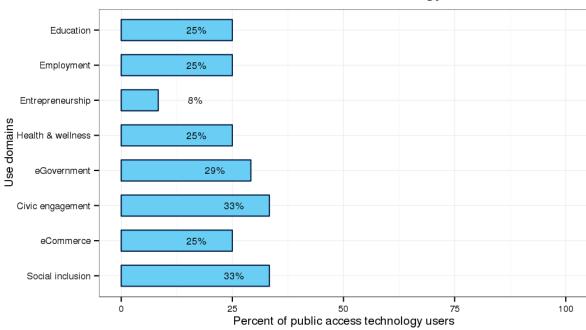
Employment

- 25% of public technology users at Newmarket Public Library used the library's public computers or wireless connection for employment purposes.
- 12% of users used the library's technology resources to apply for a job. 8% were granted an interview, and one user was hired for a new position.

Education

- Of public technology respondents, **25**% used library technology for educational purposes.
- Of those that used public technology for educational purposes, 100% took an online class, did research or did homework for a class.





This report features results on how Newmarket Public Library patrons use public access technology. The survey ran from January 09, 2017 to January 27, 2017 and 38 patrons completed the survey.

² Becker, Samantha, Michael D. Crandall, Karen E. Fisher, Bo Kinney, Carol Landry, and Anita Rocha. (2010). Opportunity for All: How the American Public Benefits from Internet Access at U.S. Libraries. (IMLS-2010-RES-01). Institute of Museum and Library Services. Washington, D.C. http://impact.ischool.washington.edu/us-public-library-study.html



¹ Zickuhr, Kathryn, Lee Rainie, Kristen Purcell. (2013). Library services in the digital age. Pew Research Center's Internet & American Life Project. Washington, D.C. http://libraries.pewinternet.org/2013/01/22/Library-services/



NEWMARKET PUBLIC LIBRARY BOARD - ACTION TRACKING LIST

Item No.	Target Date	Item description	Assigned action	Status / Date of Completion
9-11a	Ongoing	Policy reviews	 CEO to bring drafts to Board according to agreed schedule Board to form committee to review Governance Policy and Constitution 	
12-11	May 20 2015	Draft fundraising and development strategy	 CEO to draft report for initial consideration Board to consider needed resources CEO to report back on implementation of fundraising initiatives CEO to follow-up with Town of Newmarket regarding naming rights sponsorship program 	Completed September 16, 2015
1-12		Consider forming Friends of the Library group	Board to consider as related to item 12-11	Completed September 16, 2015 Deferred to next Library Board term (motion 13.03-214)
2-13	May 20, 2015	CEO Annual Performance Review	Library Board Chair and Vice Chair to prepare and report to Board	CEO annual Review completed February 18, 2016 Next review date: 2017
1-15	April 2016	Annual Report to the Community	CEO to prepare and present to board before release	Completed May 20, 2016 Next report due in April, 2017
2-15	March, 2016	Library facility and service delivery options	 CEO to report on related Town community facility plans Board to consider referral to Library-Town Joint Task Force Board to consider capital reserve expenditure on consultant study Motion 16.09.144 "And that the Library Board apportion up to \$50,000 of the Alternative Service Delivery capital project to a facility needs study, if and when Council indicates its willingness to support it" 	Report drafted for September 16, 2015 meeting (Deferred to March, 2016) Joint Workshop held June 15, 2016 Report to Board September 7, 2016

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Item No.	Target Date	Item description	Assigned action	Status / Date of Completion
3-15		Business measurements (including Impacts and Storytelling)	 Board to review Library Statistical Data report provided monthly in agenda package CEO to revise report as requested CEO to update Board on status of related provincial initiatives as well as Impact Study 	
4-15		Built Accessibility report	CEO to draft report	
5-15	June 17, 2015	Budget projections	CEO to draft 5-year projections for operating budget needs	Completed June 17, 2015 Reported to Library Board June 17, 2015
6-15		2016 budget	 Board to provide CEO with guidelines and suggestions CEO to draft budget Board to approve for submission to Council 	Completed September 16, 2015 Board approved 2016 Draft Operating and Capital Budget requests
7-15		Collective Agreements	 Board to provide CEO with negotiation mandate guidelines CEO to engage Town of Newmarket Director of HR as lead negotiator Board to approve agreements 	Completed, Agreements Ratified March 21, 2016 Collective agreements expired March 31 2015. Negotiations to begin February 11, 2016
8-15		Strategic planning	Board to decide on strategic planning process when current plan ends in 2016	CEO to bring report to Library Board on options for renewing Strategic Plan to December 16, 2016 Board meeting. Review Strategic Plan at January 18, 2017 Board meeting.
9 15	May, 2016	Vice Chair Position	Library Board members to hold election for Vice Chair position after one year. Vice Chair elect to be a Community member	Completed September 7, 2016 Election to be held June 22, 2016. Deferred to September 7, 2016.
10-15	April, 2016	SOLS Trustee Representative	Attend SOLS Trustee Council Meetings	Next Trustee meeting: April 22, 2017, Georgina Public Library
11-15	March 16, 2016	ARF Analysis Review	Town of Newmarket Director of Finance	Completed June 22, 2016 Report to Library Board June 22, 2016
12-16	June, 2016	2017 Budget Considerations	Sunday Openings at Christmas	Completed June 22, 2016 2017 Operating Budget submission

