



# Central York Fire Services

## Agenda

### Joint Council Committee

Date: September 7, 2021  
Time: 9:30 AM  
Location: Electronic VIA ZOOM  
See How to Login Guide

#### Pages

#### 1. Additions & Corrections to the Agenda

#### 2. Conflict of Interest Declarations

#### 3. Presentations

#### 4. Deputations

#### 5. Approval of Minutes

##### 5.1. Central York Fire Services – Joint Council Committee Meeting Minutes of July 6, 2021

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1. That the Central York Fire Services – Joint Council Committee Meeting Minutes of July 6, 2021 be approved.

##### 5.2. Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of July 6, 2021

1. That the Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of July 6, 2021 be approved.

#### 6. Items

##### 6.1. CYFS Second Quarter Report 2021

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1. That Fire Services Report JCC-2021-09 entitled CYFS Second Quarter Report 2021 dated September 7, 2021 be received; and,
2. That CYFS Second Quarter Report 2021 be received for information.

**6.2. CYFS Draft 2022 Operating and Capital Budgets**

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1. That Fire Services Report JCC-2021-10 CYFS Draft 2022 Operating and Capital Budgets dated September 7, 2021 be received.
2. That the Joint Council Committee (JCC) receive the draft budgets; and,
3. That the JCC recommend the draft budgets to Aurora Council for review and then to Newmarket Council for approval, per the Joint Services Agreement.

**7. New Business****8. Closed Session (if required)****9. Adjournment**



# Central York Fire Services

## Minutes

### Joint Council Committee

Date: Tuesday, July 6, 2021  
 Time: 9:30 AM  
 Location: Electronic VIA ZOOM  
 See How to Login Guide

Members Present: Councillor Gallo, Town of Aurora  
 Deputy Mayor & Regional Councillor Vegh, Town of Newmarket  
 Councillor Gilliland, Town of Aurora  
 Councillor Bisanz, Town of Newmarket  
 Councillor Thompson, Town of Aurora

Members Absent: Councillor Broome, Town of Newmarket

Staff Present: J. Sharma, Chief Administrative Officer, Town of Newmarket  
 D. Nadorozny, Chief Administrative Officer, Town of Aurora  
 I. Laing, Fire Chief, Central York Fire Services  
 R. Wainwright van Kessel, Director of Finance – Treasurer, Town of Aurora  
 J. Inglis, Deputy Chief, Central York Fire Services  
 A. Downey, Director of Operations, Town of Aurora  
 R. Volpe, Deputy Chief, Central York Fire Services  
 M. Mayes, Director of Financial Services/Treasurer, Town of Newmarket  
 A. Gibson, Senior Financial Analyst, Town of Newmarket  
 L. Georgeff, Director of Human Resources, Town of Newmarket  
 A. Walkom, Legislative Coordinator, Town of Newmarket  
 J. Grossi, Legislative Coordinator, Town of Newmarket

The meeting was called to order at 9:33 AM.  
 Councillor Bisanz in the Chair.

**1. Additions & Corrections to the Agenda**

None.

**2. Conflict of Interest Declarations**

None.

**3. Presentations**

None.

**4. Deputations**

None.

**5. Approval of Minutes**

**5.1 Central York Fire Services – Joint Council Committee Meeting  
Minutes of May 4, 2021**

Moved by: Councillor Gallo

Seconded by: Councillor Gilliland

1. That the Central York Fire Services – Joint Council Committee Meeting Minutes of May 4, 2021 be approved.

**Carried**

**5.2 Central York Fire Services – Joint Council Committee Meeting  
(Closed Session) Minutes of May 4, 2021**

Moved by: Deputy Mayor & Regional  
Councillor Vegh

Seconded by: Councillor Gilliland

1. That the Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of May 4, 2021 be approved.

**Carried**

**6. Items**

**6.1 Fire Services Headquarters Station 4-5 – Update No. 5**

The Director of Operations for the Town of Aurora provided an update regarding Station 4-5 and advised that the project is currently on track and that he is confident that it will remain on budget.

