

# **COMMITTEE OF THE WHOLE**

Monday, November 9, 2015 at 1:30 PM Council Chambers

Agenda compiled on 06/11/2015 at 3:06 PM

# Additions & Corrections to the Agenda

Additional items to this Agenda are shown under the Addendum header.

# **Declarations of Pecuniary Interest**

# **Presentations & Recognitions**

1. Ms. Leslie Woo, Chief Planning Officer, Metrolinx to address the Committee with a PowerPoint presentation providing a rail service update.

# **Deputations**

# Consent Items (Items # 2 to 11, 16 to 19)

Correspondence dated October 27, 2015 from Mr. Mark Koning, p. 1
 Communications and Administration Coordinator, AIDS Committee of York
 Region requesting December 1, 2015 be proclaimed 'World AIDS Day'.

#### Recommendations:

- a) THAT the correspondence from Mr. Mark Koning be received and the following recommendations be adopted:
- i) THAT the Town of Newmarket proclaim December 1, 2015 as 'World AIDS Day';
- ii) AND THAT the proclamation be advertised in the Town Page advertisement and on the Town's website <a href="https://www.newmarket.ca">www.newmarket.ca</a>
- 3. Development and Infrastructure Services Report Public Works Services PWS p. 3 2015-58 dated October 26, 2015 regarding Northern Six Waste Collection Contract 2017-2027 Request for Proposal Preparation Update.

The Chief Administrative Officer, the Commissioner of Development and Infrastructure Services and the Director of Public Works Services recommend:

- a) THAT Development and Infrastructure Services Report Public Works Services
   PWS 2015-58 dated October 26, 2015 regarding Northern Six Waste Collection
   Contract 2017-2027 Request for Preparation Update be received and the following recommendations be adopted:
- i) THAT staff be directed to work collaboratively with the Northern Six municipalities on the preparation of the Request for Proposal (RFP) for a Northern Six Waste Collection Contract;
- ii) AND THAT staff develop Service Level Criteria for Customer Service and Response to be included in the Request for Proposal noting best management practices;
- iii) AND THAT Council adopt the recommended amendments to By-law 2011-29 (A By-law for establishing and maintaining a system for collection removal and disposal of garbage, other refuse, yard waste materials, recyclable materials including blue box materials and source separated organics) outlined in Appendix A;
- iv) AND THAT the 2016 fees and charges by-law include a garbage tag fee of \$2.00, to come into effect in August, 2016;
- v) AND THAT promotion and education/outreach of any changes to the By-law (s) and solid waste services be conducted in 2016-2017 in advance of the new contract.
- 4. Community Services Recreation and Culture Report 2015-31 dated October p. 13 19, 2015 regarding Recreation Playbook Recommendations Requiring Land.

The Commissioner of Community Services and the Director of Recreation and Culture recommend:

- a) THAT Community Services Recreation and Culture Report 2015-31 dated
   October 19, 2015 regarding Recreation Playbook Recommendations Requiring
   Land be received and the following recommendations be adopted:
- i) THAT staff be delegated authority to negotiate a purchase of the former York Catholic District School Board Lands on the north side of Woodspring Avenue, in the northwest quadrant, per Section 239 (2) of the Municipal Act;
- ii) AND THAT staff report back in the first quarter of 2016 with detailed capital costs and operating expenses of three options outlined in the report for consideration as part of the 2017 budget process.

- 5. Community Services Report Recreation and Culture 2015-33 dated October p. 17 19, 2015 regarding an amendment to the Town of Newmarket's Public Art Policy.
  - The Commissioner of Community Services and the Director of Recreation and Culture recommend:
  - a) THAT Community Services Report Recreation and Culture 2015-33 dated October 19, 2015 regarding an amendment to the Town of Newmarket's Public Art Policy be received and the following recommendations be adopted:
  - i) THAT the Public Art Plan be amended to include an Art Selection Jury composed of 3 Town Staff representatives, 3 representatives from the Arts Community and 1 community representative;
  - ii) AND THAT the Art Selection Jury identified in Recommendation i) be tasked to conduct a thorough evaluation process that identifies two finalist art pieces;
  - iii) AND THAT the finalist art pieces be presented to the Community to be voted upon for selection;
  - iv) AND THAT the Town of Newmarket award a commission to the artist and piece receiving the greatest number of public votes.
- 6. Development and Infrastructure Services Report Public Works Services 2015- p. 20 56 dated October 8, 2015 regarding Community Gardens.
  - The Commissioner of Development and Infrastructure Services and the Director of Public Works Services recommend:
  - a) THAT Development and Infrastructure Services Report Public Works Services 2015-56 dated October 8, 2015 regarding the Feasibility of an Additional Community Garden be received and the following recommendations be adopted:
  - i) THAT staff be directed to work collaboratively with the York Region Food Network and the Region of York Environmental Promotion and Protection Department to determine the feasibility of partnering on a second Community Garden at the corner of London Road and Main Street North;
  - ii) AND THAT staff bring forward any Town related costs for the second community garden in the 2017 draft budget requests, if required.

7. Community Services Report - Recreation and Culture, Development and p. 24 Infrastructure Services, Public Works Joint Report 2015-32 dated October 25, 2015 regarding Artificial Turf Field Agreement.

The Commissioner of Community Services, the Commissioner of Development and Infrastructure Services, the Director of Recreation and Culture and the Director of Public Works Services recommend:

- a) THAT Community Services Recreation and Culture, Development and Infrastructure Services Public Works Joint Report 2015-32 dated October 25, 2015 regarding an agreement with the York Region District School Board (YRDSB) for an Artificial Turf Field be received and the following recommendations be adopted:
- i) THAT Council delegate authority to staff to enter into an agreement with the YRDSB for the construction and operation of an artificial turf sports field located at Dr. J.M. Denison Secondary School as outlined in this report;
- ii) AND THAT as part of the 2017 Operating Budget, an additional \$50,000 in annual expenses be added within the Public Works Services Budget to support the addition of an Artificial Turf Field;
- iii) AND THAT as part of the 2017 Operating Budget, an additional \$10,000 in revenue to be generated through facility permitting be added within the Recreation and Culture Budget (noting this is where all field revenue is recorded).
- 8. Newmarket Public Library Special Board Minutes of September 12, 2015 and p. 29 Regular Board Minutes of September 16, 2015.

The Newmarket Public Library recommends:

- a) THAT the Newmarket Public Library Special Board Minutes of September 12, 2015 and Regular Board Minutes of September 16, 2015 be received.
- 9. Main Street District Business Improvement Area Board of Management Minutes p. 36 of August 18 and September 15, 2015.

The Main Street District Business Improvement Area Board of Management recommends:

a) THAT the Main Street District Business Improvement Area Board of Management Minutes of August 18 and September 15, 2015 be received.

10. Item 7c) of the Main Street District Business Improvement Area Board of p. 45 Management Minutes of September 15, 2015 regarding parking.

The Operational Leadership Team recommends:

THAT the following recommendation be referred to staff.

The Main Street District Business Improvement Area Board of Management recommends to Council:

- i) THAT the Town of Newmarket investigate the feasibility of resident/tenant permit parking for the Main Street area;
- ii) AND THAT the Main Street District Business Improvement Area Board of Management be consulted in the process of the analysis.
- 11. Outstanding Matters List.

p. 46

Recommendation:

a) THAT the Outstanding Matters List be received.

#### **Action Items**

# **Correspondence & Petitions**

12. Petition/Petitioning Newmarket Council to 'Save Hollingsworth Arena'.

p. 53

Recommendation:

a) THAT the petition/petitioning Newmarket Council to 'Save Hollingsworth Arena' be received and referred to staff as part of the public consultation process related to the disposition of the Hollingsworth Arena.

# **Reports by Regional Representatives**

#### **Notices of Motion**

#### **Motions**

Councillor Twinney:

p. 86

THAT staff bring back a report to Council on a third party insurance program for residents to insure their water and sewer pipes that run under private property and are not covered by the Town.

#### **New Business**

# **Closed Session (if required)**

The Closed Session Agenda and Reports will be circulated under separate cover (Goldenrod).

14. Office of the Chief Administrative Officer, Corporate Services (Legal Services) and Commissioners Joint (Closed Session) Report 2015-09 dated November 4, 2015 regarding the potential acquisition of land per Section 239 (2) (c) of the Municipal Act, 2001. (Ward 6)

# **Public Hearing Matters**

# Addendum (Additions and Corrections)

1a. Metrolinx PowerPoint Presentation. (Related to Item 1)

- p. 87
- 13a. Mr. John Blommesteyn to address the Committee regarding Councillor p. 116 Twinney's Motion with respect to Insurance Program Protecting Underground Piping. (Related to Item 13)
- 15. The Director of Financial Services to address the Committee with a PowerPoint Presentation regarding the 2016 Preliminary Draft Budget. (Presentation to be distributed at meeting)
- Joint Chief Administrative Officer/Commissioners and Financial Services Report p. 117
   2015-55 dated November 45 2015 regarding 2016 Preliminary Draft Operating,
   Capital and Utility Budgets.

The Chief Administrative Officer/Commissioners and the Director of Financial Services recommend:

- a) THAT Joint CAO/Commissioners and Financial Services Report 2015-55 dated November 5, 2015 regarding 2016 preliminary Draft Operating, Capital and Utility budgets be received and that the preliminary draft budgets be made available for public comment.
- 17. Central York Fire Services Joint Council Committee Minutes of October 13, p. 129 2015.

The Central York Fire Services - Joint Council Committee recommends:

- a) THAT the Central York Fire Services Joint Council Committee Minutes of October 13, 2015 be received.
- Item 3 of the Central York Fire Services Joint Council Committee Minutes of p. 134
   October 13, 2015 with respect to Corporate Services Report Financial Services
   2015-46 dated September 22, 2015 regarding Central York Fire Services
   Reserve Fund.

The CYFS-JCC recommends to Council:

- a) THAT Corporate Services Report Financial Services 2015-46 dated September 22, 2015 regarding Central York Fire Services Reserve Fund be received and the following recommendations be adopted:
- i) THAT JCC set a target level for the CYFS Reserve Fund as proposed in this report;
- ii) AND THAT any 2015 CYFS operating surplus be allocated back to each municipality based on their budgeted allocation percentage;
- iii) AND THAT JCC recommend that the Councils of each municipality waive the requirements specified in Schedule D of the Fire/Emergency Services Agreement between the Town of Aurora and the Town of Newmarket dated November 1, 2001, in this one instance.
- Corporate Services Commission Report Joint Legislative Services and Legal p. 135
   Services 2015-19 dated November 5, 2015 regarding Lobbyist Registry for the Northern Six Waste Collection Contract (2017-2027)

The Commissioner of Corporate Services, the Director of Legal Services and the Director of Legislative Services recommend:

- a) THAT Corporate Services Commission Report Joint Legislative Services and Legal Services Report 2015-19 dated November 5, 2015 regarding 'Lobbyist Registry for the Northern Six Waste Collection Contract (2017-2027) be received and the following recommendations be adopted:
- i) THAT Council adopt the lobbyist registry framework outlined in this report for the Northern Six Waste Collection Contract (2017-2027);
- ii) AND THAT lobbying of Council through means of a public deputation or to any communication through a public meeting to Council be prohibited prior to and during the blackout period;
- iii) AND THAT the Clerk provide the municipalities of Aurora, East Gwillimbury, Georgina, King and Whitchurch-Stouffville a copy of Council's extract and staff report.

# **Adjournment**

From:

Brouwer, Andrew

Sent:

October-27-15 5:08 PM

To:

Moor, Linda

Subject:

Fwd: World AIDS Day Proclamation

Attachments:

ATT00001.htm; Invite\_WAD.pdf; ATT00002.htm

Sent from my iPad

Begin forwarded message:

From: "Mark Koning" < mkoning@acyr.org>

**To:** "Mayor Van Bynen" <<u>mayor@newmarket.ca</u>> **Cc:** "Brouwer, Andrew" <abrowver@newmarket.ca>

Subject: World AIDS Day Proclamation

Your Honour,

I am writing on behalf of the Board of Directors of the AIDS Committee of York Region (ACYR) inviting you to join us in commemorating December 1 as World AIDS Day. To this effect, we request you to:

- Issue a proclamation from the Town of Newmarket declaring December 1 as World AIDS Day.
- Share a photo of you wearing a red ribbon for our social media campaign Red for Change: Wear It, Hold It, Show It. We will widely share this photo on our Facebook page and Twitter feeds during World AIDS Awareness Week (November 23-30) and on World AIDS Day. This will showcase your solidarity with people living with this chronic illness in your constituency. (A ribbon and request letter have been mailed to your office)
- Participate in our World AIDS Day vigil on Tuesday, December 1 (please see invitation attached).

Please do not hesitate to contact me with any questions.

Thank you,

Mark

Mark Koning

Communications & Administration Coordinator

AIDS Committee of York Region

mkoning@acyr.org | 416-553-5650 (Cell) | 905-884-0613 x203 (Work)

10909 Yonge St. #203, Richmond Hill, ON L4C E3E

Toll Free 1-800-243-7717 Fax 905-884-7215

www.acyr.org

Follow us:

twitter @OUTREACHACYR

facebook AIDS COMMITTEE OFYORK REGION



# MORLUA DS DAY RAISE AWARENESS AND SHOW SUPPORT!

TUESDAY DECEMBER 1, 2015 6:00 PM - 8:00 PM

Join us for a reception followed by candlelight

vigil to commemorate World AIDS Day

RAINBOW CINEMAS - PARTY ROOM 10909 YONGE ST., UNIT 33 Richmond Hill, ON 905.780.0491

Light snacks and refreshments will be served.

Please RSVP by Monday, November 24 mkoning@acyr.org or 416-553-5650

AIDS COMMITTEE OF YORK REGION

We thank our neighbours, Rainbow Cinemas Elgin Mills, for generously donating their private room for the reception.

CINEMAS



#### DEVELOPMENT & INFRASTRUCTURE SERVICES - PUBLIC WORKS SERVICES

TOWN OF NEWMARKET 395 Mulock Drive P.O. Box 328 Newmarket, ON L3Y 4X7

www.newmarket.ca info@newmarket.ca 905.895.5193

# DEVELOPMENT & INFRASTRUCTURE SERVICES REPORT PUBLIC WORKS SERVICES 2015-58

TO:

Committee of the Whole

SUBJECT:

Northern Six Waste Collection Contract, 2017-2027

Request for Proposal Preparation Update

ORIGIN:

Director, Public Works Services

#### RECOMMENDATIONS

THAT Development and Infrastructure Services Report - Public Works Services - PWS 2015-58, dated September 28, 2015 regarding Northern Six Waste Collection Contract 2017-2027 - Request for Proposal Preparation Update be received and the following recommendation(s) be adopted:

- 1. THAT staff be directed to work collaboratively with the Northern Six municipalities on the preparation of the Request for Proposal (RFP) for a Northern Six Waste Collection Contract;
- 2. AND THAT Staff develop Service Level Criteria for Customer Service and Response to be included in the Request for Proposal noting best management practices;
- 3. AND THAT Council adopt the recommended amendments to By-Law 2011-29 (A By-Law for establishing and maintaining a system for collection removal and disposal of garbage, other refuse, yard waste materials, recyclable materials including blue box materials and source separated organics) outlined in Appendix A;
- 4. AND THAT the 2016 fees and charges by-law include a garbage tag fee of \$2.00, to come into effect in August, 2016;
- 5. AND THAT promotion and education/outreach of any changes to the By-Law(s) and solid waste services be conducted in 2016 2017 in advance of the new contract.