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Item No.	Target Date	Item description	Assigned action	Status / Date of Completion
				deadline
13-16	June, 2016	2018 Budget Consideration	Donation Revenue Allocations	Completed December 14, 2016 2018 Operating Budget submission deadline
14-16	November, 2016	Strategic Technology Ad Hoc Committee	Develop Terms of Reference of Committee	Completed: Terms of Reference approved January 15, 2017 Draft Terms of Reference presented at November 16 th Board meeting.
15-16	April, 2017	Ontario Public Library Week	Plan an event to promote Ontario Public Library Week	
16-16	March, 2017	Peer Comparator Study	Analyze report on Newmarket Public Library's peer comparisons	Report contracted to Consultant

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MEMORANDUM

To: Newmarket Public Library Board

From: Todd Kyle, C.E.O.

Date: February 15, 2017

Re: Interdepartmental and Hydro Budgets

According to preliminary year-end financial results, the Library has exceeded budget in three line areas not already authorized by the Board, in amounts greater than the C.E.O.'s discretion.

According to by-law 2004-1, the C.E.O. is authorized to exceed any budget line of up to \$10,000 by \$1,000, and the Board may authorize an over expenditure by \$2,000, as long as these are offset by under expenditures elsewhere. For line items exceeding \$30,000, the Board may authorize up to 10% over expenditure. The exception is in an emergency situation where options are beyond the Library's control.

Three such situations occurred in 2016. The first is with the interdepartmental labour and equipment budgets. These are set up for the Library to pay Town of Newmarket Public Works for the staff costs of performing requested maintenance and electrical tasks. For 2016, the labour portion was budgeted at \$5000, an estimate based on the Library's past needs as well as Public Works' revenue expectations. The equipment budget, used to pay Public Works for when they need to use their heavy equipment, was set at zero, as typically there have been little to no expenditures in this area.

However, the interdepartmental equipment budget incurred costs of \$4296 in 2016 due a situation outside the Library's control. After budget approval, Public Works informed the Library that henceforth they would be adding a fee to pay for the use of a truck to transport their staff to the Library for requested work. These fees were as high as \$200 per visit, depending on the type of truck used. In addition, an equipment charge was added for the first time for the air sweeper used to clear leaf debris from the patio in the spring.

The labour portion of this budget was also overspent, a total of \$4023, due to several unusually large jobs that needed to be completed. These included painting and installing electrical outlets in the Maker Hub, installing an additional heater in an office due to health and safety concerns, and modifying the light switches in the boardroom due to renter complaints. In addition, the Town charged the Library for watering the seasonal flower planters, which typically they have not charged for.

It is worth noting that the Library did not have the choice to apply these charges to other relevant accounts, as interdepartmental expenditures must balance between departments. In addition, the Library might have opted to have work in the Maker Hub done by an outside contractor but gives Public Works the first option to perform the work, which they accepted.

The third area that was overspent due to unexpected emergency was the Hydro budget. Electricity costs were \$92,131, compared to the budget of \$71,964. The difference is due to both higher than expected electricity use in a very hot summer, and increases in hydro rates.

In all cases, these over expenditures have been offset by under expenditures elsewhere, and the Library is on track to record a surplus for 2016. For 2017, it is possible that the equipment and hydro situations will re-occur, as the 2017 budget was prepared before the implications of these factors were fully known. We will keep the Board apprised of the situation and will request needed authorization as early as possible.

The following motion is recommended:

That the Library Board receive the report on interdepartmental and hydro budgets;

And That the Library Board authorize the over expenditures as reported.