Moved by: Councillor Thompson

Seconded by: Councillor Gilliland

1. That Report No. JCC-2021-05 be received for information.

**Carried**

## **6.2 CYFS 2022 Budget Target and Process**

The Director of Financial Services/Treasurer for the Town of Newmarket provided an overview of the 2022 budget process and targets, while outlining various aspects that will affect the budget including the Newmarket cost reduction targets, salary gapping and new revenues. He advised that these would each be further explained in subsequent budget reports, and provided a timeline for the 2022 budget approval between both Newmarket and Aurora Councils and the Joint Council Committee.

Moved by: Councillor Gallo

Seconded by: Councillor Thompson

1. That Fire Services Report JCC-2021-06 "CYFS 2022 Budget Target and Process" dated July 6, 2021 be received.

**Carried**

## **6.3 Shared Services Allocation Factor**

The Director of Financial Services/Treasurer for the Town of Newmarket provided an introduction to the Shared Services Allocation Factor report and advised that this process was being formalized by providing an annual report to the Joint Council Committee going forward. The Senior Financial Analyst for the Town of Newmarket provided an overview of the cost allocation methodology and the percentage change year over year between the two municipalities.

Members of the Committee asked for additional historical data related to population and number of emergency calls to further understand the allocation percentage changes year over year.

Moved by: Councillor Thompson

Seconded by: Councillor Gallo

1. That Fire Services Report JCC-2021-07 Shared Services Allocation Factor dated July 6, 2021 be received.

**Carried**

#### **6.4 2020 Financial Results – Optional Format**

The Director of Financial Services/Treasurer for the Town of Newmarket provided an overview of the proposed format and layout for the Central York Fire Services budget based on feedback provided by Members at previous meetings. The Members supported the proposed format and the Director of Financial Services/Treasurer advised that future reports would follow this template.

Moved by: Councillor Thompson

Seconded by: Councillor Gilliland

1. That Fire Services Report JCC-2021-08 Financial Result – Optional Format dated July 6, 2021 be received.

**Carried**

### **7. New Business**

#### **7.1 Town of Newmarket Chief Administrative Officer (CAO)**

The Chief Administrative Officer for the Town of Aurora advised that this would be Jag Sharma's last Joint Council Committee meeting as he has accepted a new position with the Toronto Community Housing Corporation (TCHC). The Members thanked him for his time as the Chief Administrative Officer for the Town of Newmarket.

### **8. Closed Session**

Moved by: Deputy Mayor & Regional  
Councillor Vegh

Seconded by: Councillor Gilliland

1. That Joint Council Committee resolve into Closed Session due to a position, plan, procedure, criteria or instruction to be applied to any negotiation carried

on or to be carried on by or on behalf of the municipality or local board as per Section 239(2)(k) of the Municipal Act, 2001 regarding Whitchurch Stouffville Fire Protection Agreement.

**Carried**

Joint Council Committee resolved into Closed Session at 10:01 AM.  
 Joint Council Committee (Closed Session) Minutes are recorded under separate cover.  
 Joint Council Committee resumed Open Session at 10:26 AM.

#### **8.1 Whitchurch Stouffville Fire Protection Agreement**

Moved by: Councillor Gallo  
 Seconded by: Councillor Gilliland

1. That Closed Session Report CL-JCC-2021-02 dated July 6, 2021 be received; and,
2. That the Chief Administrative Officer and the Fire Chief be authorized to execute the agreement with Whitchurch Stouffville.

**Carried**

#### **9. Adjournment**

Moved by: Councillor Thompson  
 Seconded by: Councillor Gilliland  
 1. That the meeting be adjourned at 10:29 AM.

**Carried**

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Councillor Bisanz, Chair

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Date





## CENTRAL YORK FIRE SERVICES

### CYFS Second Quarter Report 2021 Fire Services Report

Report Number: JCC-2021-09  
To: Joint Council Committee  
Author: Central York Fire Services – A. Gibson Sr. Financial Analyst  
Meeting Date: Tuesday, September 7, 2021

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#### Recommendations

1. That Fire Services Report JCC-2021-09 entitled CYFS Second Quarter Report 2021 dated September 7, 2021 be received; and,
2. That CYFS Second Quarter Report 2021 be received for information.

#### Purpose

This report is to provide the JCC with the second quarter operating and capital results for Central York Fire Services for the period ending June 30, 2021.