#### **BACKGROUND**

This report provides Council with an update with respect to the preparation of the Northern Six Waste Collection Contract Request for Proposal and to seek Council guidance as it relates to contract priorities respecting levels of service, By-law harmonization, waste diversion and contract costs.

In 2007 the Northern Six Municipalities (N6) of York Region being; The Towns of Aurora, East Gwillimbury, Georgina, Newmarket, Whitchurch Stouffville and Township of King collectively entered into a ten-year waste collection contract. This award winning contract was the first N6 initiative in which the municipalities collaborated with one another to leverage the economies of scale for the benefit of cost containment of municipally delivered services.

The N6 was recognized at both the Federation of Canadian Municipalities (FCM) Sustainable Community Awards, and the Association of Municipalities of Ontario (AMO) Conference. Together the six municipalities accepted top honours in the waste management category for the Northern Six Joint Waste Collection Contract and Green Bin program at FCM and the AMO P.J. Marshall Certificate of Merit Award for excellence in innovation.

Collaborative savings of one million dollars per year was projected over the life of the contract. York Region conducted an audit on behalf of the municipalities and this audit confirmed that the 2008 savings were higher and costs were lower than expected.

Building upon the successes and experiences of the 2007-2017 N6 waste collection contract, staff have initiated the preparation of the new contract with the intent of having Request for Proposal documents prepared prior to the end of 2015. The new waste contract will have to be awarded in the spring of 2016 to ensure the successful bidder has time to order trucks and equipment, and put processes in place for a September 2017 start.

#### **ANALYSIS**

Using the current N6 waste collection contract as a basis, staff will prepare the new contract, taking into consideration the current contract performance, customer service levels, cost containment/savings, impact on the environment and implementation of new technologies. Staff will also incorporate such improvements as directed by Council for the benefit the residents of the Northern Six municipalities.

Additionally, and where feasible, the SM4RT Living Plan, Integrated Waste Management Master Plan will be incorporated into this contract.

Before proceeding with preparation of the Request for Proposal documents, staff wish to consult with each of the respective N6 Councils to ensure the new contract meets Council priorities.

#### **Contract Priorities**

Providing the highest level of service at the lowest possible cost to residents is the key consideration for any publically provided service. Staff have identified the following priorities for the future contract and will evaluate bids accordingly:

- Cost containment
- Maintain current level of service
- Convenience to residents
- Diversion rates

Staff identified early on in the Request for Proposal preparation process that efficiencies and cost containment may be realized if the municipalities more closely align collection services. These aligned services are expected to help contain costs. Aligned services also provide the contractor flexibility in collection services, other efficiencies, and staff training.

Acknowledging that each of the Northern Six municipalities may choose to offer differing levels of service in certain areas such as Downtown (BIA), Commercial and multi-residential collection, as is done now, staff identified other possible changes/alignments that may be standardized throughout the N6.

#### Harmonization of Waste Collection By-Laws

In preparation for the upcoming N6 municipal 2017 waste collection contract, staff undertook a review of the waste management By-Laws and provisions for the new waste collection procurement process. The review resulted in a number of recommendations to harmonize the regulations in an effort to provide operational efficiencies and increase the effectiveness of the 2017 waste collection contract.

Staff anticipate harmonization of waste collection By-Laws across the N6 could have significant positive benefits. This harmonization would provide for consistent messaging throughout the N6 including communications from our call centres, coordinated promotion and education materials and improved contract enforcement.

Harmonization would also provide maximum flexibility for the contractor delivering service across municipal boundaries, over large geographic areas and throughout the urban-rural makeup of the N6. The harmonization is also expected to reduce costs as the collection logistics of each municipality will be similar and create efficiencies for collection.

Harmonization of waste by-laws could include:

- Frequency of collection
  - Garbage every 2 weeks
  - Recycling every week
  - Source Separated Organics every week
  - Yard Waste seasonal every other week
  - Bulky items call in service
- <u>Type of waste collected</u> uniform material collection throughout the N6 will reduce confusion for the contractor, allow them to enforce the By-Law uniformly at the curb as per the Contract and maintain a consistent level of service for all residents. The "My Waste App" and the Region's "Bindicator" can be used by residents to check what is accepted in each of the waste streams.
- <u>Bag limits</u> The By-laws regulating bag limits for the collection of garbage varies for each municipality. Waste audits completed in various urban municipalities demonstrate average set out of 1.18 garbage bags per week. A limit of 2 bags every other week would be reasonable, drive waste diversion and harmonize the By-laws. This is an environmentally sustainable limit especially when combined with the ability to purchase bag tags. It also aligns with other municipalities in York Region.
- Ability to purchase bag tags and/or white good and bulky tags Currently, in Newmarket, bag tags are \$2.40 each. As indicated below, this is the highest in the N6. If bag limits are reduced, it is recommended that the bag tags be reduced to \$2.00 each. Bulky item and white good tags, which are \$12.00, would remain unchanged. White goods are only collected if prearranged through the contractor before the regular garbage day pick up.

Municipality	Current bag limit (every other week)	Bag Tag Fees	Approximate Revenue for 2015
Aurora	3	No bag tag program	
East Gwillimbury	Residential 2, ICI 4	No bag tag program	
Georgina	1	\$1 each	\$160,000
King	2	\$1 each	\$20,000
Newmarket	Residential 3, ICI 6	\$2.40 each	\$35,000
Whitchurch-Stouffville	3	\$2 each	\$11,600
Markham	Unlimited clear bags		
Richmond Hill	3	\$2 each	\$50,000
Vaughan	3	\$1.10 each	\$12,300
Region of Peel	2	\$1 each	
Region of Durham	4	\$2.50 each	

- Acceptable receptacles and containers The current municipal waste management By-laws vary regarding the regulation size and weight of garbage, recycling and yard waste containers residents can use to set out their waste material. Establishing a standard size and weight for waste collection containers will provide consistency for the contractor and make it easier for municipal enforcement.
- <u>Enforcement</u> The contractor is expected to enforce municipal By-Laws as per the contract, when appropriate, by collecting or not collecting certain material, receptacles and limits. With the harmonization of the N6 By-Laws, this enforcement is more uniform, training is efficient and it reduces confusion which lead to calls from residents and confusion with respect to collection processes. It also allows the N6 to communicate, promote and educate the public as a collective on appropriate practices for solid waste collection.

#### Call Centre - Customer Service Approach

In previous discussions with Council, a contractor operated call centre for residents is not necessarily a requirement of the next waste collection contract. Currently the contractor's call centre addresses missed collections, damaged collection containers or other complaints. Residents are also able to schedule special waste collections, such as white good collection, using the call centre.

The call centre has reduced the number of calls to N6 front-line staff, however the individual municipalities still receive a number of calls and there have been complaints with respect to the Contractor's service level.

To this point, staff are developing Service Level Criteria (SLC) and Key Performance Indicators (KPIs) to include in the RFP. These will be based on the current Town of Newmarket Service Level Criteria and KPIs from the award winning Customer Service Department. Within the Proposal, the bidder will indicate how they plan to abide by the SLC and KPIs. The variables that will be included would be response times of call pickups, field investigations and email and phone call follow up along with Abandonment rate – the number of people who hang up because they can't get through relative to all calls recieved.

The cost for a Service Level Model will be listed as a provisional item in the RFP. Proponents will be required to price the provision of a call centre to manage customer service complaints and inquiries. This approach will provide an opportunity to evaluate the cost to consolidate customer calls through a single call centre. Once the Proposal is closed and the cost determined, it can be compared to the other models:

Development & Infrastructure Services Report PWS 2015-58 October 26, 2015 Page 5 of 8

- Contractor operated call centre for N6 collectively
- Contractor operated call centre for individual municipalities
- Assigning this service under agreement to a third party under a separate contract
- Assigning this service under agreement to one of the N6 municipality's call centre for all of the N6

The first priority of any Service Level Model is to provide a service to N6 residents. Staff feel that by identifying KPIs and SLCs this will determine the best possible option for customer satisfaction and it can be measured and compared throughout the four models. Penalties for non-compliance would also be included as part of the Contract. Once the models are evaluated, the analysis can be presented to each of the N6 Councils for consideration.

#### **Other Contract Considerations**

The 2017 contract term is recommended to be 8 years which allows time for the contractor to amortize the cost of capital equipment which should result in savings to the municipalities. The term of the 2017 contract will also include an option for 2 one year extensions with the expectation that if the contract is extended, the contractor will demonstrate savings to the municipalities. The RFP will include a provisional option for a cost to provide a 1 year extension in year 9 and a 2 year extension into years 9 and 10.

To maximize waste collection efficiencies and cost savings to the municipalities, front end containers used to service Industrial Commercial Institutional (ICI) locations are to be equipped with RFID tags. Radio-frequency identification (RFID) is the wireless use of a small electronic device to transfer data, for the purposes of automatically identifying tags attached to objects. RFID will allow municipal staff to track the collection and weight of containers emptied by the contractor, and therefore, facilitate cross boundary collection which increases efficiency and reduces cost.

GPS route tracking will also be included as part of the requirements for vehicles and the municipalities will be supplied with applicable software to track vehicle location. This will allow the municipality to track vehicle speed, direction of travel and time of day placement. This ability is intended to improve contract conformance, increase the service level, ensure accuracy of billing and allow the municipalities to quickly resolve potential customer service issues that may arise.

Currently an inventory of recycling and SSO containers is maintained by each of the N6 municipalities for new residents and to replace broken containers, free of charge. In the new contract this function is to be transferred to the waste collection contractor. It is also recommended that the N6 develop a uniform logo for the containers. This will create cost savings when purchasing containers and free up space at municipal facilities and also create delivery efficiencies since the contractor's supervisors are in the collection area and monitor routes daily. This will also reduce confusion for N6 residents and allow additional convenience and uniformity throughout the collection area. All existing municipally provided receptacles would be accepted.

The RFP will also include a clause for sale of contract. This will be a mechanism for municipalities to vet the new contractor based on their performance before accepting the new company as the replacement of the previous one. All transfers would be required to be endorsed by the six municipalities and the contract and level of service would remain the same.

A no lobby clause will be included in the new RFP document to ensure fair and transparent bids and reduce potential negative perception of the bidding process. This would be in addition to the Procurement By-Law 2014-27 (section 25) that already prohibits lobbying.

#### SM4RT Living Plan, Integrated Waste Management Master Plan

The Integrated Waste Management Master Plan has been endorsed by York Region and each of the N6 municipalities. The plan is an innovative, long-term plan to drive waste reduction and reuse over the next 25 to 40 years.

The two principles that embody the SM4RT Living plan are:

- Decrease waste generation/increase material recovery
- · Manage total cost of waste/recovery programs

The SM4RT Living Plan will not only incorporate the traditional 3R's (reduce, reuse, recycle), but will incorporate a fourth R – energy recovery from waste after all other diversion efforts have been exhausted. The new contract will have flexibility and forethought to include potential changes throughout the life of the contract to incorporate aspects of the SM4RT Living Plan and support a more sustainable, environmentally conscious solid waste collection process.

#### Lobbying

Standard practice as well as the Town's Procurement By-law prohibits lobbying of elected officials and Town employees by proponents after the release of the RFP through to the award of the contract (referred to as a "black out" period). The following are excerpts from Town of Newmarket RFPs and will be included in the Northern Six Waste Collection Contract, 2017-2027

#### **Blackout Period**

The Blackout Period begins when the Bid Call Document is issued and ends when the Contract is signed by the Owner and the selected Proponent. During the Blackout Period, Proponents must conduct all communication about the procurement only with the Procurement Representative stated in this Bid Document.

Any communication initiated by a Proponent to elected officials or staff of the Owner other than to the Procurement staff during the "Blackout Period" may be grounds for disqualifying the offending Proponent from consideration for contract award.

During the competitive period (Blackout Period) Proponents may submit an emailed written question to the Procurement representative. The Procurement representative may issue a written addendum to provide clarification or modification to the Bid Call Document. The addendum will be published on the Owner's Bid Opportunities website.

#### **Lobbying Prohibited**

If any director, officer, employee, agent or other representative of a Proponent, including any other parties that may be involved in a joint venture, consortium or similar business relationship with the Proponent, makes, from the time the Bid Documents are released until a contract is executed, any representation or solicitation to any elected representative or employee or agent of the Owner including project consultants, or to the media, with respect to the Proponent's Bid, the Owner will be entitled to reject the Bid. This requirement does not extend to any public deputations.

Prior to the release of the RFP, Council may wish to consider a voluntary lobbying registry which provides for a public record of lobbying activities by proponents to Members of Newmarket Council. The voluntary

registry envisioned here is different than the lobbying by-law and lobbyist registrar regime set out in the Municipal Act, which provides for a broader framework applying to lobbying generally and an accountability officer dedicated to registration functions, education and enforcement. The concept and intent is generally the same and can be viewed as a transparency best practice.

A joint Legal and Legislative Services information report (to be released the week of November 2) will outline a process and administrative procedures for a voluntary lobbying registry prior to the issuance of the RFP.

#### CONCLUSION

The Northern Six Municipalities of York Region are preparing the "Northern Six Waste Collection Contract, 2017-2027" Request for Proposal documents for the collection and haulage of collectible waste for the term 2017-2027.

Procurement documents will ensure that the future waste collection contract meets or exceeds the current level of service provided to residents.

By-Law harmonization will allow for more efficient and cost effective bids from proponents as it standardizes variables between municipalities, reduces confusion for the contractor and homogenizes the level of service for all N6 residents.

Staff from all six municipalities are participating in the preparation of the Proposal documents and direction from this report will be incorporated into the future contract.

Proposal results will be reported to Council no later than summer 2016 at which time Council can provide further direction regarding service levels.

#### **BUSINESS PLAN AND STRATEGIC PLAN LINKAGES**

Well Equipped and Managed

Deliver affordable, efficient and effective water distribution, wastewater and solid waste collection services that meet or exceed provincially mandated requirements, Council and the public's expectations, while promoting and encouraging solid waste diversion through recycling, composting, rethinking, reusing, reducing and implementing programs to achieve a realistic diversion rate and environmental protection.

#### **HUMAN RESOURCE CONSIDERATIONS**

No impact to current staffing levels.

#### IMPACT ON BUDGET

#### Operating Budget (Current and Future)

Future financial implications related to this Proposal will be addressed during the 2016 and 2017 budget processes.

