



# AGENDA

**CYFS - JCC**

Tuesday, September 06, 2016 at 9:30 AM  
Town of Newmarket - Cane A & B

Agenda compiled on 26/08/2016 at 2:03 PM

## **Open Forum**

## **Additions & Corrections to the Agenda**

## **Declaration of Pecuniary Interest**

## **Approval of Minutes**

1. Central York Fire Services - Joint Council Committee Minutes and (Closed Session) Minutes of June 7, 2016. p. 1

The Central York Fire Services - Joint Council Committee recommend:

- a) THAT the Central York Fire Services - Joint Council Committee Minutes and (Closed Session) Minutes of June 7, 2016 be approved.

## **Items**

2. Joint Central York Fire Services and Corporate Services Report - Finance 2016-35 dated August 9, 2016 regarding the Central York Fire Services Budget Report - Second Quarter. p. 5

The Director of Financial Services and the Fire Chief recommend:

- a) THAT Joint Central York Fire Services and Corporate Services Report - Finance 2016-35 dated August 9, 2016 regarding the Central York Fire Services Budget Report - Second Quarter be received for information purposes.

3. Joint Central York Fire Services and Corporate Services - Financial Services Report 2016-39 dated August 26, 2016 regarding the Draft 2017 Operating and Capital Budgets. p. 9

The Commissioner of Corporate Services, Director of Financial Services and the Fire Chief recommend:

- a) THAT Joint Central York Fire Services and Corporate Services - Financial Services Report 2016-39 dated August 26, 2016 regarding the Draft 2017 Operating and Capital Budgets be received and the following recommendations be adopted:

- i) THAT the Joint Council Committee (JCC) receive and review the draft budgets;
- ii) AND THAT the October 4 JCC meeting be used to finalize a recommendation to be sent to Aurora Council for review and then to Newmarket Council for approval.

## **New Business**

### **Closed Session (if required)**

- 4. Labour Relations or employee negotiations as per Section 239 (2) (d) of the Municipal Act - Verbal Update by the Director of Human Resources (Newmarket) (if required).

## **Adjournment**



## **Declarations of Pecuniary Interest**

None.

## **Approval of Minutes**

1. Central York Fire Services - Joint Council Committee Minutes of May 10, 2016.

Moved by: Councillor Hempen

Seconded by: Councillor Mrakas

- a) THAT the Central York Fire Services - Joint Council Committee Minutes of May 10, 2016 be approved.

**Carried**

## **Items**

2. Central York Fire Services 2015 Annual Report.

The Fire Chief provided the Central York Fire Services 2015 Annual Report presentation.

Moved by: Councillor Hempen

Seconded by: Councillor Twinney

- a) THAT the Central York Fire Services 2015 Annual Report be received.

**Carried**

3. Joint Central York Fire Services and Corporate Services Report 2016-25 dated May 30, 2016 regarding the 2017 Budget Schedule and Drivers.

The Director of Financial Services, Newmarket addressed those present that the above referenced report commences the budget process for 2017 and provides the budget schedule for approval and budget drivers for information. He also advised that the report provided target details and projections. Newmarket has set an administrative target for 2017 of a fire-related tax increase of 1.4%; this would be about a 1.33% tax increase. The Director of Financial Services advised that staff will continue to review overtime and asset replacement and will report back in September, 2016. He concluded by advising that fire trucks and equipment is acquired through the U.S. market and the recommendation contained in the report requests JCC approval of U.S. dollar exchange strategy.

The Director of Financial Services advised that the 2017 allocation between Newmarket and Aurora is set at 59.4%, Newmarket and 40.6%, Aurora.

Moved by: Councillor Mrakas  
Seconded by: Councillor Hempen

a) THAT Joint CYFS/Corporate Services Report - Financial Services 2016-25 dated May 30, 2016 regarding the 2017 Budget Schedule and Drivers be received and the following recommendations be adopted:

- i) THAT the proposed schedule be adopted;
- ii) AND THAT JCC endorse the U.S exchange strategy.

**Carried**

4. Scope of Work/Business Case/Consolidation Document.

The Chief Administrative Officer, Newmarket provided a verbal explanation of the Scope of Work/Business Case/Consolidation Document.

Moved by: Councillor Thompson  
Seconded by: Councillor Mrakas

a) THAT the Scope of Work/Business Case Document be received for information.

**Carried**

**New Business**

None.

**Closed Session**

5. Labour Relations or Employee Negotiations as per Section 239 (2) (d) of the Municipal Act, Verbal Update by the Director of Human Resources.

Moved by: Councillor Thompson  
Seconded by: Councillor Mrakas

a) THAT the Central York Fire Services – Joint Council Committee resolve into Closed Session for the purpose of discussing labour relations or employee negotiations as per Section 239 (2) (d) of the Municipal Act, 2001.

**Carried**

The Central York Fire Services – Joint Council Committee resolved into Closed Session at 9:58 a.m.

The Central York Fire Services – Joint Council Committee (Closed Session) Minutes recorded under separate cover.

The Central York Fire Services – Joint Council Committee resumed into Open Session at 10:10 a.m.

The Acting Town Clerk, Aurora advised that JCC, in Closed Session received a verbal update by the Director of Human Resources, Newmarket regarding Labour Relations/Employee Negotiations.