#### Background

Below

#### Financial Impact

Net surplus before additional transfers are below budget by \$1,453,904 at the end of the second quarter of 2021. Revenues were \$138,577 compared to a budget of \$224,751.

Total expenses were \$1,540,078 below budget at the end of June. Wages and benefits are well below budget. The budget includes the hiring of the cohort of four additional firefighters for the new fire hall approved in 2020 budget, as well as the four included in the 2019 budget. The final eight are not anticipated to be hired until sometime in 2022, to coincide with the completion of Station 4-5. Wage gapping will continue to be transferred to reserve on a quarterly basis, the wage-gapping year-to-date is \$465,306.

The portion of salaries recovered for employees injured at work, while they receive their full-time wages, is included in Workplace Safety & Insurance Board reimbursements (\$125,539).

Emergency Mgmt. material is over budget by \$31,504 due to pandemic related costs.

The wellness program is still on hold, pending the selection of a new provider. The expenses are under budget year-to-date by \$70,381. The wellness under budget total of \$70,381 was transferred to the asset replacement reserve.

At this point in the year, vehicles repairs are below budget. This expense category has trended higher than budget in recent years and will be watched closely. The majority of the other variances are due to timing.

The following chart summarizes the significant variances:

Line items	Actual	Budget	Variance
Salaries and Benefits	10,547,321	11,801,640	1,254,319
Emergency Management Materials	33,946	2,442	(31,504)
Wellness Program	3,569	73,950	70,381
Consulting Services/Contingency	4,500	54,621	50,121
Building Repairs & Maintenance	42,547	63,786	21,239
Vehicle Repairs & Maintenance	219,631	246,585	26,954
Hydro	34,523	65,644	31,121
Other	1,623,329	1,740,776	117,447
<b>Total Expenses</b>	<b>12,509,366</b>	<b>14,049,444</b>	<b>1,540,078</b>
<b>Total Revenues</b>	<b>(138,577)</b>	<b>(224,751)</b>	<b>(86,174)</b>
<b>Additional Reserve Fund Transfers</b>	<b>535,687</b>	<b>-</b>	<b>(535,687)</b>
<b>Net Surplus after additional transfers</b>	<b>12,906,476</b>	<b>13,824,693</b>	<b>918,217</b>

## Conclusion

At this point, it is not possible to forecast the year-end position – surplus or deficit. Although there may be favourable variances on expenses, such as staff vacancies and delays in hiring, there may also be a challenge achieving our fire department recovery revenue target. In addition, the pandemic continues to have an impact on the financial results.

## Consultation

There has been consultation between the Finance staff of both Aurora and Newmarket, as well as Fire Services management.

## **Impact On The Master Fire Plan**

This report is consistent with the budget methodology set out in the Master Fire Plan.