Development & Infrastructure Services Report PWS 2015-58 October 26, 2015 Page 8 of 8

Staff are expecting to release the Request for Proposal in Q1 of 2016 for the Contractor to bid in Q2. This will allow the successful bidder to order and obtain vehicles to start with the full implementation of the contract in September 2017.

#### Capital Budget

No impact to the Capital Budget.

## CONTACT

For more information on this report, please contact Christopher Kalimootoo at extension 2551; ckalimootoo@newmarket.ca.

C. Kalimootoo, BA, P. Eng., MPA, PMP Director, Public Works Services

P. Noehammer, P. Eng.

Commissioner, Development & Infrastructure Services

R. Shelton CAO

Appendix A to DEVELOPMENT & INFRASTRUCTURE SERVICES REPORT - Report 2015-58

Item Number	Current Solid Waste By- Iaw Section	Amendment description / Discussion point	Current Solid Waste By-law	Proposed Amendment(s)
7.	1 Definitions	Updates definition of "Director"	1.15 Means Director of Public Works and Environmental Services	1.15 Means Director of Public Works Services
5	5 Collectible Waste Restrictions	Reduces amount of bags per household from three (3) every two weeks to two (2) every two weeks	5.1 The number of untagged Garbage Containers put out for Collection from any Residential Premises on any collection day shall not exceed three (3) for Containers for each Dwelling Unit	5.1 The number of untagged Garbage Containers put out for Collection from any Residential Premises on any collection day shall not exceed two (2) for Containers for each Dwelling Unit
ന്	5 Collectible Waste Restrictions	Reduces amount of bags per commercial institution from six (6) every two weeks to four (4) every two weeks	5.2 The number of untagged Garbage Containers put out for Collection from any Commercial or Institutional Premises shall not exceed six (6) for each Collection day	5.2 The number of untagged Garbage Containers put out for Collection from any Commercial or Institutional Premises shall not exceed four (4) for each Collection day
4	5 Collectible Waste Restrictions	Reduces amount of bags per ADU from three (3) every two weeks to two (2) every two every two weeks	5.3 The number of untagged Garbage Containers put out for Collection from any registered ADU shall not exceed three (3) for each Collection day	5.3 The number of untagged Garbage Containers put out for Collection from any registered ADU shall not exceed two (2) for each Collection day
5.	7. Approved Receptacles	Increases the size of garbage Containers	7.1.1 The receptacle shall have a maximum size of 98 litres (3.5 cu ft).	7.1.1 The receptacle shall have a maximum size of <mark>125 litres (4.4 cu</mark> ft).
9	7. Approved Receptacles Whole	Town provided Blue Boxes only to be approved.	7.2.1 Which shall not exceed 50 cm (20 inches) in height and 50 cm (20 inches) in width and 66 cm (26 inches) in length	7.2.1 Which are supplied by the municipality or as the Director may prescribe from time to time

Appendix A to DEVELOPMENT & INFRASTRUCTURE SERVICES REPORT - Report 2015-58

Item	Current	Amendment	Current Solid Waste By-law	Proposed Amendment(s)
Number	Number   Solid Waste By-	description /		
	law Section	Discussion point		
7.	8	Reduces amount of 8.1	8.1	8.1
	User Fees	garbage from three	No person shall set out more than	No person shall set out more than
		(3) Containers to	three (3) Containers of Garbage	two (2) Containers of Garbage
		two (2)	without a Tag	without a Tag



# COMMUNITY SERVICES - RECREATION & CULTURE

TOWN OF NEWMARKET 395 Mulock Drive P.O. Box 328 Newmarket, ON L3Y 4X7

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October 19, 2015

# COMMUNITY SERVICES – RECREATION & CULTURE COUNCIL REPORT #2015-31

TO:

Mayor Van Bynen and Members of Council

COPY:

SLT, OLT

SUBJECT:

Recreation Playbook Recommendations Requiring Land

ORIGIN:

Director, Recreation & Culture

**RECOMMENDATIONS** 

THAT Community Services - Recreation and Culture Report #2015-31 dated October 19, 2015 regarding Recreation Playbook Recommendations Requiring Land be received and the following recommendations be adopted:

- 1. THAT staff be delegated authority to negotiate a purchase of the former York Catholic District School Board Lands on the north side of Woodspring Avenue, in the northwest quadrant, per section 239 (2) of the Municipal Act;
- AND THAT Staff report back in the first quarter of 2016 with detailed capital costs and operating expenses of three options outlined in the report for consideration as part of the 2017 budget process.

#### COMMENTS

On June 22, 2015 Committee of the Whole explored the possibility of purchasing lands, per section 239 (2) of the Municipal Act, former York Catholic District School Board Lands on the north side of Woodspring Avenue, in the northwest quadrant.

Staff was directed to explore recommendations that may necessitate additional land over the next 5 years while considering whether this particular parcel of land would assist in fulfilling the recommendations set forth in the Recreation Playbook.

Community Services – Recreation & Culture Council Report #2015-31 October 19, 2015 Page **2** of **4** 

## Recreation Playbook Recommendations

The Recreation Playbook put forth a variety of recommendations with respect to facility development over the next 10 years. The following recommendations from the Recreation Playbook identify the need for facility development against whether or not additional land is necessary and whether this particular parcel of land would be suitable implementation of the recommendation (please note that recommendations that are very specific to a site already owned by the Town are excluded):

Recommendation	Is Additional Land Necessary?	Would this parcel of land be suitable?
Consider development of an additional artificial outdoor ice rink in conjunction with other civic uses – particularly at a location with trained staff and maintenance equipment already accessible.	It is recommended that existing Town owned and operated land be used for the development of an additional artificial outdoor ice rink.	This parcel of land would not have access to already trained staff or maintenance equipment, nor is there already civic uses of the land.
Continue with existing natural outdoor ice rink program at pilot sites. Add additional sites in unserved quadrants providing community volunteers step forward.	Unserved quadrants could accommodate a natural outdoor ice rink on an existing park – in the northwest quadrant, the Environmental Park could accommodate.	Purchase of this land would certainly provide an additional opportunity for a natural outdoor ice rink and would be suitable.
Explore investment into a new gymnasium based on maintaining control over the scheduling.	Ideally, a gymnasium would be located in conjunction with other facility amenities to maximize efficiencies of staff. There is suitable facilities and land to attach to (eg. Ray Twinney Complex).	This parcel of land would accommodate a gymnasium type facility. This would represent a significant capital investment and ongoing operational financial implications. As such, staff would not recommend building a stand alone gymnasium.
Continue to focus core programming for older adults through a centralized facility dedicated to older adults. All other facilities should incorporate older adult programming where space permits. As the community evolves and the Newmarket Seniors Meeting Place ages, explore potential development of a new dedicated older adult facility.	Development of a new facility in the long term would likely necessitate additional land. A new Older Adults Centre could be added to an existing facility though this has not yet been considered.	This site would not be ideal for a new Older Adults Centre as it is not centrally located nor is it easily accessible via transit.
The existing supply of baseball diamonds is anticipated to meet Newmarket's needs over the next 10 years.	While no additional diamonds are necessary, utilizing land for an improved diamond to accommodate adult play and repurposing Art Ferguson Park for another use (as Art Ferguson is too small to	This land could be an ideal site for a new, larger diamond to replace Art Ferguson Park. It would allow for appropriate size dimensions and orientation of the field.

Community Services – Recreation & Culture Council Report #2015-31 October 19, 2015 Page **3** of **4** 

	accommodate adult use).	
Integrate two tennis courts within an existing or future neighbourhood park, preferably in an area that is not reasonably served by an existing tennis court.	There are limited locations where two new tennis courts could be accommodated, so new land would likely be required.	This area is currently underserved for tennis courts, so this land would be beneficial. Tennis courts can be easily converted to outdoor rinks in the winter as well.
When exploring potential development of the Community Centre Lands where Newmarket Tennis Club is currently located, consider movement of the tennis facility to a location where up to 10 or more courts could be constructed with the capacity for a private provider to bubble the courts during the winter months.	There is not currently enough land owned by the Town to accommodate 10 tennis courts without converting an already utilized amenity. As such, additional land would likely be required.	This site could potentially accommodate 10 tennis courts. A 10 court facility would be a drive to destination across town. This location would not be as accessible to non residents as some locations (ie. Art Ferguson Park). A facility of this nature would require significant parking and would increase traffic in the neighbourhood.
Integrate two beginner level skate parks into appropriate neighbourhood serving parks at opposite sides of Town.	A skate park could be designed into a variety of existing parks in Newmarket though doing so would lead to a resulting loss in green space.	This land would represent a strong location for the addition of skate park given the demographics surrounding the area.
Provide a minimum of one spray pad in each quadrant of the Town.	This could be designed into a variety of existing parks in Newmarket though doing so would lead to a resulting loss in green space.	This land could accommodate the addition of a spray pad. However, a spray pad in East Gwillimbury is located within 2 km of this location.
Provide a minimum of one fully accessible playground per quadrant where children of all abilities can be fully integrated in all aspects of play.	This should be designed into already existing parks as part of the playground renovation program.	This site would represent a good location for a barrier free park, though other sites in the area could also accommodate.

#### Additional Strategic Opportunities

As highlighted in the above table, there a number of potential uses for these lands that would align with the recommendations contained within the Recreation Playbook including development of a skate park, tennis courts, splash pad, or an accessible playground.

However, when considering other strategic priorities of Council, like the development of the Community Centre lands, this parcel of land represents a significant opportunity to accommodate uses that would allow for the Community Centre lands to become available for development.

Community Services – Recreation & Culture Council Report #2015-31 October 19, 2015 Page **4** of **4** 

Given that a number of possibilities for use of the School Board Lands, staff recommends that the land be purchased by the Town.

Staff are further recommending that in the first quarter of 2016 a report be brought to Council with detailed capital expenses and ongoing operating costs and public consultation processes to be undertaken, identified for the following options for Council to consider in development of the land:

Option 1: Development of the School Board lands into a full size baseball diamond and conversion of

Art Ferguson Park into a 10 court tennis site.

Option 2: Development of the School Boards lands into a 10 court tennis site.

Option 3: Development of the lands to a community park that includes an accessible playground.

skate park, 2 tennis court site that could accommodate a winter natural skating rink.

#### **BUSINESS PLAN AND STRATEGIC PLAN LINKAGES**

#### **Living Well**

Emphasis on active lifestyles and recreational opportunities

#### Well Balanced

Recreational facilities and services

#### Well Equipped and Managed

- Fiscal responsibility
- Service excellence
- Efficient management of capital assets and municipal services to meet existing and future operational demands

#### **BUDGET IMPACT (Current and Future)**

Aside from the the cost to purchase the land, additional expenses would be incurred to develop the land depending upon the direction Council chose to take. As well, there would be ongoing maintenance costs associated with an expanded park/facility inventory.

#### CONTACT

For more information on this report, please contact the Director, Recreation Services.

Colin Service, Director, Recreation & Culture

Ian McDougall, Commissioner of Community Services



#### **COMMUNITY SERVICES - RECREATION & CULTURE**

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October 19, 2015

# COMMUNITY SERVICES REPORT – RECREATION & CULTURE COMMITTEE OF THE WHOLE REPORT # 2015-33

TO:

Committee of the Whole

SUBJECT:

Town of Newmarket Public Art Policy Amendment

ORIGIN:

Community Services - Recreation & Culture

#### RECOMMENDATIONS

THAT Community Services Report – Recreation & Culture Report #2015-33, dated October 20, 2015 regarding an amendment to the Town of Newmarket's Public Art Policy be received and the following recommendations be adopted:

- 1. THAT the Public Art Plan be amended to include an Art Selection Jury composed of 3 Town Staff representatives, 3 representatives from the Arts Community, and 1 community representative.
- 2. AND THAT the Art Selection Jury identified in recommendation # 1 be tasked to conduct a thorough evaluation process that identifies two finalist art pieces.
- 3. AND THAT the finalist art pieces be presented to the Community to be voted upon for selection.
- 4. AND THAT the Town of Newmarket award a commission to the artist and piece receiving the greatest number of public votes.

#### COMMENTS

The Town of Newmarket embarked upon development of a Public Art Policy in the fall of 2013. The Recreation and Culture Department engaged consultant Helena Grdadolnik from Workshop Architecture Inc. to assist and guide the public art technical committee in designing a Public Art Policy tailored to the unique qualities of the Town of Newmarket. Extensive research regarding best practices in other municipalities was conducted together with stakeholder meetings (residents, community groups) and staff.

In June, 2014 Council adopted the Town of Newmarket's Public Art Policy (report #2014-17).

Community Services – Recreation & Culture Council Report #2015-33 October 19, 2015 Page 2 of 3

The Town recently underwent its first selection process under the Public Art Policy. Given that this was the Town's first implementation of the new Public Art Policy, the entire process provided ample opportunity to identify ways in which the Policy could be improved. Specifically, key lessons learned included: ensuring that the Selection Jury is not overly staff driven by having equal representation from the artistic community; there was no real opportunity for general public feedback.

Staff undertook extensive research of existing public art policies to explore opportunities where the policy could be improved. Through this research there were a couple of examples of communities adopting processes that would specifically address the lessons learned. The following are proposed amendments based on the lessons learned and research conducted:

- The Jury should be comprised of an equal number of staff and artists. It is recommended that three staff and three artists comprise the Jury.
- The Jury should also include a representative from the community who represents community interest. It is recommended that the seventh member of the jury be a representative of the community, preferably a resident of the ward where the public art is being installed.
- Public Art is most effective when it engages and ignites the community in conversation. As such, an excellent opportunity exists to involve the community in the selection process through a final vote based on two finalists selected by the Art Selection Jury. It is recommended that the Art Selection Jury evaluate all submission and select two finalists for a public vote, with an award going to the artist receiving the greatest number of votes.

#### **BUSINESS PLAN AND STRATEGIC PLAN LINKAGES**

Well-balanced

- · Striving for cultural harmony and ethnic diversity
- Arts, culture, entertainment and heritage preservation
- Events that help shape identity and contribute to community spirit

Well-equipped & managed

- Small town feel with city amenities
- · Clear vision of the future and aligned corporate/business plans

Well-respected

- · Being well thought of and valued for our judgment and insight
- · Discovering innovative and creative solutions for future well-being
- Being a champion for co-operation and collaboration
- · Being tradition -based and forward-looking

#### CONSULTATION

A review of best practices for art selection juries in municipally run public art programs was conducted.

#### **HUMAN RESOURCE CONSIDERATIONS**

Not applicable to this report.

Community Services – Recreation & Culture Council Report #2015-33 October 19, 2015 Page 3 of 3

#### **BUDGET IMPACT**

# Operating Budget (Current and Future)

It is anticipated that a public voting process may have financial implications. However, it is felt that any financial implications can be accommodated within existing resources.