**Adjournment**

Moved by: Councillor Twinney  
Seconded by: Councillor Mrakas

a) THAT the meeting adjourn.

**Carried**

There being no further business, the meeting adjourned at 10:10 a.m.

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Date

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Councillor Abel, Chair



## CENTRAL YORK FIRE SERVICES

August 9, 2016

### JOINT CENTRAL YORK FIRE SERVICES AND CORPORATE SERVICES REPORT - FINANCE 2016-35

TO: Joint Council Committee

SUBJECT: 2016 CYFS Budget Report – Second Quarter

ORIGIN: Central York Fire Services – Fire Chief  
Director, Financial Services/Treasurer

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#### RECOMMENDATIONS

**THAT Joint CYFS / Corporate Services Report – Financial Services – 2016-35 dated August 9, 2016 regarding 2016 CYFS Budget Report – Second Quarter be received for information purposes.**

#### COMMENTS

##### **Purpose**

This report is to provide the JCC with the 2016 operating and capital results for Central York Fire Services for the period ending June 30, 2016.

##### **Budget Impact**

At this point there is no indication that the department will exceed its budget.

##### **Summary**

In operating, CYFS net expenditures were \$533,410 lower than budget at the end of the second quarter. This is primarily due to wages which continue to be paid at 2015 rates pending a new collective agreement. Retroactive changes are expected upon settlement.

## BACKGROUND

This report is to provide the JCC with the 2016 operating and capital results for Central York Fire Services for the period ending June 30, 2016.

### *Operating*

Revenue at the end of the second quarter totalled \$41,227. Expenses stood at \$10,241,800 compared to a budget of \$10,747,482 for the same period. Salaries and benefits were \$477,827 under budget, as wages continue to be paid at 2015 rates until a new collective agreement is ratified. Upon settlement, retroactive adjustments are expected to eliminate this amount. Training and wellness expenses are below budget at this point, as much of the training is planned for the latter half of the year and the wellness program has been delayed. Uniforms and clothing expenses are higher than budget at this point, due mainly to the timing of expenditures for new hires (two classes of probationary firefighters) and are projected to be somewhat over budget at year-end.

### *Capital*

The capital budget, including carryovers, totals \$10,503,065. Land for a new fire station to be built in Aurora has been purchased (February), as well as some replacement fire equipment.

## IMPACT ON THE MASTER FIRE PLAN

This report is consistent with the budget methodology set out in the Master Fire Plan.

## CONSULTATION

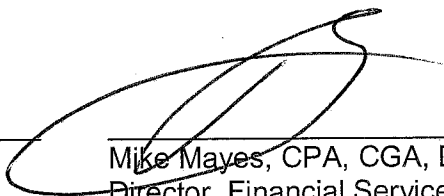
There has been consultation between the Finance staff of both Aurora and Newmarket.

## BUDGET IMPACT

At this point, it is still somewhat early to project year-end results. Results are generally tracking within budgeted levels and there is no indication the budget will be exceeded.

## CONTACT

For more information on this report, contact: Mike Mayes at 905-953-5300, ext. 2102 or via e-mail at [mmayes@newmarket.ca](mailto:mmayes@newmarket.ca)

  
Ian Laing, Fire Chief  
Central York Fire Services  
Mike Mayes, CPA, CGA, DPA  
Director, Financial Services/Treasurer  
Town of Newmarket

Reviewed by:

A handwritten signature in blue ink, appearing to read "Dan Elliott", is written over a horizontal line.