## **Attachments**

Operating Results for the Six Months ending June 30, 2021

## **Contact**

Ian Laing, Fire Chief  
Central York Fire Services

Mike Mayes, CPA, CGA, DPA  
Director, Financial Services/Treasurer



**CENTRAL YORK FIRE SERVICES**  
**Q2 OPERATING RESULTS**  
**For the Six Months Ending June 30, 2021**

OBJECT ACCOUNTS	2020	2021 YTD (June 30, 2021)				2021
	ACTUAL \$	ACTUAL \$	BUDGET \$	VARIANCE favourable/(unfavourable) \$ %		FULL YEAR BUDGET \$
<b>Expenses</b>						
4011 Management Salaries	666,228	309,965	334,108	24,143	7.23%	668,218
4021 Regular Salaries & Wages	16,292,298	7,754,239	8,597,482	843,243	9.81%	17,194,961
4024 Standby/Callback	240	-	-	-	n/a	-
4025 Overtime	252,889	73,031	108,571	35,540	32.73%	217,143
4026 Lieu Time Paid	883,806	5,616	-	(5,616)	n/a	770,000
4028 WSIB Reimbursements	(238,757)	(125,539)	-	125,539	n/a	-
4031 Casual/Seasonal Wage	-	-	9,001	9,001	100.00%	18,000
4035 Regular Part-Time Wages	34,157	19,906	20,527	621	3.02%	41,052
4081 Payroll Allocations	-	-	-	-	n/a	-
4109 Direct Payroll Benefits	5,288,572	2,510,102	2,731,951	221,849	8.12%	5,463,900
<b>Sub Total Salaries and Benefits</b>	<b>23,179,432</b>	<b>10,547,321</b>	<b>11,801,640</b>	<b>1,254,319</b>	<b>10.63%</b>	<b>24,373,274</b>
4216 Stationery & Office Supplies	9,285	3,446	7,803	4,357	55.84%	15,606
4217 Photocopier Lease & Supplies	3,418	934	3,900	2,966	76.06%	7,803
4219 Emergency Mgmt. Materials	94,471	33,946	2,442	(31,504)	(1290.07%)	4,885
4229 Janitorial Supplies	18,427	10,011	12,905	2,894	22.43%	25,808
4231 Machine Oil & Fuel	74,994	48,547	54,621	6,074	11.12%	109,242
4261 Uniforms, Clothing	137,579	65,762	68,407	2,645	3.87%	136,816
4269 Misc.	8,398	3,038	7,500	4,462	59.50%	15,000
4272 Vehicle Repairs & Maintenance	372,044	219,631	246,585	26,954	10.93%	493,170
4273 Building Repairs & Maintenance	170,834	42,547	63,786	21,239	33.30%	127,571
4278 Equipment Repairs & Maintenance	86,486	58,882	68,425	9,543	13.95%	136,850
4278 Radio Equipment Maintenance	33,648	-	16,326	16,326	100.00%	32,653
4299 Capital Acquisitions	44,311	14,750	32,520	17,770	54.64%	65,039
4303 Cell Phone	32,356	6,892	17,874	10,982	61.44%	35,746
4311 Hydro	80,540	34,523	65,644	31,121	47.41%	131,287
4321 Heat	31,809	21,339	23,409	2,070	8.84%	46,818
4331 Water	24,080	11,119	7,802	(3,317)	(42.51%)	15,606
4404 Consulting Services	-	-	31,212	31,212	100.00%	62,424
4425 Education/Corporate Tuition Assist.	4,484	-	4,422	4,422	100.00%	8,843
4437 MTO Recoveries	3,150	900	-	(900)	n/a	-
4462 Fire Prevention	17,673	1,550	14,566	13,016	89.36%	29,131
4462 Fire Prevention - Public education	10,071	946	5,202	4,256	81.81%	10,404
4463 Fire Investigation	1,293	2,135	1,302	(833)	(63.97%)	2,601
4464 Association Allowance	3,000	-	1,500	1,500	100.00%	3,000
4465 Dispatch Service	476,990	2,097	-	(2,097)	n/a	449,500
4466 Wellness Program	15,362	3,569	73,950	70,381	95.17%	147,900
4471 Mileage/Parking/Tolls	959	458	1,560	1,102	70.66%	3,121
4474 Medical oversight	12,484	9,046	12,199	3,153	25.84%	24,400
4474 Training	49,605	35,324	50,021	14,697	29.38%	100,040
4478 Conferences & Seminar Fees	13,227	6,285	12,305	6,020	48.92%	24,611
4511 Street Snowploughing Contract	4,631	11,646	7,983	(3,663)	(45.89%)	11,404
4662 Contingency Account	4,172	4,500	23,409	18,909	80.78%	46,818
4667 Property lease	31,212	15,750	15,750	-	0.00%	31,500
Support cost allocation	1,156,431	592,672	592,674	2	0.00%	1,185,342
4936 Asset Replacement Fund	1,399,597	699,800	699,800	0	0.00%	1,399,600
<b>Total Expenses</b>	<b>27,606,454</b>	<b>12,509,366</b>	<b>14,049,444</b>	<b>1,540,078</b>	<b>10.96%</b>	<b>29,313,813</b>
<b>Revenues</b>						
7419 Other Grant	-	39,000	-	39,000	n/a	-
7431 Fire Dept. Recoveries	437,565	36,732	219,752	(183,020)	(83.28%)	439,503
7471 Misc. Charges	12,146	62,845	4,999	57,846	1157.16%	10,000
<b>Total Revenues</b>	<b>449,711</b>	<b>138,577</b>	<b>224,751</b>	<b>(86,174)</b>	<b>-38.34%</b>	<b>449,503</b>
<b>Net Surplus before additional transfers</b>	<b>27,156,743</b>	<b>12,370,789</b>	<b>13,824,693</b>	<b>1,453,904</b>	<b>10.52%</b>	<b>28,864,310</b>
<b>Transfers to/(from) Reserve Fund</b>						
Wage gapping - Station 4-5	1,187,000	465,306	-	(465,306)	n/a	-
Wellness savings to Asset Replacement	130,000	70,381	-	(70,381)	n/a	-
Covid Expenditures	(80,085)	-	-	-	n/a	-
<b>Additional Reserve Fund Transfers</b>	<b>1,236,915</b>	<b>535,687</b>	<b>-</b>	<b>(535,687)</b>	<b>n/a</b>	<b>28,864,310</b>
<b>Net Surplus after additional transfers</b>	<b>28,393,658</b>	<b>12,906,476</b>	<b>13,824,693</b>	<b>918,217</b>	<b>6.64%</b>	<b>28,864,310</b>
Newmarket's share (2021-58.58%; 2020-58.6%)	16,644,362	7,560,613	8,098,505	537,892	6.64%	16,908,713
Aurora's share (2021-41.42%; 2020-41.4%)	11,749,296	5,345,862	5,726,188	380,326	6.64%	11,955,597
	<b>28,393,658</b>	<b>12,906,476</b>	<b>13,824,693</b>	<b>918,217</b>	<b>6.64%</b>	<b>28,864,310</b>