#### CONTACT

For more information on this report contact Colin Service, cservice@newmarket.ca or extension 2601

Colin Service

Director of Recreation and Culture

lan McDougall

Commissioner of Community Services



#### DEVELOPMENT AND INFRASTRUCTURE SERVICES - PUBLIC WORKS SERVICES

TOWN OF NEWMARKET 395 Mulock Drive P.O. Box 328 Newmarket, ON L3Y 4X7

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October 8, 2015

# DEVELOPMENT AND INFRASTRUCTURE SERVICES REPORT PUBLIC WORKS SERVICES 2015-56

TO:

Committee of the Whole

SUBJECT:

Community Garden

ORIGIN:

Director Public Works Services

#### RECOMMENDATIONS

THAT Development and Infrastructure Services Report - Public Works Services – PWS 2015-56, dated September 30, 2015 regarding the Feasibility of an Additional Community Garden be received and the following recommendation(s) be adopted:

- 1. THAT staff be directed to work collaboratively with the York Region Food Network and the Region of York Environmental Promotion & Protection Department to determine the feasibility of partnering on a second Community Garden at the corner of London Rd and Main St. N.;
- 2. AND THAT staff bring forward any Town related costs for the second community garden in the 2017 draft budget requests, if required.

#### **PURPOSE**

This Report has been prepared to address a motion introduced in Council at the May 11, 2015, meeting with respect to staff investigating the possibility of a community garden at the naturalized area at the corner of London Road and Main Street North.

#### BACKGROUND

In the spring of 2011, in collaboration with the York Region Food Network (YRFN), Newmarket opened its first community garden. The community garden began with 85 plots and this year in 2015, with the help of Town staff, it has expanded its services to 106 plots. Each plot donates a portion of the harvest to the local food bank and provides locally grown food to the residents of Newmarket. The Town works closely with volunteers and the YRFN staff to prepare, plant and maintain the gardens.

Council has now authorized staff to consider expanding community gardens to another area of Newmarket to allow access for more residents to enjoy the benefits of a community garden in their neighbourhood. The area for consideration is at London Road, on the north east side of Main Street North, just south of Max Stiles Park.

Wording has also previously been placed in the Recreational Activity Guide asking the public for their comments on any additional community gardens for the Town. To date there have not been any responses.

#### COMMENTS

Staff have reviewed this request, conducted a site visit and had discussions with respect to the feasibility of the site for a community garden. This land has access to water, a roadway for cars to park and is also accessible by other modes of transportation via bike trails and bus corridor. It is large enough to hold a number of plots as well as composters. It is in a highly visible area and is located far enough from the original garden so as not to compete with other growers.

If Council directs staff to pursue a second site for a community garden then this site would be feasible. This proposed additional site should only be considered if it is to be a collaboration with York Region Food Network and York Region's Environmental Promotion and Protection Department. Consultation with LSRCA should also be undertaken given its location in the flood plain.

The York Region Food Network operates programs, raises awareness and promotes policy changes for increased access to affordable and nutritious food produced within a sustainable food system. YRFN also acts as a resource for groups interested in starting up new community gardens in York Region and would be the correct organization to continue with partnering for a second garden. YRFN receives charitable donations for the gardens from foundations, corporations and individuals.

The Region of York SM4RT Living Community Composting project partners with community gardens to set up composting demonstration sites. Trained volunteers compost organic waste from the garden using a variety of systems and techniques. The sites provide an interactive venue for sharing composting tips with the community through hands-on workshops. Four sites have been established in the Region in the last two years. These projects support the SM4RT Living Plan's target of reducing food waste by encouraging residents to compost on their own property and grow their own food.

#### **BUSINESS PLAN AND STRATEGIC PLAN LINKAGES**

#### Living Well

Emphasis on active lifestyle and recreation opportunities

#### Well-balanced

A project that encourages a sense of community through an appropriate mix of land uses.

#### Well-planned & connected

Improve accessibility for all to interact and benefit from interconnectivity with community and neighbours.

Provide sound maintenance services to an appropriate level with respect to revitalization of neighborhoods.

#### CONSULTATION

A meeting will be hosted with York Region Food Network to consult, provide input and explore a partnership with the Town of Newmarket. Further consultation will be required with the neighbourhood residents to provide information sessions about the project. Collaboration and discussions have also occurred with the Region of York to be involved in the program to encourage the composting

demonstration sites. Possible solicitation for funding sources through sponsorship and or advertising may be explored.

Information spots were also previously included in the Recreation Activity Guide asking for comments on additional community gardens. No comments have been received.

#### **HUMAN RESOURCE CONSIDERATIONS**

There are no Staffing changes anticipated with respect to this report.

#### **BUDGET IMPACT**

#### Operating Budget (Future)

Should Council direct staff to maintain an additional community garden in this quadrant, the amount will be included in the 2017 budget requests. Without finalizing partnership arrangements yet, at this time it is estimated that the budget impact would be approximately \$600/year for staff and vehicles/equipment for reoccurring maintenance, such as tilling, grass cutting and maintaining the water at this location.

#### Capital Budget (Future)

The cost to start the project would be for the water connection, and preparing the land and materials to ensure the soil conditions are conducive for gardening. To install the piping from the existing main with 8 faucets for watering the garden, along with a backflow preventer, the cost would be approximately \$6,000 for material, not including staff time. These costs could be split with York Region Food Network, or funds could be brought forward through sponsorship and advertising. If directed, staff would pursue these options in more detail.

#### CONTACT

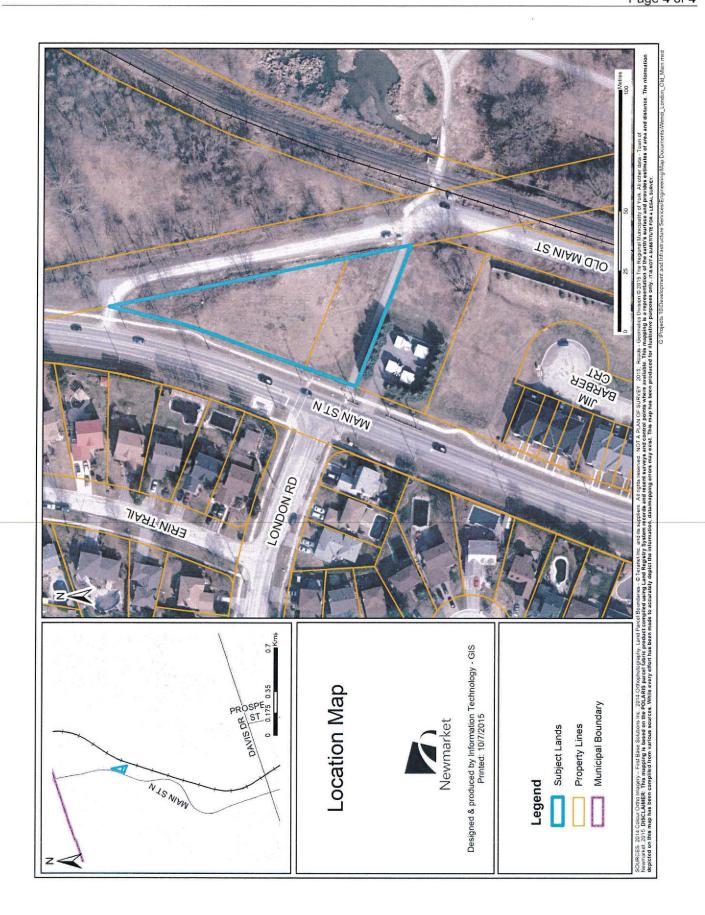
For more information on this report, contact: Chris Kalimootoo Director of Public Works Services, at extension 2551; ckalimootoo@newmarket.ca.

Christopher Kalimootoo, BA, P.Eng., MPA, PMP

Director of Public Works Services

Peter Noehammer, P.Eng.

Commissioner of Development and Infrastructure Services





#### **COMMUNITY SERVICES - RECREATION & CULTURE**

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October 25, 2015

COMMUNITY SERVICES REPORT – RECREATION & CULTURE DEVELOPMENT AND INFRASTRUCTURE SERVICES – PUBLIC WORKS JOINT REPORT # 2015-32

TO:

Committee of the Whole

SUBJECT:

Artificial Turf Field Agreement

ORIGIN:

Community Services - Recreation and Culture

Development and Infrastructure Services - Public Works

#### **RECOMMENDATIONS**

THAT Community Services – Recreation & Culture, Development and Infrastructure Services – Public Works Joint Report # 2015-32 dated October 25, 2015 regarding an agreement with the York Region District School (YRDSB) for an Artificial Turf Field be received and the following recommendation(s) be adopted:

- 1. THAT Council delegate authority to staff to enter into an agreement with the YRDSB for the construction and operation of an artificial turf sports field located at Dr. Dennison High School as outlined in this report.
- 2. AND THAT as part of the 2017 Operating Budget, an additional \$50,000 in annual expenses be added within the Public Works Services Budget to support the addition of an Artificial Turf Field.
- 3. AND THAT as part of the 2017 Operating Budget, an additional \$10,000 in revenue to be generated through facility permitting be added within the Recreation & Culture Budget (noting this is where all field revenue is recorded).

#### COMMENTS

Background

In April 2015, Staff was directed by Council to continue discussions with YRDSB to develop a framework for an agreement to partner in building an Artificial Turf Soccer Field to be located on School Board Property. Staff and representatives from YRDSB have met numerous times to develop a draft framework for the agreement.

Community Services – Recreation & Culture
Development & Infrastructure Services – Public Works Services
Committee of the Whole Joint Report # 2015 - 32
October 25, 2015
Page 2 of 5

#### Benefits of an Artificial Turf Sport Field

An artificial turf sport field provides many benefits to the community. A variety of sports would be accommodated on an artificial turf field including soccer, football, lacrosse, and ultimate frisbee. Each user group representing those sports has expressed a desire to see such a facility located within Newmarket. Specific benefits sited include:

- ➤ Increased playing season play can begin as soon as snow has melted and can continue until snow is gone. This would increase availability of play for all sports by approximately 3 months annually.
- Ability to play in inclement weather an artificial turf field will not be damaged by play during rain and wet conditions. This would alleviate considerable pressure for all the user groups when faced with cancellations as a result of the weather.
- A facility that allows for consistent conditions elite levels of play in all sports require conditions that are more consistent in nature. An artificial turf remains constant in its playing conditions, regardless of wetness or dryness, heat and humidity, etc.

#### Community Need

There are over 6,000 participants currently registered with local sport organizations that would benefit from an artificial turf sport field. Through the Recreation Playbook Consultation process, all sport user groups were invited to an information gathering session. Each of these sport organizations was represented at the meeting. The need for an artificial turf field was expressed overwhelmingly by all of these user groups, on behalf of their membership in this information session.

An artificial turf sports field was included in the Council adopted Development Charges Bylaw (Appendix B.5; Table 2). The targeted year identified in the table for this to be included within budget planning was 2015. This inclusion and timing coincides nicely with the development of the Recreation Playbook.

An online survey was conducted through the Recreation Playbook Consultation process. Almost 1,000 Newmarket residents participated in the survey. Full results of the survey will be shared through the Recreation Playbook. However, of particular relevance to this topic was a question around priorities of respondents. Specifically, respondents were asked where they felt tax dollars should be allocated in areas of Recreation. Over 50% of respondents rated sport field and diamond enhancement rated this as important.

Sport user groups have been expressing a need for an artificial turf field for a number of years. Prior to including an artificial turf sports field in development charges bylaw, The Town of Newmarket commissioned a field study in 2010 to study the need. In that study, the findings concluded that while quantity of grass fields located within Newmarket was sufficient to meet the needs of the user groups, it was recommended that the Town of Newmarket consider the conversion an existing field to an Artificial Turf Field in order to provide a longer season, meet the growing needs during the traditional shoulder seasons and ensure that quality of fields remains comparable to surrounding municipalities. Conversion of an existing field would not quality fully for development charges support; however a partnership with the school board would result in a new field being introduced into the Town's inventory. In conducting their

Community Services – Recreation & Culture
Development & Infrastructure Services – Public Works Services
Committee of the Whole Joint Report # 2015 - 32
October 25, 2015
Page 3 of 5

review for the Recreation Playbook, Monteith/Brown Planning Consultants reviewed the 2010 study and concurred that an Artificial Turf Field would be a strong addition to the inventory.

#### Terms of the Agreement

The following represent the draft framework for an agreement:

- > The Term of the Agreement will be for 10 years with the option to extend the agreement should the quality of the field permit a longer life.
- The Town and YRDSB each will contribute 50% of total project costs to a maximum of \$1,000,000 per party. \$900,000 of Town funding will be done so out of Development Charges and the remaining \$100,000 will be funded out of Operating Capital.
- > This funding will include an artificial turf field lined for soccer and football, appropriate goal standards, and a small washroom and storage building.
- > Any capital repairs required during the life of the agreement will be split evenly between both parties.
- > YRDSB will manage the construction project, with the Town having a staff representative on the project team. All decisions around budget and scope will be mutually agreed upon.
- > The Town will have exclusive right to permit the field outside of traditional school hours (from 6 pm onward and all day during school breaks). The Town will collect all revenues associated with permitting the field (estimated to be \$10,000 per year).
- > The Town will be responsible for maintaining the field (estimated to be \$60,000 per year).
- > The Town will be responsible for paying hydro (noted in the above cost estimate) as all use of lights will occur during Town permitted hours.
- > A Management Committee comprised of Town Staff and YRDSB Staff will meet quarterly to address issues including maintenance and scheduling.

#### Maintenance of an Artificial Turf Sport Field

There is a perception that maintenance is less on an artificial turf field. The following table is a listing of costs associated with maintenance of an artificial turf field. These budget figures were collected by partners within York Region that currently have an artificial turf surface. Maintenance Requirements

	Equipment/Supplies/contract	: Labour	Total
Irrigation start up and blowout	\$1000	\$1000	\$2000
Grooming and Sweeping	\$3000	\$3500	\$6500
Field Lighting	\$8500		\$8500
Top Dressing and Infill	\$2000	\$3500	\$5500
Disinfecting	\$1000	\$2000	\$3000
Carpet Repair	\$5000- 10,000		\$10000
Painting of lines and removals	\$2000	\$3000	\$5000
Security to lock up facility		\$3000	\$3000
Irrigation of field	\$10,000	\$2000	\$12,000
Total	\$37,500	\$18,000	\$55,500

Community Services – Recreation & Culture
Development & Infrastructure Services – Public Works Services
Committee of the Whole Joint Report # 2015 - 32
October 25, 2015
Page 4 of 5

Please note the above chart does not include the equipment required to purchase to maintain this field. This would be an additional capital cost ranging between \$10,000 and \$30,000 that can be funded through development charges.

Based on past experience, in Newmarket it costs approximately \$50,000 per year to properly maintain a natural turf field. Using the assumption provided above that costs are comparable and that staff resources are at capacity, staff will be seeking an additional \$60,000 in expenses in order to fund maintenance of the field within the 2017 Operating Budget. This will be offset by the \$10,000 in revenue that is expected to be achieved through facility permits.

#### BUSINESS PLAN AND STRATEGIC PLAN LINKAGES

Living Well

• Emphasis on active lifestyles and recreational opportunities

Well Balanced

- Recreational facilities and services
- Events that help shape identity and contribute to community spirit

#### CONSULTATION

Staff have met with representatives from the various Sport Organizations to inform all discussions with YRDSB.