Dan Elliott, Director  
Financial Services - Treasurer  
Town of Aurora

MM:FW/ne  
Attachment

**CENTRAL YORK FIRE SERVICES**  
**OPERATING RESULTS**  
For the Six Months Ending June 30, 2016

OBJECT ACCOUNTS	2015	2016 YTD (June 30, 2016)				2016 FULL YEAR BUDGET	2016 REMAINING BUDGET
	ACTUAL \$	ACTUAL \$	BUDGET \$	VARIANCE favourable/(unfavourable) \$ %		\$	\$
<b>Expenses</b>							
4011 Management Salaries	447,340	262,065	283,938	21,873	7.70%	615,201	353,136
4021 Regular Salaries & Wages	13,562,366	6,292,601	6,567,399	274,798	4.18%	14,191,054	7,898,453
4024 Standby/Callback	21,750	509	-	(509)	n/a	86,000	85,491
4025 Overtime	299,194	102,058	110,000	7,943	7.22%	220,000	117,943
4026 Lieu Time Paid	638,407	9,325	-	(9,325)	n/a	617,000	607,675
4028 WSIB Reimbursements	(64,618)	(12,886)	-	12,886	n/a	-	12,886
4031 Casual/Seasonal Wage	12,281	4,201	5,538	1,337	24.15%	12,000	7,799
4035 Regular Part-Time Wages	16,384	-	-	-	n/a	-	-
4106 Workers' Compensation	93,504	46,752	43,152	(3,600)	-8.34%	93,500	46,748
4109 Direct Payroll Benefits	4,337,924	1,929,389	2,101,812	172,423	8.20%	4,553,930	2,624,541
<b>Sub Total Salaries and Benefits</b>	<b>19,364,531</b>	<b>8,634,012</b>	<b>9,111,839</b>	<b>477,827</b>	<b>5.24%</b>	<b>20,388,685</b>	<b>11,754,673</b>
4213 Licences	720	(44)	-	44	n/a	-	44
4216 Stationery & Office Supplies	15,818	6,331	7,500	1,169	15.58%	15,000	8,669
4217 Photocopier Lease & Supplies	7,157	3,216	2,501	(715)	(28.57%)	5,000	1,784
4219 Emergency Mgmt. Materials	1,793	543	1,999	1,456	72.82%	4,000	3,457
4229 Janitorial Supplies	18,489	7,904	10,999	3,095	28.14%	22,000	14,096
4232 Fuel for Vehicles	94,379	35,843	60,000	24,157	40.26%	120,000	84,157
4261 Uniforms, Clothing	115,402	113,686	62,501	(51,185)	(81.89%)	125,000	11,314
4269 Misc.	8,747	8,097	4,751	(3,346)	(70.43%)	9,500	1,403
4272 Vehicle Repairs & Maintenance	348,432	190,954	154,249	(36,705)	(23.80%)	308,500	117,546
4273 Building Repairs & Maintenance	120,507	74,289	50,850	(23,439)	(46.09%)	101,700	27,411
4278 Equipment Repairs & Maintenance	122,507	51,383	56,749	5,366	9.46%	113,500	62,117
4278 Radio Equipment Maintenance	6,882	-	12,499	12,499	100.00%	25,000	25,000
4299 Capital Acquisitions	64,851	36,161	33,499	(2,662)	(7.95%)	67,000	30,839
4303 Cell Phone	18,474	11,720	9,000	(2,720)	(30.22%)	18,000	6,280
4311 Hydro	86,414	55,103	46,001	(9,102)	(19.79%)	92,000	36,897
4321 Heat	44,041	18,373	27,502	9,129	33.20%	55,000	36,627
4331 Water	12,289	6,837	8,501	1,664	19.57%	17,000	10,163
4404 Consulting Services	32,810	-	30,000	30,000	100.00%	60,000	60,000
4425 Education/Corporate Tuition Assist.	2,768	-	5,501	5,501	100.00%	11,000	11,000
4462 Fire Prevention	26,198	1,664	12,499	10,835	86.68%	25,000	23,336
4463 Fire Investigation	1,222	24	1,249	1,225	98.05%	2,500	2,476
4464 Association Allowance	3,000	3,000	1,500	(1,500)	(100.00%)	3,000	-
4465 Dispatch Service	428,582	-	-	-	n/a	505,000	505,000
4466 Wellness Program	21,462	17,032	72,499	55,467	76.51%	145,000	127,968
4471 Mileage/Parking/Tolls	3,888	726	1,901	1,175	61.81%	3,800	3,074
4474 Training	97,389	21,980	48,499	26,519	54.68%	97,000	75,020
4478 Conferences & Seminar Fees	28,895	20,275	10,999	(9,276)	(84.33%)	22,000	1,725
4511 Street Snowploughing Contract	9,647	2,000	7,893	5,893	74.67%	11,275	9,275
4662 Contingency Account	73,555	49,187	22,500	(26,687)	(118.61%)	45,000	(4,187)
4666 Vehicle Lease	-	-	-	-	n/a	-	-
Support cost allocation	857,404	443,203	443,202	(1)	(0.00%)	886,407	443,204
4911 Transfer to Capital	6,600	3,300	3,300	-	0.00%	6,600	3,300
4936 Asset Replacement Fund	850,000	425,000	425,000	0	0.00%	850,000	425,000
<b>Total Expenses</b>	<b>22,894,853</b>	<b>10,241,800</b>	<b>10,747,482</b>	<b>505,682</b>	<b>4.71%</b>	<b>24,160,467</b>	<b>13,918,667</b>
<b>Revenues</b>							
7431 Fire Dept. Recoveries	262,796	34,994	-	34,994	n/a	258,530	223,536
7471 Misc. Charges	9,282	6,233	7,500	(1,267)	(16.89%)	15,000	8,767
<b>Total Revenues</b>	<b>272,078</b>	<b>41,227</b>	<b>7,500</b>	<b>33,727</b>	<b>449.70%</b>	<b>273,530</b>	<b>232,303</b>
<b>Net Expenditure Before Transfers</b>	<b>22,622,776</b>	<b>10,200,572</b>	<b>10,739,982</b>	<b>539,410</b>	<b>5.02%</b>	<b>23,886,937</b>	<b>13,686,365</b>
<b>Transfers to/(from) Reserve Fund</b>							
4922 Transfer to Reserve Fund	55,000	27,500	27,500	0	0.00%	55,000	27,500
7542 From Reserve Fund	-	-	(6,000)	(6,000)	100.00%	(12,000)	(12,000)
<b>Net Expenditure</b>	<b>22,677,776</b>	<b>10,228,072</b>	<b>10,761,482</b>	<b>533,410</b>	<b>4.96%</b>	<b>23,929,937</b>	<b>13,701,865</b>
Newmarket's share(2015-59.77%; 2016- 59.8%)	13,554,507	6,116,387	6,435,366	318,819	4.95%	14,310,102	8,193,715
Aurora's share(2015-40.23%; 2016 - 40.2%)	9,123,269	4,111,685	4,326,116	214,591	4.96%	9,619,835	5,508,150
	<b>22,677,776</b>	<b>10,228,072</b>	<b>10,761,482</b>	<b>533,410</b>	<b>4.96%</b>	<b>23,929,937</b>	<b>13,701,865</b>