## CENTRAL YORK FIRE SERVICES

### CYFS Draft 2022 Operating and Capital Budgets Fire Services Report

Report Number: JCC-2021-10  
To: Joint Council Committee  
Author: Central York Fire Services - M. Mayes, Director of Finance  
Meeting Date: Tuesday, September 7, 2021

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#### Recommendations

1. That Fire Services Report JCC-2021-10 CYFS Draft 2022 Operating and Capital Budgets dated September 7, 2021 be received.
2. That the Joint Council Committee (JCC) receive the draft budgets; and,
3. That the JCC recommend the draft budgets to Aurora Council for review and then to Newmarket Council for approval, per the Joint Services Agreement.

#### Purpose

The purpose of this report is to seek the Joint Council Committee's (JCC) approval of the Operating and Capital Budget requests for 2022.

It is understood that JCC may require more time for deliberation. Past practice has included setting a separate meeting for budget discussions.

#### Background

The proposed 2022 Operating Budget targets were presented to JCC at the July 6, 2021 meeting. Based on the CYFS 10-year forecast, the 2022 budget will include considerations for the Base budget, Growth and contributions to Asset Replacement Fund ("ARF"). Outlined in the chart below.

In setting the budget targets for 2022, Newmarket Council required reductions, which resulted in reducing the budget allocation by \$40,000 to \$674,500. The proposed budget is \$676,601.

	\$
<b>Base</b>	567,500
<b>Growth</b>	112,000
<b>ARF</b>	35,000
<b>Per 10-year plan</b>	<b>714,500</b>
<b>Reductions</b>	- 40,000
<b>Revised Target</b>	<b>674,500</b>

CYFS was able to absorb a \$65,000 loss in revenue and \$46,000 in growth-related expenditures for Station 4-5. This was achieved by JCC's direction to defer additional hires and other budget reductions.

Cost allocations between the Town of Newmarket ("Newmarket") and Town of Aurora ("Aurora") are based on the 2022 respective allocation splits. The 2022 budget reflects a 0.2% change in the cost allocation – Newmarket's share being decreased to 58.38% (2021 - 58.58%) and Aurora's share increasing to 41.62% (2021 – 41.42%). This results in a shift of \$59,000 in annual operating costs between the two municipalities. The impact on Aurora is partially offset by its share of the overall budget reduction (\$17,000 of the \$40,000).

## Financial Impact

### Operating Budget

*Efforts have been made to align budget lines to represent actual spending trends.*

#### Wages and benefits

Increases to the base budget are largely for salaries and benefits, which is based on the most recent contract. Savings of deferred hiring of staff for station 4-5 (aka "wage gapping") will continue to be transferred to reserve until Station 4-5 opens.