#### **HUMAN RESOURCE CONSIDERATIONS**

Staffing levels will need to increase with additional contract seasonal staff to perform necessary maintenance.

#### **BUDGET IMPACT**

#### Operating Budget (Current and Future)

As identified in the report, it is anticipated that additional costs of approximately \$60,000 will be incurred with approximately \$10,000 in new revenues.

#### Capital Budget

As identified, the Town's portion of this capital project is \$1 Million. This will be funded through Development Charges (\$900,000) and Operating Capital (\$100,000).

Community Services - Recreation & Culture Development & Infrastructure Services - Public Works Services Committee of the Whole Joint Report # 2015 - 32 October 25, 2015 Page **5** of **5** 

#### CONTACT

For more information on this report, contact: Colin Service, Director Recreation & Culture, at ext. 2601 or cservice@newmarket.ca or Chris Kalimootoo, Director Public Works Services, at ext. 2551 or ckalimootoo@newmarket.ca.

Colin Service

Ian McDougall

Director, Recreation and Culture

Commissioner, Community Services

Peter Noehammer

Chris Kalimootoo

Director, Public Works Services

Commissioner, Development & Infrastructure

Services



# Newmarket Pu... Library Board Special Board Meeting Saturday, September 12, 2015 Newmarket Public Library Board Room

Present:

Joan Stonehocker – Chair

Tom Vegh - Vice Chair

Tara Brown Darcy McNeill

Kelly Broome-Plumley

Regrets:

Venkatesh Rajaraman

Joe Sponga

Staff Present:

Todd Kyle, CEO

Linda Peppiatt, Deputy CEO

Lianne Bond, Administrative Coordinator

The Library Board Chair called the meeting to order at 10:10 am

#### 1. Adoption of Agenda Items

- a) Adoption of Special Agenda
- b) Adoption of the Closed Session Agenda

The Chair asked if there were any additions to the agenda.

Motion 15.09.34

Moved by Tom Vegh Seconded by Kelly Broome-Plumley

That Agendas a) to b) be adopted as presented.

Carried

#### 2. Declarations

None were declared.

#### 3. Business Arising

a) 2016 Operating Budget Request

The CEO reviewed the Highlights of Changes to Operating Budget 2016 over 2015 with Board members. It was noted that cost changes under materials is due to loss of electronic funding from the Province of Ontario.

#### 2016 Budget - Sunday Service

A report on the piloted project of opening Sundays throughout the period June to August, funded by a one-time transfer from Operating Reserve was presented to the Board. Usage statistics were very positive and feedback from the community was positive. The Board gave consideration to several options regarding continuing the Sunday service year round and additional funding requirements for this service.

Motion 15.09.35

Moved by Darcy McNeill Seconded by Tara Brown

That the Library Board receive the report on Sunday service;

And that the Library Board approve closing the library on Sunday, December 20 and Sunday, December 27, 2015;

And that the Library Board approve opening all Sundays with the exception of the 2 Sundays of the Christmas holiday period for the 2016 operating year, subject to Town of Newmarket Council budget approval.

#### Carried

# 2016 Growth and Enhancement Requests

The CEO reviewed the growth requests for Sunday Service and Increase staff for community outreach, and the enhancement request for Monday Service with the Library Board.

Motion 15.09.36

Moved by Tara Brown Seconded by Darcy McNeill

That the Library Board approve the 2016 Operating Budget Request and Growth and Enhancement requests.

#### Carried

b) 2016 Capital Budget Request

The Library Board reviewed Town of Newmarket 2016 – 2025 Capital Project Request Form.

Motion 15.09.37

Moved by Darcy McNeill Seconded by Tara Brown That the Library Board receive the Town of Newmarket 2016 – 2025 Capital Project Request Form and approved the 2016 Newmarket Public Library Capital Requests.

Carried

# 4. Adjournment

Motion 15.09.38

Moved by Tara Brown Seconded by Darcy McNeill

That there being no further business meeting adjourned at 11:20 am.

Joan \$t<mark>onehocker</mark>

Chair

Todd Kylè, CEO

Secretary/Treasurer



# Newmarket Public Library Board Regular Board Meeting Wednesday, September 16, 2015 Newmarket Public Library Board Room

Present:

Joan Stonehocker – Chair

Tom Vegh – Vice Chair

Tara Brown Darcy McNeill

Kelly Broome-Plumley Venkatesh Rajaraman

Joe Sponga

Staff Present:

Todd Kyle, CEO

Linda Peppiatt, Deputy CEO

Lianne Bond, Administrative Coordinator

#### The Library Board Chair called the meeting to order at 5:35 pm

#### 1. Adoption of Agenda Items

- a) Adoption of Regular Agenda
- b) Adoption of the Closed Session Agenda
- c) Adoption of Consent Agenda items

The Chair asked if there were any additions to the agenda.

Motion 15.09.039

Moved by Kelly Broome-Plumley Seconded by Joe Sponga

That Agendas a) to c) be adopted as presented

Carried

#### 2. Declarations

None were declared.

#### 3. Consent Agenda Items:

- a) Adoption of the Regular Board Meeting Minutes for Wednesday, June 17, 2015
- b) Adoption of the Closed Session Minutes for Wednesday, June 17, 2015
- c) Adoption of the Special Board Meeting Minutes for Wednesday, July 15, 2015
- d) Adoption of the Closed Session Minutes for Wednesday, July 15, 2015
- e) Strategic Operations Report for June, July and August, 2015

- f) Library Statistical Data for August, 201 33
- g) Monthly Bank Transfer

Motion 15.09.040

Moved by Venkatesh Rajaraman Seconded by Tom Vegh

That Consent Agenda Items a) to g) be received as presented.

Carried

#### 4. Motion to Convene into a Closed Session

There were no closed session items.

#### 5. Reports

a) Second Quarter Financial Statements

The Library continues to be on target for the second quarter of 2015 in both expenditures and revenue.

Motion 15.09.041

Moved by Joe Sponga Seconded by Venkatesh Rajaraman

That the Library Board received the Second Quarter Financial Statements as presented.

#### Carried

b) Second Quarter Financial Statements

The CEO reviewed the Computer Capital Budget report with the Library Board and discussed related projects recommended to pursue.

Motion 15.09.042

Moved by Joe Sponga Seconded by Darcy McNeill

That the Library Board approved the expenses from the unencumbered portion of the Computer/Hardware/Software Budget for items one and two as detailed in the Computer Capital Budget Report.

#### Carried

c) Facility and Service Delivery Options
Board members requested that this item be deferred to a later date.

#### Moved by Tom Vegh Seconded by Tara Brown

That the Library Board defer the Facility and Service Delivery Options report to March, 2016.

#### Carried

#### 6. Business Arising

a) 2016 Capital and Operating Budget Requests
The Library Board confirmed their approval of the 2016 Growth and Enhancement Requests that
were reviewed at the Special Budget meeting on September 16, 2015.

Motion 15.09.44

Moved by Tom Vegh Seconded by Kelly Broome-Plumley

That the Library Board approve the 2016 Growth and Enhancement requests.

#### Carried

b) Fundraising

A report identifying target programs to allocate fundraising donations to was reviewed by the Library Board.

Motion 15.09.45

Moved by Venkatesh Rajaraman Seconded by Kelly Broome-Plumley

That the Library Board receive the report on fundraising.

#### Carried

c) Sponsorship and Naming Rights

A report regarding aligning the Newmarket Public Library with the Town of Newmarket sponsorship program was reviewed by the Library Board

Motion 15.09.046

Moved by Darcy McNeil Seconded by Tara Brown

That the Library Board receive the report on Sponsorship and Naming Rights.

#### Carried

d) Library Board Action List

The Library Board reviewed the Action List.

Motion 15.09.047

Moved by Joe Sponga Seconded by Venkatesh Rajaraman

That the Library Board receive the Action List.

Carried

#### 7. New Business

a) Fines Amnesty

The Library Board reviewed the report on having a Fines Amnesty.

Motion 15.09.048

Moved by Tara Brown Seconded by Venkatesh Rajaraman

That the Library Board receive the report on Fines Amnesty.

Carried

#### 8. Date(s) of Future Meetings

The next regular Library Board meeting will be Wednesday, October 21, 2015 at 5:30 pm in the Library Board room.

9. Adjournment

Motion 15.09.049

Moved by Kelly Broome-Plumley Seconded by Darcy McNeill

That there being no further business meeting adjourned at 6:20 pm.

Joan(Stonehocker

Chair

Secretary/Treasurer



#### MAIN STREET DISTRICT BUSINESS IMPROVEMENT AREA BOARD OF MANAGEMENT

Tuesday, August 18, 2015 at 7:30 PM Community Centre - 200 Doug Duncan Drive - Hall #2

The meeting of the Main Street District Business Improvement Area was held on Tuesday, August 18, 2015 in Community Centre - 200 Doug Duncan Drive - Hall #2, 395 Mulock Drive, Newmarket.

Members Present:

Glenn Wilson, Chair

Anne Martin

Carmina Pereira (7:37 to 9:46 p.m.)

Jackie Playter Rory Rodrigo

Siegfried Wall (7:52 to 9:46 p.m.)

Absent:

Elizabeth Buslovich

Councillor Sponga

Staff Present:

C. Kallio, Economic Development Officer

L. Moor, Council/Committee Coordinator

The meeting was called to order at 7:35 p.m.

Glenn Wilson in the Chair.

# Additions and Corrections to the Agenda

The Economic Development Officer advised that he would like to include the item of Art Banners on Main Street to the agenda.

R. Rodrigo advised that he would like to include discussion regarding the Newmarket Stage Company's recent request for funding assistance to the agenda.

# **Declarations of Pecuniary Interest**

O. Paiva declared a conflict of interest in Item 4 of the agenda being P1 Parking Discussion. She advised she would take no part in the discussion or voting of this matter.

# **Approval of Minutes**

1. Main Street District Business Improvement Area Board of Management Meeting Minutes of July 21, 2015.

Moved by: Jackie Playter Seconded by: Rory Rodrigo

THAT the Main Street District Business Improvement Area Board of Management Minutes of July 21, 2015 be approved.

#### Carried

2. Receipt of Marketing Sub-committee Meeting Minutes

The Chair advised that the Marketing Sub-Committee has not met during the summer months; hence there are no minutes to receive at this meeting.

# **Financial Report**

3. Financial Update - Economic Development Officer

The Economic Development Officer distributed copies of an Excel spreadsheet document with budget figures listed and provided a verbal update of the account balance. Discussion ensued regarding payment of newspaper advertising and a revenue source of associate membership fees.

Moved by: Rory Rodrigo Seconded by: Olga Paiva

THAT associate membership in the Main Street District Business Improvement Area be set at a \$500 annual fee; with the stipulation that said fee excludes voting privileges and must be paid in full before engagement in any benefits accompanying participation as an 'associate member'.

#### Carried

Moved by: Rory Rodrigo

Seconded by: Carmina Pereira

THAT the verbal financial update and account balance by the Economic Development Officer be received.

#### Carried

#### Items

#### 4. P1 Parking

The Economic Development Officer provided a verbal status update regarding the issue of the locked gate in the parking lot known as P1. He advised of recent meetings with Town administrators in an attempt to resolve the dilemma of unusable parking stalls when the gate is shut and locked. He further informed those present that a detailed report with staff recommendations will be considered at the Committee of the Whole meeting scheduled for August 31, 2015.

Discussion ensued regarding access to the parking lot known as P1, the Town requirements associated with utility maintenance and special event accommodation.

5. Community Centre Lands Development Committee Update

The Economic Development Officer advised that the Committee has not yet met and he will be the staff liaison who will be providing future updates.

6. Art Banners on Main Street

The Economic Development Officer provided a verbal update regarding the Newmarket Group of Artists upcoming fall tour and requested endorsement in promotion of the studio tour by support of art banner placement on Main Street.

The Chair, on behalf of the Business Improvement Area Board of Management acknowledged with gratitude the Newmarket Group of Artists who wished to promote their studio tour on Main Street.

# 7. Newmarket Stage Company

R. Rodrigo requested some resolution to the Newmarket Stage Company's request for financial assistance from the Main Street District Business Improvement Area Board of Management in order to kick-off their theatre productions.

Discussion ensued regarding fundraising efforts to date, co-operation of merchants in promotion of their events, possible pledges and the BIA's challenges associated with financial commitments. The Chair suggested that the Stage Company provide a written proposal of funding needs and line item details. The Chair suggested that this matter be deferred to the the Marketing Sub-committee and reported back to the September meeting of the BIA membership.

#### **New Business**

- a) O. Paiva advised that the next scheduled meeting of the Main Street District Business Improvement Area Board of Management will be held at the Canada T location at 255 Main Street South.
- b) The Chair distributed copies of a draft letter prepared by Mr. Ranji Singh requesting endorsement of a one-time Caribbean and South Asian Showcase parade in the summer of 2016. Discussion ensued regarding possible closure of Main Street to vehicular traffic on Saturdays during the summer months. A suggestion was made to call a general meeting to obtain feedback from merchants regarding potential Saturday road closures.

Moved by: Olga Paiva Seconded by: Anne Martin

THAT the draft letter from Mr. Ranji Singh requesting endorsement of a one-time Caribbean and South Asian Showcase parade in the summer of 2016 be received;

AND THAT the one-time parade concept be endorsed in principle by the Main Street District Business Improvement Area Board of Management pending Mr. Singh obtaining all relevant location approvals.

#### Carried

c) S. Wall requested that the Town of Newmarket consider viewpoints of the Main Street District Business Improvement Area Board of Management with respect to parking concerns and allow involvement and contributions in downtown parking discussions on a go forward basis.

# **Adjournment**

Moved by: Carmina Pereira Seconded by: Olga Paiva

THAT the meeting adjourn.

Carried

There being no further business, the meeting adjourned at 9:46 p.m.

Sept. 15, 2015



# Town of Newmarket MINUTES

# MAIN STREET DISTRICT BUSINESS IMPROVEMENT AREA BOARD OF MANAGEMENT

Tuesday, September 15, 2015 at 7:30 PM 262 Main Street South

The meeting of the Main Street District Business Improvement Area Board of Management was held on Tuesday, September 15, 2015 at the Fresh Tea House located at 262 Main Street South.

Members Present:

Glenn Wilson, Chair

Elizabeth Buslovich

Anne Martin (7:45 to 8:29 p.m.)

Carmina Pereira Olga Paiva

Jackie Playter (7:38 to 8:29 p.m.)

Rory Rodrigo

Siegfried Wall (7:49 to 8:29 p.m.)

Absent:

Councillor Sponga

Staff Present:

C. Kallio, Economic Development Officer

L. Moor, Council/Committee Coordinator

The meeting was called to order at 7:40 p.m.

G. Wilson in the Chair.

### Additions and Corrections to the Agenda

None.