August 26, 2016

**JOINT CENTRAL YORK FIRE SERVICES AND CORPORATE SERVICES REPORT  
- FINANCE 2016-39**

TO: Joint Council Committee

SUBJECT: Draft 2017 Operating and Capital Budgets

ORIGIN: Central York Fire Services – Fire Chief  
Director, Financial Services/Treasurer

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**RECOMMENDATIONS**

**THAT Joint CYFS / Corporate Services Report – Financial Services – 2016-39 dated August 26, 2016 regarding the Draft 2017 Operating and Capital Budgets be received and the following recommendations be adopted:**

- 1. THAT the Joint Council Committee (JCC) receive and review the draft budgets;**
- 2. AND THAT the October 4 JCC meeting be used to finalize a recommendation to be sent to Aurora Council for review and then to Newmarket Council for approval.**

**COMMENTS**

**Purpose**

The purpose of this report is to provide an overview of the Operating and Capital Budget requests for 2017.

**Budget Impact**

The proposed budgets are within the funding envelopes for the operating budget – tax impact established by both municipalities. Adjustments are recommended for capital financing.

**Summary**

The 2017 budget continues to address implementation of the 2014 Fire Department Master Plan Update (FDMPU) over a 5-year period.

## BACKGROUND

On June 7, 2016 the Joint Council Committee (JCC) agreed to the following budget schedule:

June 7	Approval of schedule and report on drivers
September 6	Presentation of the draft budget to JCC
October 4	JCC recommendation of the draft budget to Aurora Council
October 18	Presentation of the CYFS draft budget to Aurora General Committee
October 25	Comments on the draft budget by Aurora Council
October 31	Presentation of CYFS draft budget to Newmarket Committee of the Whole
December 5	Adoption of CYFS budget by Newmarket Council

## DRAFT BUDGETS

### *Operating Budget*

#### *Wages and benefits*

Sufficient provision has been included; however, with contract negotiations currently underway, it is possible that revisions may be required.

#### *Overtime*

Since 2011, there has been a substantial sustained decrease in overtime costs due to the staffing model employed. As a result, the budget has been significantly reduced from the amount previously allocated to overtime. However, in 2015 the budget allocation was exceeded. As of January 2016, CYFS are undertaking a 4-year trial of 24-hour shifts. At the end of the second quarter of 2016, CYFS are within \$8,000 of the year to date budget. The 2017 budget request has retained overtime budget funding at the 2016 level of \$220,000.

#### *New hires*

4 new firefighter positions were budgeted to be hired in May of 2016, with a corresponding provision for 2/3<sup>rd</sup> of their annual salary. The remaining 1/3<sup>rd</sup> (\$150,220) needs to be included in 2017 and will cause a budget increase.

The 2017 draft budget includes the hiring of 4 additional firefighters and a Fire Prevention Inspector. These costs (\$445,570) have been fully annualized. The FDMPU contemplated the hiring of additional staff this year – Network and Communications Coordinator, Human Resources Consultant, and Fire & Life Safety Coordinator which have been deferred for future consideration.

#### *Fleet Maintenance*

The majority of the cost of fleet maintenance is an hourly charge by Newmarket staff (2016 budget - \$178,500). These rates will be increasing by 23% to \$218,960 in 2017 to reflect full cost recovery. As well, due to staff turnover, there will be a temporary need to send vehicles to outside vendors for service and repairs which may result in increased operating costs.

*Support costs*

The Town of Newmarket allocates a proportional share of its overhead costs to CYFS. This includes a share of human resources, payroll, accounting, procurement, legal, insurance, and communications. These costs have been increased by 2.8% to align with the 10-year forecast.

*Dispatch Service*

The cost of dispatch services have been significantly under budget the past two years. The cost sharing for the York Region radio infrastructure upgrade has been delayed, but is expected to be in place for 2017. The budget has been revised accordingly.

*Infrastructure Levy / Asset Replacement Fund (ARF)*

The contributions to the Asset Replacement Fund have been increased by \$225,000 to meet the requirements as set out in the capital budget.

*Cost Allocation*

The 2017 budget reflects a 0.4% change in the cost allocation – Newmarket's share being decreased to 59.4% (2016 - 59.8%) and Aurora's share increasing to 40.6% (2016 -40.2%). This is a shift of \$100,000 in annual operating costs.

**Capital Budget***Replacement*

Capital replacements are funded by the Asset Replacement Fund (ARF). This includes the following for 2017:

- Replacement of 2 support Vehicles - \$60,000
- Replacement of 1999 Fire Engine - \$946,000
- Replacement of 8 Thermal Imaging Cameras - \$96,000
- Replacement of Personal Protective Equipment - \$37,178
- Replacement of Fire Equipment - \$65,000
- Replacement of 4 Mobile Data Terminals - \$40,000

A 10-year projection of future replacement requirements indicates that there will be a funding deficiency. As a result, the ARF contributions have been increased by \$225,000 for 2017.

*Growth*

The 2017 budget includes the 2<sup>nd</sup> phase for the construction of a 5<sup>th</sup> fire station (\$2,500,000), as well as bunker gear for the new recruits \$16,000. Development Charges (DC's) are the funding source.