#### Overtime & Lieu Time Paid

The 2022 budget request was adjusted for inflation and the roll-out of the new crews at Station 4-5.

#### New hires

A request has been made to convert an Administrator position from a 0.8 FTE to 1.0. This position administers the motor vehicle cost-recovery program. This increase has been offset by reducing other budget line items.

#### Fleet Maintenance

An inflationary increase was added to the budget to account for the size of fleet and align with previous year's spending trends. If the electric vehicle capital requests are approved, there is a potential for savings on the conversion.



*Building Repairs & Maintenance*

An increase to the budget was made to align with previous year's spending trends and the opening of Station 4-5 (growth expense).

*Hydro, Heat & Water*

An increase to the budget was made due to the increased costs associated with the opening of Station 4-5 (growth expense).

*Dispatch services*

An increase to the budget was made due to population growth and future cost increases for required system upgrades.

*Snowplowing contract*

An Increase to budget was made due to new contract terms.

*Support costs*

The Town of Newmarket allocates a proportional share of its overhead costs to CYFS. This includes a share of human resources, payroll, accounting, procurement, legal, insurance, and communications. These costs have been increased by 1.7%. Support costs as a percentage of total expenses remain at 4.0%.

*Infrastructure Levy / Asset Replacement Fund (ARF)*

CYFS / Finance Report 2017-14, Capital and Asset Replacement Fund Forecast, presented options to JCC on how to deal with the infrastructure deficit. The contributions to the Asset Replacement Fund were increased by \$35,000 based on CYFS 10-year forecast.

*MVC Program (MTO Recoveries)*

Costs to administer this program have been added to the budget; however, revenue has not been adjusted. At this time, due to pandemic delays there is not sufficient experience to securely forecast additional revenues.

*Fire Recoveries*

A decrease to the budget was made to recognize the terms of the new contract with Whitchurch-Stouffville.

**Capital Budget**

Capital replacements are funded by the Asset Replacement Fund (ARF). This includes the following for 2022:

- Assistant Deputy and Deputy Chief Vehicle Replacement - \$180,000
- Lifecycle replacement of Personal Protective Equipment - \$180,000
- Recruit Firefighter Uniforms, PPE and Equipment - \$75,000
- Station 4-1 Renovations - \$200,000
- Fire Investigation/Prevention vehicle - \$70,000

Capital request funded by Development charges:

- Recruit Firefighter Uniforms, PPE and Equipment - \$75,000

Capital requests funded by the CYFS Reserve fund:

- Firefighter PPE Washing System - \$100,000
- Upgrade to Electric vehicles; Assistant Deputy, Deputy Chief and Investigation Vehicles - \$70,000

The CYFS Reserve has sufficient funds to cover these requests.

In addition to the above new requests for 2022, the following capital request has been carried forward to 2022:

- Station 4-5 Constructions - \$2,700,000

## **Conclusion**

Newmarket will be presenting to council the preliminary draft budgets on October 3, 2021. Currently, the next scheduled JCC meeting is November 2, 2021. However, as previously mentioned, if JCC requires more time for budget deliberations a separate meeting for budget discussions may be scheduled.

## **Consultation**

This report has been prepared by Newmarket finance staff based on budget submissions from Fire Services Management, and reviewed by Aurora finance.

## **Impact On The Master Fire Plan**

This report is consistent with the budget methodology set out in the Joint Services Agreement and the budget incorporates recommendations from Fire Master Plan.

## **Attachments**

Draft 2022 CYFS Operating Budget  
Draft 2022 CYFS Capital Budget

## **Contact**

Mike Mayes, Director of Finance & Treasurer, Town of Newmarket  
mmayes@newmarket.ca