# **Declarations of Pecuniary Interest**

Olga Paiva advised that she is unsure if she has a pecuniary interest in the matter, as a cautionary measure advised she would not participate in the discussion or voting of Item 4 being P1 Parking Review.

# **Approval of Minutes**

1. Main Street District Business Improvement Area Board of Management Minutes of August 18, 2015.

Moved by: Carmina Pereira Seconded by: Rory Rodrigo

THAT the Main Street District Business Improvement Area Board of Management Minutes of August 18, 2015 be approved.

#### Carried

2. Report from Marketing Sub-committee.

The Chair advised that the Marketing Sub-committee has not met recently so there is nothing to report at this time.

#### **Financial Report**

3. Financial Update – Economic Development Officer

The Economic Development Officer distributed copies of a spreadsheet document and advised of the account balance to date. He informed the members that the substantial balance is a result of no longer utilizing print advertising in the Era.

Moved by: Jackie Playter Seconded by: Elizabeth Buslovich

THAT the verbal financial update and account balance by the Economic Development Officer be received.

#### Carried

#### Items

4. P1 Parking Review.

The Chair provided a verbal update regarding details of his deputations to Council with respect to the parking issues in the lot known as P1. The Economic Development Officer provided an update regarding establishment of where the private and public sector parking boundaries exist. Discussion ensued regarding the feasibility of towing vehicles within the locked gate lot during the restricted periods.

Moved by: Elizabeth Buslovich Seconded by: Rory Rodrigo

THAT the verbal parking review update by the Chair and the Economic Development Officer be received.

#### Carried

5. Lower Main Street South Heritage Advisory Group Report.

The Chair provided a verbal update regarding the August 28<sup>th</sup> meeting of the Lower Main Street South Heritage Advisory Group where the heritage restoration of the property known as 205 Main Street South was discussed.

Moved by: Jackie Playter

Seconded by: Elizabeth Buslovich

THAT the verbal update regarding the Lower Main Street South Heritage Advisory Group meeting be received.

#### Carried

6. Community Centre Lands Development Committee Report.

The Economic Development Officer advised that a meeting of the Community Centre Lands Development Committee will take place near the end of September or beginning of October, 2015.

#### 7. New Business

a) Discussion ensued regarding the Old Town Hall, the delay in the scheduled reopening and the recent Newmarket Stage Company's request for funding assistance in order to secure their first performance.

Moved by: Jackie Playter Seconded by: Siegfried Wall

THAT the Main Street District Business Improvement Area Board of Management provide funding in the amount of \$2,500 in sponsorship to the Newmarket Stage Company in exchange for acknowledgement of the Main Street District Business Improvement Area in their printed materials and/or other media in their intended theatrical production at the refurbished Old Town Hall, subject to confirmation of a planned performance and definite dates.

#### Carried

Jackie Playter queried if the Candle Light Parade in early November would be held again this year and requested clearance to reserve the band for the event.

- b) Discussion ensued regarding the feasibility of a soap box derby event in October, 2015 with umbrella insurance coverage by the Town of Newmarket. Jackie Playter advised that she would contact the Town's Risk Analyst regarding insurance requirements.
- c) Siegfried Wall queried the Economic Development Officer about the status of the six spaces on Timothy Street behind the Old Town Hall. The Economic Development Officer advised that those six spaces will be part of the public parking component. Discussion ensued regarding identification of parking lots, wayfinding signage and lot names versus lot numbers.

Moved by: Jackie Playter

Seconded by: Elizabeth Buslovich

The Main Street District Business Improvement Area Board of Management recommends to Council:

THAT the Town of Newmarket investigate the feasibility of resident/tenant permit parking for the Main Street area;

AND THAT the Main Street District Business Improvement Area Board of Management be consulted in the process of the analysis.

#### Carried

#### Adjournment

Moved by: Jackie Playter Seconded by: Carmina Pereira

THAT the meeting adjourn.

#### Carried

There being no turtner business,	the meeting adjourned at 8:29 p.m.
Date	Glenn Wilson, Chair

Item 7c) of the Main Street District Business Improvement Area Board of Management Minutes of September 15, 2015 regarding parking.

The Operational Leadership Team recommends:

THAT the following recommendation be referred to staff.

The Main Street District Business Improvement Area Board of Management recommends to Council:

- i) THAT the Town of Newmarket investigate the feasibility of resident/tenant permit parking for the Main Street area;
- ii) AND THAT the Main Street District Business Improvement Area Board of Management be consulted in the process of the analysis.



# **TOWN OF NEWMARKET**

# **Outstanding Matters**

	Item Subject Recommendation		Date to come back to Committee	Comments
1.	Council - January 20, 2014 - Item 33	D & I Services Report – ES 2013-49 Checking Consultant Professional Consulting Services Contract Extension	Q4, 2015	Engineering Services working with Procurement to research the history
		THAT Council approve the execution of the Professional Consulting Services Agreement with R.J. Burnside Associates Ltd. for a period of up to two (2) years from the date of Council approval to provide checking consulting services at preferred client discounted rates adjusted annually in accordance with industry standards;		of the contract.
		AND THAT staff report back to Council after a year and a half with options regarding the Checking Consultant Professional Consulting Services Contract.		
2.	Council – June 23, 2014 – Item 3	Mr. Scott Cholewa regarding a petition for a splash pad in the Copper Hills subdivision (Ward 1).	2015	Item referred to as part of the Recreatior Playbook process.
		THAT the deputation of Mr. Scott Cholewa regarding a petition for a splash pad in the Frank Stronach Park be received;		
		AND THAT the request for a splash pad in Frank Stronach Park be referred to the 2015 budget process and added to the Recreation Master Plan.		

	Item Subject	Recommendation	Date to come back to Committee	Comments
3.			Master Plan Update and 2015	Comments
		and adopted by By-law;  ii) AND THAT the Water and Wastewater Rate adjustments come into full force and effect as of January 1, 2015;  iii) AND THAT staff be directed to update the 6-Year Water and Wastewater Financial Plan and to include further review of the rate structure in this update.		

 Item Subject	Recommendation	Date to come back to Committee	Comments	
Council – March 30, 2015 – Item 33     Corporate Services Report – Financial Services 2015-20 regarding Decision Packages and Infrastructure Levy.	THAT Council direct staff to bring back a report providing phasing options that allow for achieving Council enhancement priorities related to traffic mitigation, sidewalk plowing and CreateIT at Southlake while maintaining the Council motion to target a budgeted tax increase of 2% to 2.5%;			
	<ul> <li>a) AND THAT staff provide a report within 120 days on the use of the funds budgeted for the Business Development Officer;</li> <li>b) AND THAT staff advise of the recommended approach for realignment of the added resource and provide goals, timelines, implementation and projected outcomes for each of the next five years;</li> </ul>	Report subject to actions taken related to c) and d) as they may inform the approach taken in the report		
	<ul> <li>c) AND THAT staff provide a report within 90 days outlining the required resources, related costs and sources of funding available to implement a targeted marketing program to advance the redevelopment of Davis Drive properties for implementation by Q4 2015;</li> </ul>	Information Report provided that addressed approach taken to date / potential next steps. Council Workshop held. Staff targeting submit a report to COW in Q4.	Information Report 2015-29 distributed	48
	<ul> <li>d) AND THAT the report include how this can be accomplished without impacting the current and proposed economic development plans initiatives.</li> </ul>	Addressed in Information Report.		
5. Committee of the Whole – April 13, 2015 – Item 28 Joint Development and Infrastructure Services Report – Planning and Building Services and Engineering Services 2015-12 dated April 2, 2015 regarding a Proposed Trail from Yonge Street to Rita's Avenue.	THAT staff bring back a report with the intent of significantly reducing the impact that the trail will have on residents' properties by lessening the size and right-of-way of the path, preserving existing trees, plantings, privacy fence and low impact lighting.	Q4, 2015		

	Item Subject	Recommendation	Date to come back to Committee	Comments
6.	Council – April 20, 2015 – Item 7	THAT staff provide a report within six months related to internet voting.	Q1, 2016	Workshop held October 5, 2015
7.	Committee of the Whole – May 25, 2015 – Item 2 – Parkland Dedication By-law	THAT the Parkland Dedication By-law for the Town of Newmarket as contained in Attachment 1 be received;  ii) AND THAT staff be directed to provide notice to the public, the development community and BILD of the proposed by-law;  iii) AND THAT following public input that staff summarize in a report to the Committee of the Whole the issues identified and the comments received along with the final recommendation for the Parkland Dedication By-law for Council's approval;  iv) AND THAT staff be directed to report back to Committee of the Whole on the other funding strategies to address the identified shortfall of Town-wide parkland in conjunction with the Parkland Implementation Strategy identified in the Implementation Strategy for the Newmarket Urban Centres Secondary Plan.	Q4, 2015/Q1, 2016	Refer to Development & Infrastructure Services Information Report 2015-41 dated September 22, 2015
8.	Committee of the Whole – May 25, 2015 – Item 20 – Motion – Councillor Sponga	THAT staff review the Film Permit Policy and Permitting Process and report back within 150 days to include maps with designated locations for parking and production and that the cost of additional parking enforcement be added to the permit on a cost recovery basis.		Information Report to be provided advising of status
9.	Council – June 22, 2015 – Item 31 D & I Services Report – ES 2015-34 – McCaffrey Road – Traffic Review	THAT a report be prepared for an upcoming Committee of the Whole or Council meeting following a site visit by the Ward Councillor and Town staff that includes alternate traffic mitigation measures including but not limited to chicanes, roundabouts, pedestrian islands, road watch program or crosswalk;  AND THAT this report address traffic impacts related to new development on the Glenway lands, York Region Annex building and the Yonge Street VivaNext project.	Q4	

	Item Subject	Recommendation	Date to come back to Committee	Comments	
10.	Committee of the Whole – August 31, 2015 – Item 17 – CAO/Human Resources Report 2015-06 NTAG Deputation – June 22, 2015.	THAT in accordance with Council's Strategic Priority of Community Engagement, an open house and Public Information Centre be scheduled prior to the end of 2015 as an opportunity to inform and engage all interested residents and stakeholders on matters of general public interest.		Workshop scheduled for December 3, 2015 at Community Centre and Lions Hall 3:30 to 8:30 p.m.	
11.	Committee of the Whole – August 31, 2015 Item 30 – Stormwater Management Rate	THAT staff be directed to inform and consult with the public regarding the potential of establishing a stormwater management rate;  AND THAT staff report back on the feedback received in January, 2016.	January, 2016	PIC held October 27, 2015	
12.	Committee of the Whole – September 28, 2015 – Item 15	THAT the deputation by Mr. Paul Jolie regarding Ontario Municipal Cycling Infrastructure be received and referred to staff for a report back to Council related to cycling infrastructure on Mulock Drive.	Q2, 2016	Information Report to be distributed in response	-
13.	Committee of the Whole – September 28, 2015 – Item 18	THAT the correspondence received June 25, 2015 from Mr. Athol Hart regarding Town Crier representation be received  AND THAT staff work with the Ontario Guild of Town Criers to identify an appropriate process for Town Crier selection and report back within 30 days.	November 30, 2015		

	Item Subject	Recommendation	Date to come back to Committee	Comments
14.	Committee of the Whole – September 28, 2015 – New Business	THAT staff be directed to report back within 60 days on options to reinstate on street parking on Woodspring Avenue that is complimentary to the existing bicycle lanes.	Q4, 2015	
15.	Committee of the Whole – September 28, 2015 – Item 24 – Motion	THAT staff be directed to report back within 120 days on the potential of demolishing the Old Fire Hall at 140 Main Street South with the intent to repurpose it as a parking lot that would be in keeping with the downtown area and that the report include any other options for parking enhancements in the downtown core.	January, 2016	
16.	Committee of the Whole – October 20, 2015 - Community Services - Recreation and Culture Report 2015-28 dated September 16, 2015 regarding Hollingsworth Arena Replacement Follow-Up.	1. THAT staff work with Pickering College to:  i) Finalize an agreement subject to Council approval with respect to capital and operating costs regarding a replacement arena at Pickering College;  ii) Bring back a professionally prepared project estimate and recommended capital and operating agreement to Council for review within the next 45 days;  2. AND THAT staff initiate a public process addressing a replacement arena and proposed disposition of land at Hollingsworth Arena.	December, 2015	
17.	Committee of the Whole – October 20, 2015 - Motion - Regional Councillor & Deputy Mayor Taylor	In keeping with recommendations in the Recreation Playbook, staff be directed to investigate the potential for an outdoor arena in the Town of Newmarket. The analysis should examine options for the rink, including amenities, costs, location criteria and potential funding sources. The report is to be brought back to Committee of the Whole within 120 days.	February 2016	

Item Subject	Recommendation	Date to come back to Committee	Comments
8. Committee of the Whole – October 20, 2015 - New Business	THAT staff research and advise Council regarding potential municipal regulation of propane tank installation for home heating purpose.	Q1, 2016	

A developer wishes to purchase this arena, demolish it, and put two highrise apartment buildings, townhomes and retail stores. If this goes ahead, the
residents of **Ward 3** will **not** have access to a local recreation facility. Closure of
this facility will result in decreased access to ice time, which is a growing concern
in town. Hollingsworth arena is currently booked 85% of the time. The ward, as
well as the town needs this facility. If the arena is lost, this area of town will be
grossly under serviced for recreation. We understand the need for growth and
development in Newmarket, but we ask that council explore other locations for
this development to take place. Please sign and help save the arena and the
land it is on!

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Name: Phone#: Signature:

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land it is on!