*Other*

A station security system to work in conjunction with the existing key fob security system (\$30,000) will ensure the safety of all staff members, as identified in the results of the Employee Engagement Survey.

### *US Exchange*

Major capital purchases tend to be from US suppliers. As such, the increase in the exchange rate for US dollars has had a significant impact on our capital costs and reserves. This is the major reason for the increase in our capital funding requirements.

To reduce the risk of fluctuations, exchange rates are based on current values and will be locked in as soon as the budget is approved.

### **Reserves**

Financial Services report 2015-46 recommended a target level for the CYFS reserve fund. This was adopted by JCC. The three components are:

1. 50% of CYFS' total annual budget for the most volatile expenditure items such as overtime, fuel, vehicle repairs, utility costs, and legal costs. This provision would be about \$500,000;
2. Net contributions for light vehicle purchases, which will be \$276,000 at the end of 2016;
3. Other contingency amounts defined by JCC from time to time. At this time there is no requirement.

The target for the CYFS Reserve would be \$806,000. Before any adjustments for 2016 operating results, the projected balance is \$945,000.

At a future meeting, a proposal will be made to consolidate the light vehicle program into the asset replacement fund.

### **Next Steps**

JCC should use the time between now and the next meeting on October 4 to seek clarification on any questions or concerns they may have. Making these known in advance to the Chief or either of the municipal Treasurers would facilitate a more efficient meeting on October 4.

### **IMPACT ON THE MASTER FIRE PLAN**

This report is consistent with the budget methodology set out in the 2008 Master Fire Plan and it includes certain staffing recommendations from the 2014 Fire Department Master Plan Update (FDMPU) and sets the foundation for the needs of the Fire Service.

#### *Implementation of the Fire Master Plan*

The implementation staffing option selected by JCC was a phased approach over 5 years. This included hiring four firefighters on an annual basis and additional support staff – fire prevention, etc. The draft 2017 budget defers some of these hirings for future consideration.

## CONSULTATION

This report has been prepared by the Treasurer for the Town of Newmarket in consultation with the Fire Chief. The Treasurer for the Town of Aurora has reviewed this report.

## BUDGET IMPACT

### *Operating Budget (Current and Future)*

The draft operating budget, as presented, would result in a 1.01% tax increase for Newmarket and approximately a 1.34% tax increase for Aurora, prior to any reserve fund adjustments by either of the municipalities.

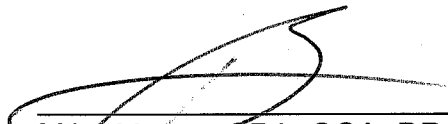
The difference in taxation bases and change in the allocation, account for the discrepancy in the increases.

### *Capital Budget*

The capital budget will be within the funding envelope. A review of future funding requirements indicates that increases in contributions towards the Asset Replacement Fund (ARF) will be required.

## CONTACT

For more information on this report, contact: Mike Mayes at 905-953-5300, ext. 2102 or via e-mail at [mmayes@newmarket.ca](mailto:mmayes@newmarket.ca)

  
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Ian Laing, Fire Chief  
Central York Fire Services  
\_\_\_\_\_  
Mike Mayes, CPA, CGA, DPA  
Director, Financial Services/Treasurer  
Town of Newmarket

Reviewed by:



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Dan Elliott, Director Financial Services  
Treasurer  
Town of Aurora

MM/ne

Attachments:

- 2017 CYFS Draft Operating Budget
- 2017 CYFS Capital Budget Summary
- 10 Year Forecast-Capital Request vs. ARF Contribution
- 10 Year Forecast-Capital Request vs. ARF Contribution with \$225K Increase