**CENTRAL YORK FIRE SERVICES  
DRAFT 2022 OPERATING BUDGET**

OBJECT ACCOUNTS	2020	2021	2021 Budget	DRAFT 2022 Budget		Increase/(Decrease)	
	Actual	Q1 & Q2 Actuals	Total	Base	Total	\$	%
<b>Expenses</b>							
4011 - Management Salaries	666,228	309,965	668,218	678,241	678,241	10,023	1.5%
4021 - Regular Salaries & Wages	16,292,298	7,754,239	17,194,961	17,468,861	17,468,861	273,900	1.6%
4024 - Standby/Callback	240	-	-	-	-	-	0.0%
4025 - Overtime	252,889	73,031	217,143	217,143	227,143	10,000	4.6%
4026 - Lieu Time Paid	883,806	5,616	770,000	770,000	850,000	80,000	10.4%
4028 - WSIB Reimbursements	(238,757)	(125,539)	-	-	-	-	0.0%
4031 - Casual/Seasonal Wage	-	-	18,000	20,000	20,000	2,000	11.1%
4035 - Regular Part-Time Wage	34,157	19,906	41,052	43,017	52,148	11,096	27.0%
4081 - Payroll Allocations	-	-	-	-	-	-	0.0%
4109 - Direct Payroll Benefits	5,288,572	2,510,102	5,463,900	5,528,946	5,536,018	72,118	1.3%
<b>Sub Total Salaries and Benefits</b>	<b>23,179,432</b>	<b>10,547,321</b>	<b>24,373,274</b>	<b>24,726,208</b>	<b>24,832,411</b>	<b>459,137</b>	<b>1.9%</b>
4216 - Stationery & Office Supplies	8,921	3,446	15,606	15,606	12,606	(3,000)	-19.2%
4217 - Photocopier Lease & Supplies	3,418	934	7,803	7,803	6,803	(1,000)	-12.8%
4219 - Emergency Mgmt. Materials	94,471	33,946	4,885	4,885	4,885	-	0.0%
4229 - Janitorial Supplies	18,427	10,011	25,808	25,808	25,808	-	0.0%
4231 - Machine Oil & Fuel	74,994	48,547	109,242	109,242	105,242	(4,000)	-3.7%
4261 - Uniforms, Clothing	137,579	65,762	136,816	136,816	131,816	(5,000)	-3.7%
4269 - Misc.	8,762	3,038	15,000	15,000	10,000	(5,000)	-33.3%
4272 - Vehicle Repairs & Maintenance	372,044	219,631	493,170	493,170	501,170	8,000	1.6%
4273 - Building Repairs & Maintenance	170,834	42,547	127,571	127,571	162,571	35,000	27.4%
4278 - Equipment Repairs & Maintenance	86,486	58,882	136,850	136,850	156,850	20,000	14.6%
4278 - Radio Equipment Maintenance	33,648	-	32,653	32,653	33,653	1,000	3.1%
4299 - Capital Acquisitions	44,311	14,750	65,039	65,039	65,039	-	0.0%
4303 - Cell Phone	32,356	6,892	35,746	35,746	39,746	4,000	11.2%
4311 - Hydro	80,540	34,523	131,287	131,287	141,287	10,000	7.6%
4321 - Heat	31,809	21,339	46,818	46,818	49,318	2,500	5.3%
4331 - Water	24,080	11,119	15,606	15,606	27,606	12,000	76.9%
4404 - Consulting Services	-	-	62,424	62,424	60,424	(2,000)	-3.2%
4425 - Education/Corp.Tuition Asstnc	4,484	-	8,843	8,843	8,843	-	0.0%
4437 - MTO Recoveries	3,150	900	-	-	7,000	7,000	0.0%
4462 - Fire Prevention	17,673	1,550	29,131	29,131	30,000	869	3.0%
4462 - Public Educ. Fire Prevention	10,071	946	10,404	10,404	13,000	2,596	25.0%
4463 - Fire Investigation	1,293	2,135	2,601	2,601	3,000	399	15.3%
4464 - Association Allowance	3,000	-	3,000	3,000	3,000	-	0.0%
4465 - Dispatch Service	476,990	2,097	449,500	449,500	463,000	13,500	3.0%
4466 - Wellness Program	15,362	3,569	147,900	147,900	147,900	-	0.0%
4471 - Mileage/Parking/Tolls	959	458	3,121	3,121	3,121	-	0.0%
4472 - Memberships & Subscriptions	4,257	3,160	7,803	7,803	7,803	-	0.0%