Name: Phone#: Signature:

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9. JOHN ELSONS

10. PAKT TOUTON

A developer wishes to purchase this arena, demolish it, and put two highrise apartment buildings, townhomes and retail stores. If this goes ahead, the
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1.	Nina Siddall				
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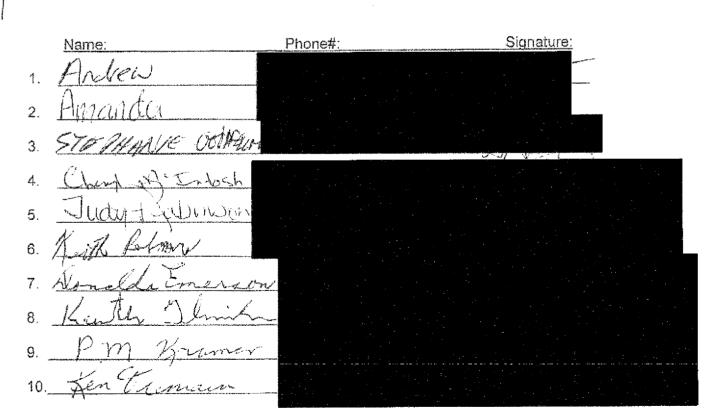
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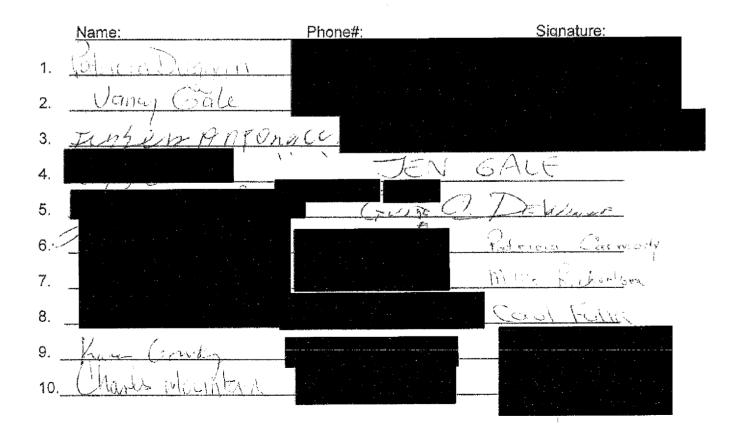
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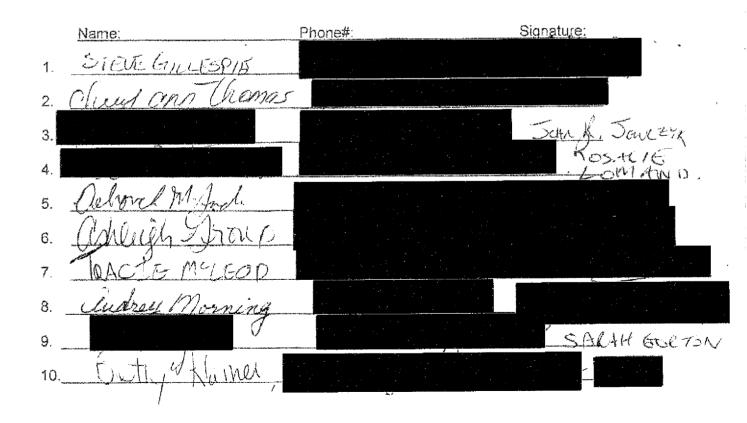
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# Petitioning Newmarket Council to Save Hollingsworth Arena

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### **Councillor Twinney Motion:**

THAT staff bring back a report to Council on a third party insurance program for residents to insure their water and sewer pipes that run under private property and are not covered by the Town.

# REGIONAL EXPRESS RAIL UPDATE

Town of Newmarket Committee of the Whole

November 9, 2015 | Leslie Woo, Chief Planning Officer



# Outline

- 1. Regional Express Rail (RER) Background
- 2. Infrastructure Needs: Work in Progress
  - Environmental Assessment
  - Grade separation planning process
  - New stations analysis
  - Station access planning
  - Fare integration
  - Next Wave planning
- 3. Questions and Discussion





# Current GO Rail Network

### **PEAK**



### **OFF - PEAK**





450-km + rail network



63 stations spread throughout the GTHA



all-day, two-way service on the Lakeshore East and West lines



Connections with 17 local transit agencies



Over 90% on-time performance rate



48 years of experience



# GO RER will reduce travel times and give people more ways to get where they want to go with:

Trains up to every 15 minutes



Service in both directions

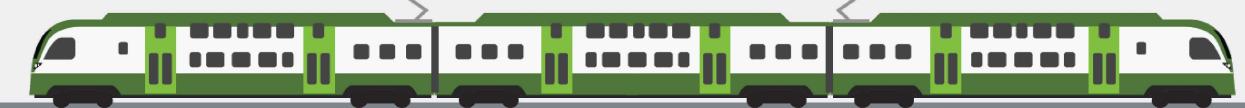


More all-day service



Faster electric trains





large cities across the world use Regional Express Rail systems.

Whether it's the Reseau Express Regional in Paris, the Overground in London, or NSW TrainLink in Sydney, each RER system has these basic traits:



Frequent all-day service





Runs on surface rail lines

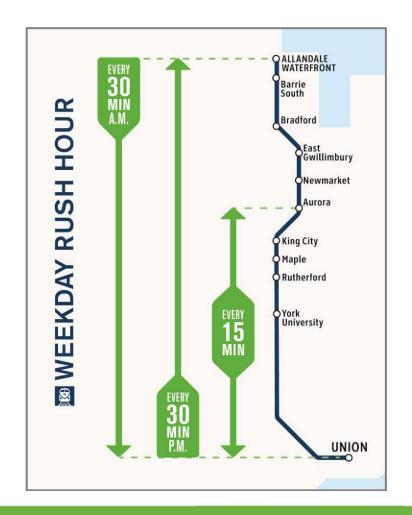


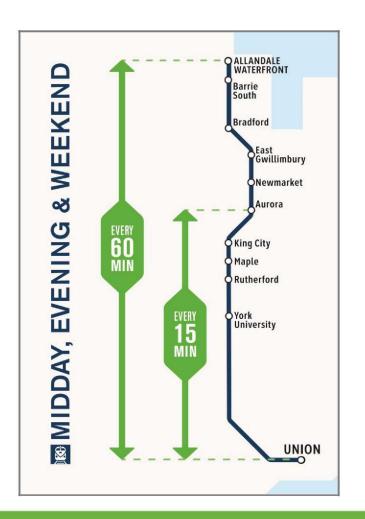
Good connections with local transit



# RER Service: Barrie Corridor

**Barrie Corridor** 







# What this means for Newmarket

	September 2015	RER Service Levels
Daily Number of Trains (Mon-Fri)	12	32 trips +/-15% = 27 – 37 trips per day
Daily Number of Trains (Sat/Sun)	0	29 trips +/-15% = 24 – 33 trips per day
Travel Time (Newmarket GO – Union)	56 – 64min (Travel time varies per direction and among trains in the same direction)	47 – 57min or 7-10min travel time savings (Travel time savings dependent on equipment type: Electric Loco vs. EMU)



# Infrastructure Needs: Work in Progress



# Infrastructure Needs

This level of service doesn't come easy. Metrolinx is undertaking one of the largest infrastructure projects in North America to support better, more reliable service.



# New Track

150 kilometres of new dedicated GO track will allow for more uninterrupted service.



# New Trains

New electric trains will travel faster for longer and reduce travel times.



# New Bridges and Tunnels

Bridges and tunnels that eliminate intersections with rail and road traffic will provide more reliable GO train service.



# New Renovations

New and improved stations will make your journey more comfortable, from start to finish.



# **Environmental Assessment**

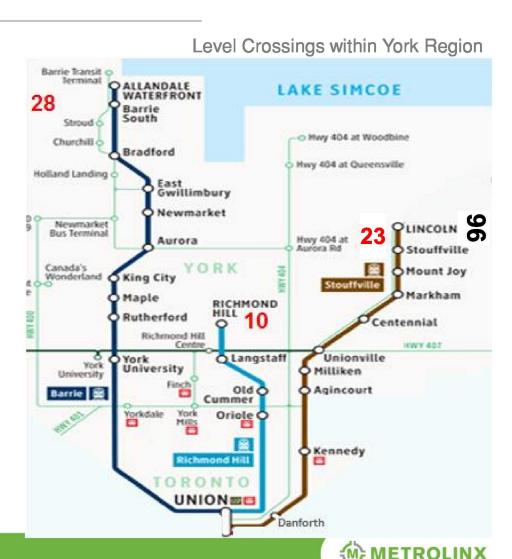
Work on the environmental assessment has begun and will support current RER plans while also considering the impact of future expansion including:

- Adding a second track from Lansdowne Avenue in the City of Toronto to the Allendale Waterfront GO Station in Barrie (within the corridor/right of way, required for RER)
- Identify potential locations for passing tracks north of Aurora
- Review space needs for a possible third track up to the East Gwillimbury GO station (would be needed if future express service was being considered)
- Future Layover Facility for up to 8 trains in the Town of Bradford West Gwillimbury
- Upgrades at existing GO Stations to accommodate additional track (e.g. additional platforms)
- Upgrades to existing structures along the corridor (e.g. culverts, bridges)
- Review existing rail crossings and potential grade separations



# Planning for Grade Separations

- Metrolinx has over 170 public road/rail at-grade crossings across all corridors, with over 60 within York Region
- The preference is to eliminate as many at-grade crossings as possible to enhance connectivity, transportation system efficiency and also address potential safety concerns
- Metrolinx is evaluating all crossings to recommend potential grade separation locations, and will work with Region of York and area municipalities to further assess these locations based on common considerations
- These discussions are expected to further inform decisions on the overall RER program



# **New Station Analysis**

Stage 1. Identified an initial list 120+ sites identified using key site and network considerations

# Stage 2. Focusing analysis

Analyzed site factors, service considerations and historical requests, to scope list to 50+ sites

# Stage 3. Evaluating

Analyzed strategic, economic, technical/operational and cost/revenue considerations of 50+ sites

# Stage 4. Municipal and Public Engagement

Feedback and review of 50+ sites

# **Stage 5. Moving to Shortlist**

Scope sites for further analysis

# **Stage 6. Further Analysis**

Following public engagement, more detailed business case analysis will begin on shortlisted sites

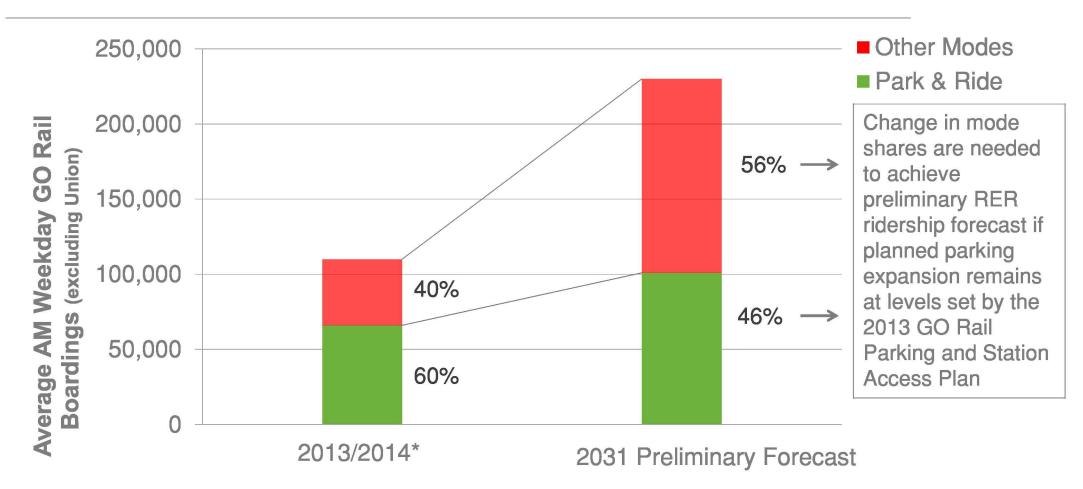


# Upcoming Public Engagement: EA, Grade Separations & Station Analysis

- A regional consultation series is being planned for the new year. Approximately 30
  meetings will be held in communities across the region which will provide residents with
  an opportunity to find out more about the full suite of Big Move initiatives that are under
  way and will be consulted on including fare integration, new stations, area specific EAs,
  electrification etc.
- Corridor Committee will include a more detailed discussion of Station Analysis and EA which will meet November 13, 2015. Mayors or their designate are invited to attend.
- In addition, letter was sent to elected officials advising that the first round of public meetings on the EA for double tracking the Barrie corridor started in November.
   Newmarket meeting was held November 5<sup>th</sup>, at the Ray Twinney Complex, Lounge 1, 100 Eagle St.



# Station Access is critical to RER's ridership potential



<sup>\*</sup>Boarding's based on Fall 2014 GO Rail Cordon Count & Mode share based on 2013 GO Rail Passenger Survey



# Station Access: Getting to and from GO services

- The "first mile" and "last mile" are crucial to RER's success
- More frequent train trips, attracting greater numbers of passengers, will necessitate changes to the mix of modes at GO stations





### **Active Transportation**

- Attractive and safe walking and cycling routes
- Bicycle parking
- Bike Share services



### **Local Transit**

- Building on existing relationships with municipal service providers
- Opportunities to improve seamlessness and convenience (eg scheduling, routing, wayfinding)





### **Drop-offs/Pick-ups**

- Ensuring convenient access for "kiss and ride" users, taxis etc.
- New opportunities for dynamically-routed shuttles



### Park and Ride

- Parking supply growing, but capital intensive and cannot expand indefinitely
- Optimization initiatives (eg reserved carpool parking)



## GTHA Fare Integration - Vision

The evaluation of options is based on the draft long-term vision and goals for the GTHA fare integration strategy, developed with stakeholder input, and focusing on the customer perspective to regional transit travel.

## **Vision**

- The GTHA Regional Fare Integration Strategy will increase customer mobility and transit ridership while maintaining the financial sustainability of GTHA's transit services.
- This strategy will remove barriers and enable transit to be perceived and experienced as one network composed of multiple systems/service providers.



## Deliverables Toward GTHA Fare Integration

Intensive work with active municipal transit agency involvement has short-listed options for indepth analysis to develop a recommended Fare Structure

**Transformational** 

GTHA Fare
Structure
recommendation
by spring 2016.

Spadina Subway
Extension and
RER Fare
Structures
aligned with
GTHA Fare
Structure
recommended
by spring 2016

agreements on concession definitions, fare products, concession discounts, ongoing



## Next Wave Project Planning

- Meeting the growing transportation needs of the region requires a pipeline of projects ready to be delivered and operated as funding becomes available
- As part of the Moving Ontario Forward program, funding has been provided to further invest in project development for Next Wave projects, including planning, design, and engineering
- Municipal partnership is critical to project success and strategies for engagement will be tailored to the context of each individual project

## Next Wave and RER Projects



The Next Wave is Metrolinx's bundle of priority projects, including the Yonge North Subway Extension to York Region



## Next Steps

- Continue working with Regional and Municipal staff to refine analysis and projects included in the RER capital program.
- Starting series of community consultations on all that layers and projects associated with bringing more GO service to communities throughout the GTHA.
- Continue to work with municipalities on next wave project planning to ensure projects are ready for funding when it becomes available.