**CENTRAL YORK FIRE SERVICES**  
**2017 DRAFT OPERATING BUDGET**

Updated: August 24, 2016

OBJECT ACCOUNTS	2016		2017 Budget			Increase/(Decrease)	
	Budget	Actual	Base	G & E	Total	\$	%
<b>Expenses</b>							
4011 Management Salaries	615,201	262,065	627,788		627,788	12,587	2.0%
4021 Regular Salaries & Wages	14,191,054	6,292,601	14,449,677	345,403	14,795,080	604,026	4.3%
4024 Standby/Callback	86,000	509	86,000		86,000	-	0.0%
4025 Overtime	220,000	102,058	220,000		220,000	-	0.0%
4026 Lieu Time Paid	617,000	9,325	617,000		617,000	-	0.0%
4031 Casual/Seasonal Wage	12,000	4,201	12,000	8,000	20,000	8,000	66.7%
4106 Workers' Compensation	93,500	46,752	93,500		93,500	-	0.0%
4109 Direct Payroll Benefits	4,553,930	1,929,389	4,632,375	100,167	4,732,542	178,612	3.9%
<b>Sub Total Salaries and Benefits</b>	<b>20,388,685</b>	<b>8,646,898</b>	<b>20,738,340</b>	<b>453,570</b>	<b>21,191,910</b>	<b>803,225</b>	<b>3.9%</b>
4216 Stationery & Office Supplies	15,000	8,964	15,000		15,000	-	0.0%
4217 Photocopier Lease & Supplies	5,000	3,216	5,000		5,000	-	0.0%
4219 Emergency Mgmt. Materials	4,000	543	4,000		4,000	-	0.0%
4229 Janitorial Supplies	22,000	7,904	20,000		20,000	(2,000)	-9.1%
4232 Fuel for Vehicles	120,000	35,843	110,000		110,000	(10,000)	-8.3%
4261 Uniforms, Clothing	125,000	115,217	130,000	2,000	132,000	7,000	5.6%
4269 Misc.	9,500	7,890	11,000		11,000	1,500	15.8%
4272 Vehicle Repairs & Maintenance	130,000	52,717	130,000		130,000	-	0.0%
4273 Building Repairs & Maintenance	90,000	40,739	120,000		120,000	30,000	33.3%
4274 Electrical Repairs	7,200	7,355	-		-	(7,200)	-100.0%
4276 HVAC Repairs	3,000	473	-		-	(3,000)	-100.0%
4277 Plumbing Repairs	1,500	9,920	-		-	(1,500)	-100.0%
<b>Total</b>	<b>101,700</b>	<b>58,487</b>	<b>120,000</b>		<b>120,000</b>	<b>18,300</b>	<b>18.0%</b>
4278 Equipment Repairs & Maintenance	95,500	45,746	95,500		95,500	-	0.0%
4278.01 Medical Equipment	15,000	5,287	15,000		15,000	-	0.0%
4278.02 Firefighter Equipment	3000	41	3,000		3,000	-	0.0%
4278.04 Radio Costs	25,000	-	35000		35000	10,000	40.0%
<b>Total</b>	<b>138,500</b>	<b>51,074</b>	<b>148,500</b>		<b>148,500</b>	<b>10,000</b>	<b>7.2%</b>
4299 Capital Acquisitions	67,000	30,629	67,000	800	67,800	800	1.2%
4303 Cell Phone	18,000	9,424	20,250	1,400	21,650	3,650	20.3%
4311 Hydro	92,000	49,602	90,000		90,000	(2,000)	-2.2%
4321 Heat	55,000	14,449	50,000		50,000	(5,000)	-9.1%
4331 Water	17,000	6,520	15,000		15,000	(2,000)	-11.8%
4404 Consulting Services	60,000	-	60,000		60,000	-	0.0%
4425 Education/Corporate Tuition Assist.	11,000	-	11,000		11,000	-	0.0%
4462 Fire Prevention	25,000	1,742	28,000		28,000	3,000	12.0%
4463 Fire Investigation	2,500	-	2,500		2,500	-	0.0%
4464 Association Allowance	3,000	3,000	3,000		3,000	-	0.0%
4465 Dispatch Service	505,000	-	460,000		460,000	(45,000)	-8.9%
4466 Wellness Program	145,000	17,032	145,000		145,000	-	0.0%
4471 Mileage/Parking/Tolls	3,800	691	4,000		4,000	200	5.3%
4472 Memberships & Subscriptions	4,500	2,344	7,500		7,500	3,000	66.7%
4474 Training	97,000	19,648	100,000	15,000	115,000	18,000	18.6%
4478 Conferences & Seminar Fees	17,500	14,916	20,000		20,000	2,500	14.3%
4511 Street Snowploughing Contract	11,275	4,448	10,000		10,000	(1,275)	-11.3%
4662 Contingency Account	45,000	49,187	45,000		45,000	-	0.0%
5105-5109 Work Order Charges	178,500	119,299	218,960		218,960	40,460	22.7%
5151- 5162 Support Cost Allocation	886,407	171,905	911,482		911,482	25,075	2.8%
4911 Transfer to Capital	6,600	3,300	6,600		6,600	-	0.0%
4936 Asset Replacement Fund	850,000	425,000	850,000	225,000	1,075,000	225,000	26.5%
<b>Total Expenses</b>	<b>24,160,467</b>	<b>9,931,890</b>	<b>24,557,132</b>	<b>697,770</b>	<b>25,254,902</b>	<b>1,094,435</b>	<b>4.5%</b>
<b>Revenues</b>							
7431 Fire Dept. Recoveries	258,530	34,994	260,000		260,000	1,470	0.6%
7471 Misc. Charges	15,000	6,233	10,000		10,000	(5,000)	-33.3%
<b>Total Revenues</b>	<b>273,530</b>	<b>41,227</b>	<b>270,000</b>	<b>-</b>	<b>270,000</b>	<b>(3,530)</b>	<b>-1.3%</b>
<b>Net Expenditure Before Transfers</b>	<b>23,886,937</b>	<b>9,890,663</b>	<b>24,287,132</b>	<b>697,770</b>	<b>24,984,902</b>	<b>1,097,965</b>	<b>4.6%</b>
<b>Transfers to/(from) Reserve Fund</b>							
4922 Transfer to Reserve Fund	55,000	27,500	55,000		55,000	-	0.0%
7542 From Reserve Fund	(12,000)	-	(12,000)		(12,000)	-	0.0%
<b>Net Expenditure</b>	<b>23,929,937</b>	<b>9,918,162</b>	<b>24,330,132</b>	<b>697,770</b>	<b>25,027,902</b>	<b>1,097,965</b>	<b>4.6%</b>
<b>Newmarket's share(2017-59.40%; 2016-59.80%)</b>	<b>14,310,102</b>	<b>5,928,086</b>	<b>14,452,098</b>	<b>414,475</b>	<b>14,866,574</b>	<b>556,471</b>	<b>3.9%</b>
<b>Aurora's share(2017-40.60%; 2016-40.20%)</b>	<b>9,619,835</b>	<b>3,990,077</b>	<b>9,878,033</b>	<b>283,295</b>	<b>10,161,328</b>	<b>541,493</b>	<b>5.6%</b>
	<b>23,929,937</b>	<b>9,918,162</b>	<b>24,330,132</b>	<b>697,770</b>	<b>25,027,902</b>	<b>1,097,965</b>	<b>4.6%</b>