4474 - Medical Oversight	12,484	9,046	24,400	24,400	25,000	600	2.5%
4474 - Training	49,605	35,324	100,040	100,040	100,040	-	0.0%
4478 - Conferences & Seminar Fees	8,970	3,126	16,808	16,808	16,808	-	0.0%
4511 - Street Snowploughing Contract	4,631	11,646	11,404	11,404	21,404	10,000	87.7%
4662 - Contingency Account	4,172	4,500	46,818	46,818	44,818	(2,000)	-4.3%
4667 - Property lease	31,212	15,750	31,500	31,500	23,500	(8,000)	-25.4%
4936 - Asset Replacement Fund	1,399,597	699,800	1,399,600	1,399,600	1,434,600	35,000	2.5%
5151- 5162 Support Cost Allocation	1,156,431	592,672	1,185,342	1,185,342	1,205,342	20,000	1.7%
<b>Total Expenses</b>	<b>27,606,454</b>	<b>12,509,366</b>	<b>29,313,813</b>	<b>29,666,747</b>	<b>29,925,414</b>	<b>611,601</b>	<b>2.1%</b>
<b>Revenues</b>							
7419 - Other Grant	-	39,000	-	-	-	-	-
7431 - Fire Dept. Recoveries	437,565	36,732	439,503	439,503	374,503	(65,000)	-14.8%
7471 - Misc. Charges	12,146	62,845	10,000	10,000	10,000	-	0.0%
<b>Total Revenues</b>	<b>449,711</b>	<b>138,577</b>	<b>449,503</b>	<b>449,503</b>	<b>384,503</b>	<b>(65,000)</b>	<b>-14.5%</b>
<b>Net Surplus before additional transfers</b>	<b>27,156,742</b>	<b>12,370,789</b>	<b>28,864,310</b>	<b>29,217,244</b>	<b>29,540,911</b>	<b>676,601</b>	<b>2.3%</b>
<b>Transfers to/(from) Reserve Fund</b>							
Wage gapping - Station 4-5	1,187,000	465,306	-	-	-	-	0.0%
Wellness savings to Asset Replacement	130,000	70,381	-	-	-	-	0.0%
Covid Expenditures	(80,085)	-	-	-	-	-	0.0%
<b>Additional Reserve Fund Transfers</b>	<b>1,236,915</b>	<b>535,687</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure</b>	<b>28,393,657</b>	<b>12,906,476</b>	<b>28,864,310</b>	<b>29,217,244</b>	<b>29,540,911</b>	<b>676,601</b>	<b>2.34%</b>
<b>Newmarket's share(2022-58.38%; 2021-58.58%)</b>	<b>16,638,683</b>	<b>7,560,614</b>	<b>16,908,713</b>	<b>17,057,027</b>	<b>17,245,984</b>	<b>337,271</b>	<b>2.0%</b>
<b>Aurora's share(2022-41.62%; 2021-41.42%)</b>	<b>11,754,974</b>	<b>5,345,862</b>	<b>11,955,597</b>	<b>12,160,217</b>	<b>12,294,927</b>	<b>339,330</b>	<b>2.8%</b>
	<b>28,393,657</b>	<b>12,906,476</b>	<b>28,864,310</b>	<b>29,217,244</b>	<b>29,540,911</b>	<b>676,601</b>	<b>2.34%</b>



## 2022 CAPITAL BUDGET

### FIRE SERVICES

#### Project Description

EXPENDITURES	FINANCING					
Total Cost	Asset Replace. Fund	Develop. Charges	Reserves & Reserve Funds	Operating Fund	Other	Remarks

#### Central York Fire Services

Assistant Deputy and Deputy Chief Vehicle Replacement	180,000	180,000					
Life Cycle Replacement of Personal Protective Equipment	180,000	180,000					
Recruit Firefighter Uniforms, PPE, and Equipment	150,000	75,000	75,000				
Firefighter PPE Washing System	100,000	-		100,000			
Station 4-1 Rennovations	200,000	200,000					
Fire Prevention - Fire Investigation Vehicle (4404)	70,000	70,000					
Upgrade of Assitant Deputy, Deputy Chief, and Investigation Vehicles to Electric	70,000			70,000			
<b>Total - Central York Fire Services</b>	<b>\$ 950,000</b>	<b>\$ 705,000</b>	<b>\$ 75,000</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ -</b>	