# 2017 CAPITAL BUDGET

## FIRE SERVICES

Project Description	G/L Account No.
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### Central York Fire Services

Bunker Gear for New Recruits	
Implementation of Station Security System	
Replacement of 2 Light Vehicles	
1999 Freightliner Fire Truck Replacement	
Replacement of Thermal Imaging Cameras	
Life Cycle Replacement of Bunker Gear	
Replacement of Equipment	
Replacement of Mobile Data Terminals, Modems & Antennas	
Station 4-5 Construction	

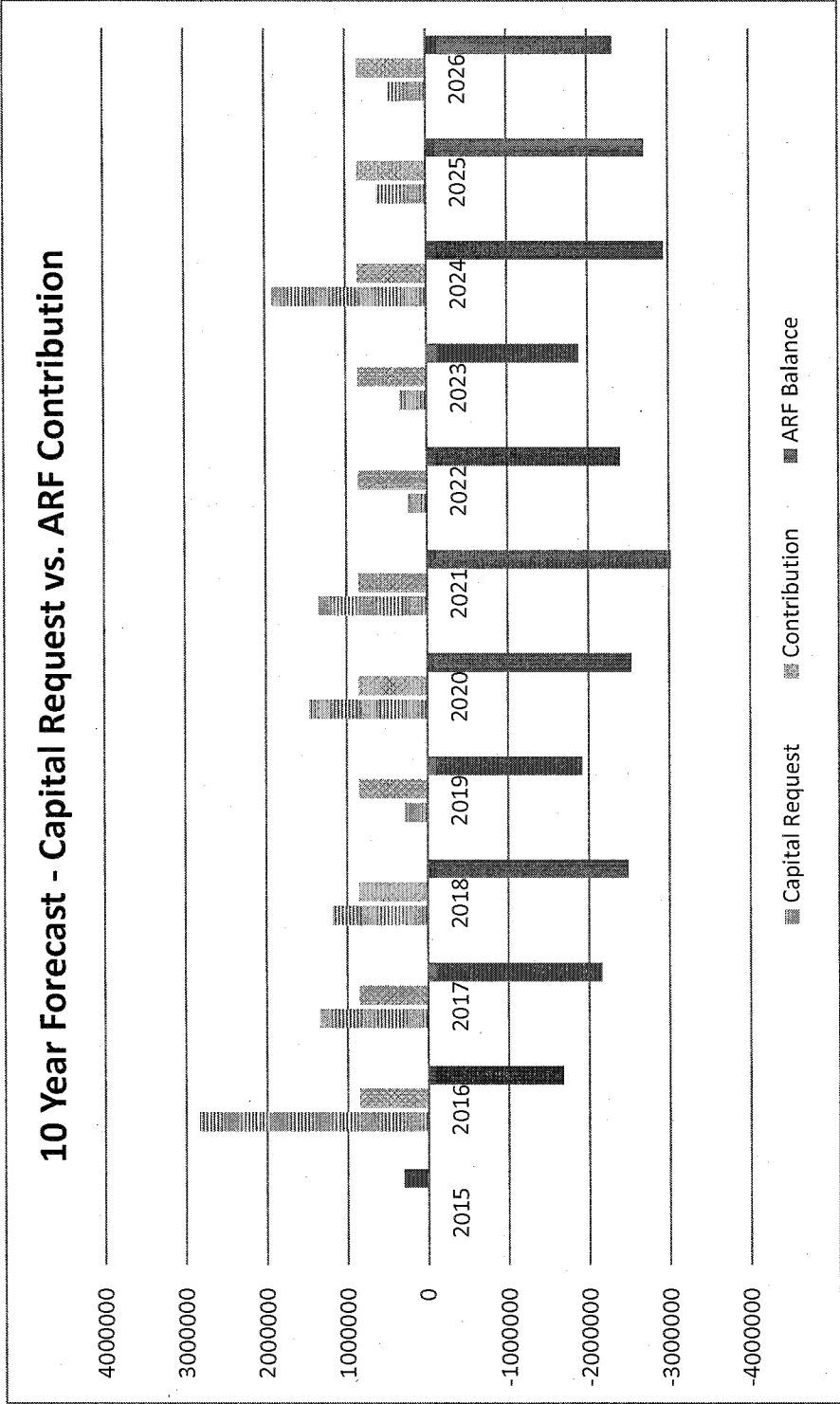
### TOTAL - FIRE SERVICES

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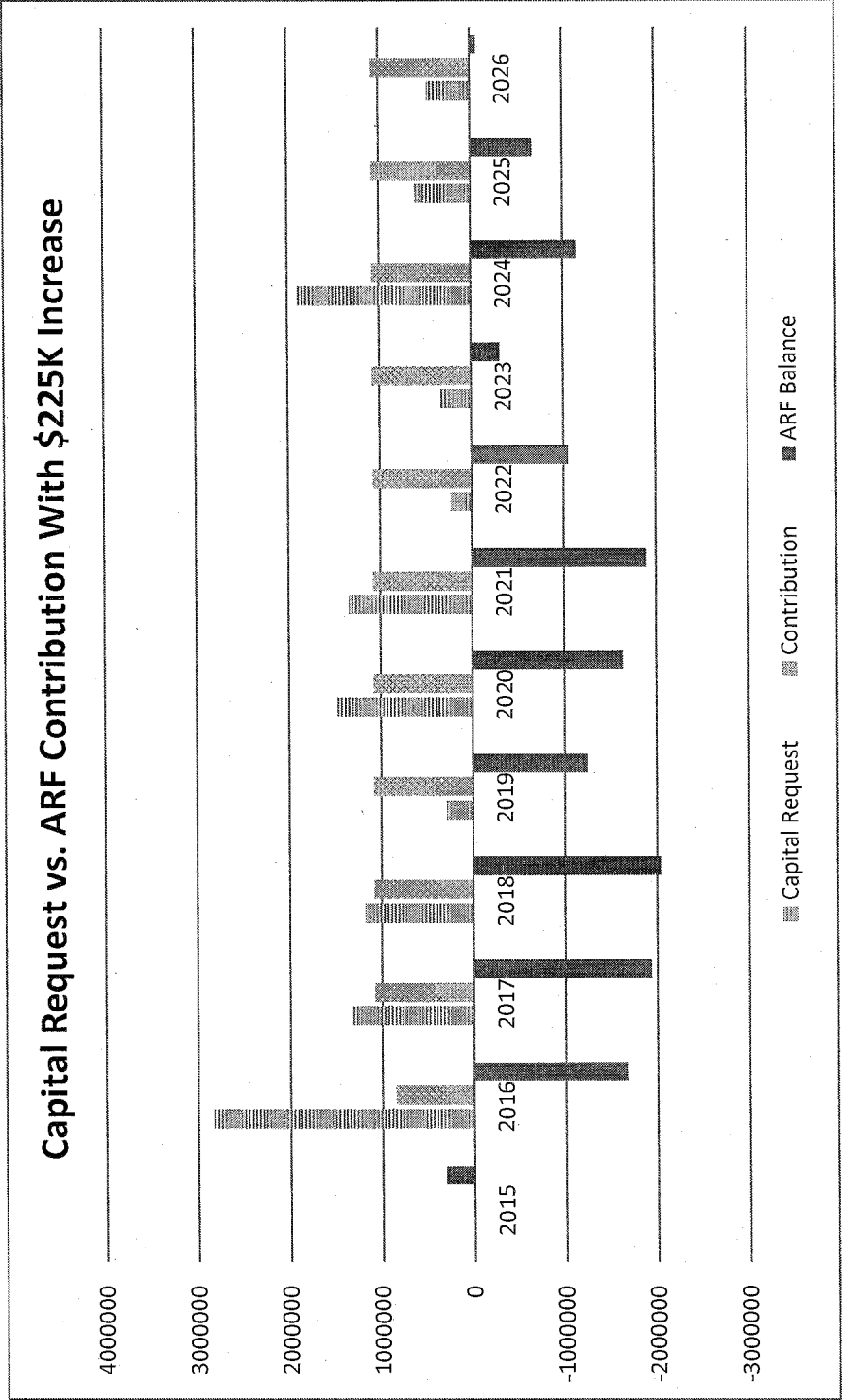
EXPENDITURES	FINANCING					Remarks
	Total Cost	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Operating Fund	Other

16,000			16,000			
30,000				30,000		
60,000		60,000				
946,000		946,000				
96,000		96,000				
37,178		37,178				
65,000		65,000				
40,000		40,000				
2,500,000			1,500,000			1,000,000 Aurora's share

\$ 3,790,178	\$ 1,244,178	\$ 1,516,000	\$ 30,000	\$ 1,000,000	
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Year	Capital Request	Contribution	ARF Balance
2015			307,469
2016	2,834,000	850,000	-1,676,531
2017	1,332,820	850,000	-2,159,351
2018	1,177,599	850,000	-2,486,950
2019	281,377	850,000	-1,918,327
2020	1,465,412	850,000	-2,533,740
2021	1,338,962	850,000	-3,022,701
2022	225,676	850,000	-2,398,377
2023	338,215	850,000	-1,886,592
2024	1,903,955	850,000	-2,940,548
2025	609,329	850,000	-2,699,877
2026	465,667	850,000	-2,315,544



Year	Capital Request	Contribution	ARF Balance
2015			307,469
2016	2,834,000	850,000	-1,676,531
2017	1,332,820	1,075,000	-1,934,351
2018	1,177,599	1,075,000	-2,036,950
2019	281,377	1,075,000	-1,243,327
2020	1,465,412	1,075,000	-1,633,740
2021	1,338,962	1,075,000	-1,897,701
2022	225,676	1,075,000	-1,048,377
2023	338,215	1,075,000	-311,592
2024	1,903,955	1,075,000	-1,140,548
2025	609,329	1,075,000	-674,877
2026	465,667	1,075,000	-65,544