## Questions and Discussion









## Appendix

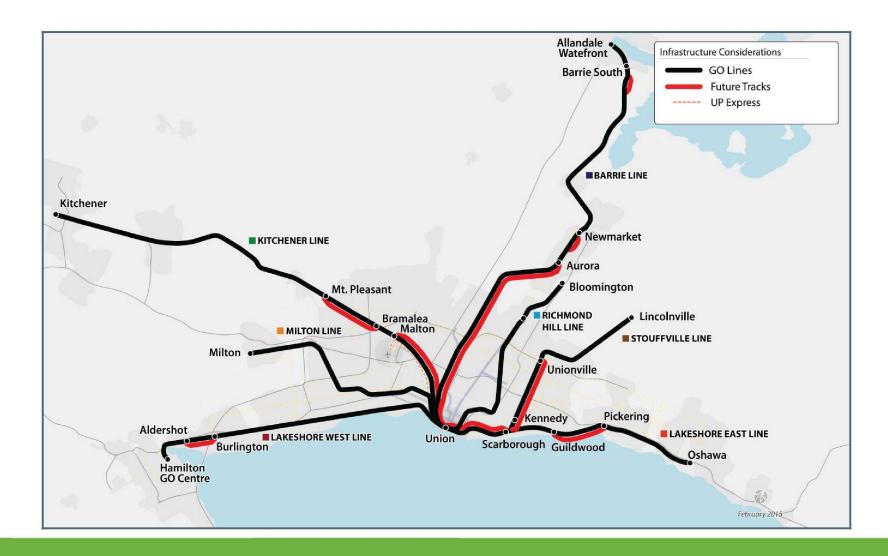


## Infrastructure Planning – Electrification

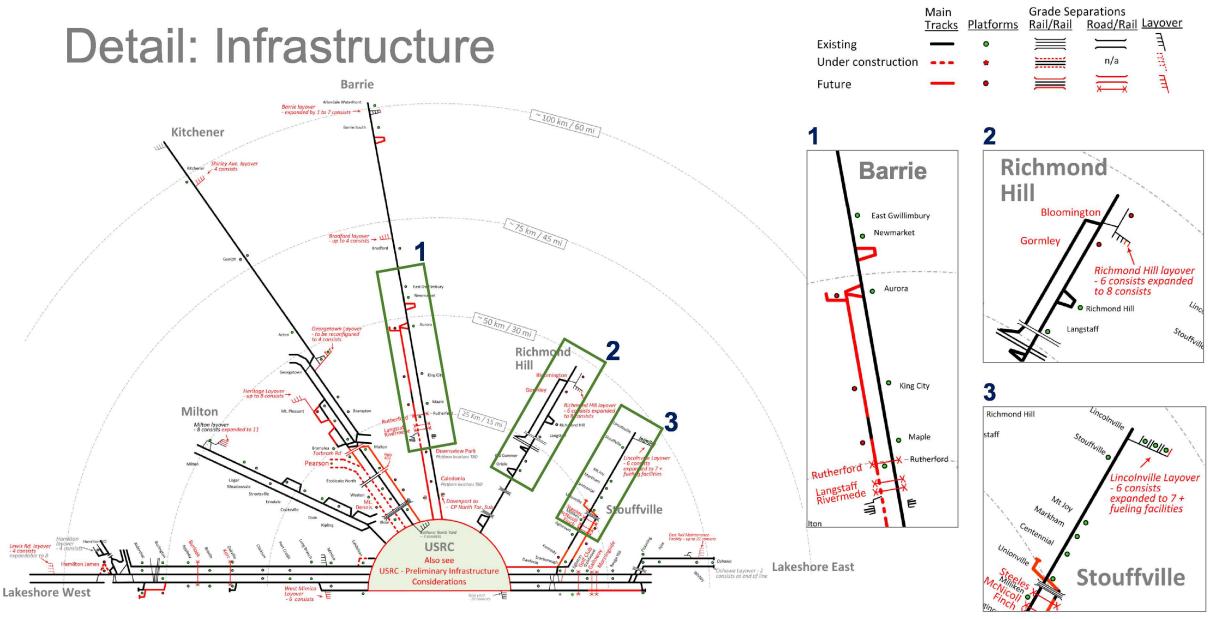




## Infrastructure Planning – Additional Track







<sup>\*</sup>Infrastructure plans are subject to further feasibility studies and Environmental Assessments

## Major Grade Crossing locations—Barrie Corridor



Crossing	Road Authority
Davis Drive	Region of York
Rutherford road	Region of York
Water Street	Town of Newmarket
Green Lane	Region of York
Wellington Street E	Region of York
Mulock Drive	Region of York
St. John's Side Road	Region of York
McNaughton Road	City of Vaughan
Minet's Point Road	City of Barrie
Innisfil Beach Road	County of Simcoe

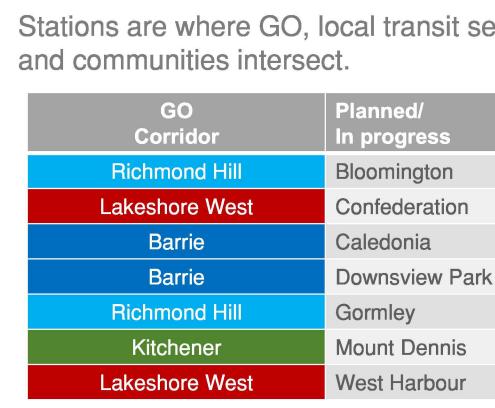


## lines with 63 stations (and 7 underway) linking with 12 local transit networks.

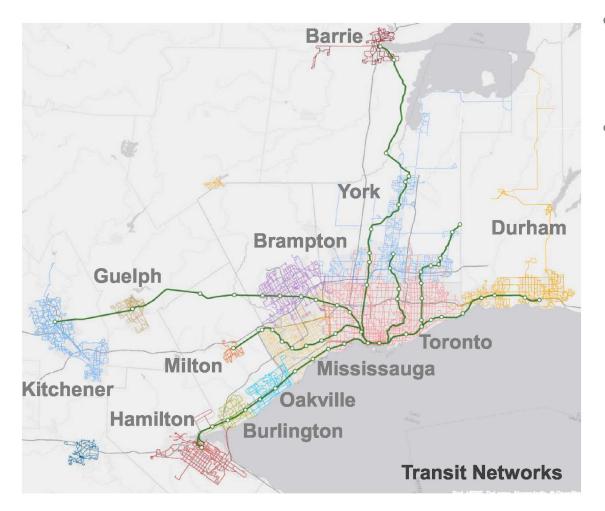
Stations are where GO, local transit services and communities intersect.

The GO Rail regional network consists of 7









## GTHA Fare Integration - Goals

## **Goal 1: Simplicity**

 The fare strategy will simplify customer experience and agency fare management/operations, attracting travellers to transit services throughout the GTHA.

## Goal 2: Value

• The fare strategy will reflect the value of the trip taken, and maintain the financial sustainability of transit services.

## **Goal 3: Consistency**

 The fare strategy will create a common fare structure with consistent definitions and rules across the GTHA.



## Train Whistle-Blowing Requirements

- The 8 step procedure for eliminating the requirement to whistle is set out by Transport Canada under the Railway Safety Act
- Key steps include the following requirements:
  - Public notice by the municipality that it intends to pass a resolution that it agrees whistles should not be used
  - Assessment by the municipality and railway whether the crossing meets the Transport Canada Standards
  - If the standards are met, the municipality may pass a resolution prohibiting whistling
  - The railway notifies Transport Canada and implements whistle cessation within 30 days
  - The municipality and railway are responsible for monitoring and ensuring that the crossing continues to meet the Standards
- Metrolinx will work with the municipality, and will support whistle cessation provided the Standards are met



## Regional Transportation Plan: The Big Move

- RER is part of an integrated transportation network, a vision of which is laid out in The Big Move.
- The Big Move provides a blueprint that reaches out 25 years into the future to guide decision-making
- About values as much as it is about vehicles includes over 100 priority actions and supporting policies
- A living document
  - Adopted in November 2008 following extensive public and stakeholder engagement
  - The first formal review process is now underway and the introduction of RER will inform planning.









## Deputation and Furt 116 lotice Request Form

Please complete this form to speak at a meeting of Town Council or Committee of the Whole. If filling out by hand please print clearly.

Please email to clerks@newmarket.ca, fax to 905-953-5100 or mail or drop off at Legislative Services Department, Town of Newmarket Municipal Offices, 395 Mulock Drive, PO Box 328, STN Main, L3Y 4X7

Subject: Councillor Twinney's Motion Re: Ins	surance Program Protecting Underground Piping
Date of Meeting: November 2, 2015	Agenda Item No.: Motions
✓ I wish to address Council / Committ	ee
I request future notification of meeti	ngs.
Name: John Blommesteyn	
Organization / Group/ Business represe	ented:
Botsford & Main Insurance Brokers Ltd	
Address:	Postal Code:
Email:	
Home Phone:	Business Phone:

Be advised that all Council and Committee of the Whole meetings are audio-video recorded and live streamed online. If you make a presentation to Council or Committee of the Whole, your presentation becomes part of the public record and you will be listed as a presenter in the minutes of the meeting. We post our minutes online, so the listing of your name in connection with the agenda item may be indexed by search engines like Google.

Personal information on this form will be used for the purposes of sending correspondence relating to matters before Council. Your name, address, comments, and any other personal information, is collected and maintained for the purpose of creating a record that is available to the general public in a hard copy format and on the internet in an electronic format pursuant to Section 27 of the Municipal Freedom of Information and Protection of Privacy Act, R.S.O. 1990, c.M.56, as amended. Questions about this collection should be directed to the Director of Legislative Services/Town Clerk, Town of Newmarket, 395 Mulock Drive, P.O. Box 328, STN Main, Newmarket, ON L3Y 4X7; Telephone 905 895-5193 Ext. 2211 Fax 905-953-5100.



## Mike Mayes, Director Financial Services/Treasurer

TOWN OF NEWMARKET 395 Mulock Drive P.O. Box 328 Newmarket, ON L3Y 4X7

www.newmarket.ca mmayes@newmarket.ca 905.895.5193 ext. 2102

November 5, 2015

## JOINT CAO/COMMISSIONERS AND FINANCIAL SERVICES REPORT - 2015-55

TO:

Mayor Tony Van Bynen and Members of Council

Committee of the Whole

SUBJECT:

2016 Preliminary Draft Operating, Capital and Utility Budgets

ORIGIN:

Director, Financial Services/Treasurer

## RECOMMENDATION

THAT Joint CAO/Commissioners and Financial Services Report – 2015-55 dated November 5, 2015 regarding 2016 preliminary Draft Operating, Capital and Utility Budgets be received and that the preliminary draft budgets be made available for public comment.

## COMMENTS

## Purpose

The purpose of this report is to present an overview of the preliminary Draft 2016 Operating, Capital and Utility Budgets.

## **Budget Impact**

Council's tax target for 2016 (up to 2.50%) would result in an annual increase of \$44.05 in the Town portion of property taxes for the average resident owning a home assessed at \$450,072. This excludes any contribution to the Asset Replacement Fund.

Previously, Council had approved an infrastructure levy - 0.80% in 2013, 0.74% in 2014 and 1.00% in 2015, but has yet to do so for 2016. Staff would recommend that Council continue the practice of the 1.00% contribution to ARF which would be an additional \$17.63 to the average resident.

## **BACKGROUND**

Budgets are a financial tool by which services and programs are delivered to the community. It's a focused approach to delivering the right services at the right cost while maintaining municipal infrastructure and advancing Council's strategic priorities.

The Town collects taxes from its residents and the tax revenue collected is split with the Region and school boards. For every dollar of taxes collected, both residential and non-residential, Newmarket retains 35 cents with the Region's portion at 36 and the school boards at 29.

As has been earlier reported, the Town continually strives to make Newmarket even better by providing new and enhanced services to its residents. Year over year however, this is becoming increasingly difficult given higher service expectations coupled with modest tax increases.

The process that staff conducted for the 2016 budget year included historic budget trend reviews and leadership team meetings that fostered a collaborative approach to exploring further budget efficiencies and innovation corporate wide. The process, while requiring a little more time to finalize, will permit staff to achieve the Council tax increase target of up to 2.5% (Town portion only and excluding any contribution to the Asset Replacement Fund).

The following assumptions were made during the preparation of the 2016 budget:

- CPI of 1.5%
- Continuation of low interest rates
- Lower assessment growth
- Annualization of items approved but de-annualized during the 2015 Budget process
- De-annualization of CYFS staffing requests (JCC approval required)
- Annualization of all other growth item requests (prioritized and some deferred to future)
- Optimizing revenues to reflect achievable targets
- Strive to match growth revenues with growth related expenses
- Capping the tax supported capital program at \$500,000
- No 2016 enhancement items considered unless they have no tax impact
- 2015 carry over enhancement items annualized as part of the 2016 base (e.g. sidewalk snow clearing)
- Wherever possible, financially sustainable measures have been included

## 2016 Operating Budget

As a starting point for the 2016 preliminary Draft Operating budget, staff included as part of the base, items that had been given approval in the 2015 budget process but had phase in provisions. These items relate to sidewalk snow clearing and transportation initiatives. In 2016, the phase in provision represented \$173,028; for 2017 it will represent \$150,000 and for 2018, \$155,000.

For the 2016 budget year, a 1% tax increase represents \$530,729.

3 of 6

To achieve the budget targets, there were more than \$1 million in reductions made. It is not anticipated that levels of service will be affected; however, staff will have to track budgets carefully and emphasize efficiencies when delivering services by keeping to planned work schedules and minimizing the impact requests for items or services beyond what have been included in the budget.

The following chart sets out the percentage allocated for each budget category under the headings – Town, Central York Fire Services (CYFS) and Newmarket Public Library (NPL).

	TOWN	CYFS	NPL	TOTAL
Base budget	0.88%	1.05%	0.24%	2.17%
Mandatory items	0.16%	0.00%	0.00%	0.16%
Growth revenue	-1.00%	0.00%	0.00%	-1.00%
Growth items	0.89%	0.28%	0.00%	1.17%
Enhancements	0.00%	0.00%	0.00%	0.00%
	0.93%	1.33%	0.24%	2.50%

The items that have been included above in both Mandatory, Growth and Enhancements (with no tax impact) are attached as Appendix A and for reference, deferred Growth and Enhancement items are listed on Appendix B.

## 2016 Capital Budget

As a starting point for the 2016 preliminary Draft Capital Budget, staff went on the premise that the portion of the capital budget funding envelope funded by the operating budget would be capped at \$500,000. In previous years that had been capped at \$722,776.

The 2016 preliminary Draft Capital Budget includes expenditures of \$27,152,224:

- 48% of this is for replacement primarily funded by the Asset replacement Fund (ARF) and Federal Gas Tax allocation
- 45% is for growth with funding from Development Charges (DC's) and the voluntary trail
   levy.
- The remaining 7% is funded from the operating budgets tax-supported and rate-supported (water and wastewater) and grants.

Capital items under consideration are listed on Appendix C and those items deferred are listed on Appendix D.

## 2016 Utility Budget

The current 6-year Water and Wastewater Financial Plans project as 7.5% increase in the consolidated rates to the average resident. The budgets are not finalized yet but are anticipated to include the Regional increases and provide for additional sustainability measures - increased

contributions to the Asset Replacement and Rate Stabilization Reserve funds, while limiting the increase to the average residential water user to the 6.5% to 7.5% range.

The 2016 rates will include phasing in a new rate structure starting on July 1, 2016. We are working towards introspection of a Stormwater Management Rate for January 1, 2017.

## Asset Replacement Fund (ARF)

Council has supported a strong emphasis on infrastructure maintenance and replacement by introducing in 2013 a dedicated 0.80% infrastructure levy. This was followed by a 0.74 % levy in 2014 and a 1.00% levy in 2015. These contributions represent an annual \$1,227,025 investment in the Town's ARF. Staff recommends the 1% levy as a positive approach to funding the future replacement and renewal of the Town's aging infrastructure (over \$1 billion in capital assets).

Previously, Council has approved as an infrastructure levy - 0.80% in 2013, 0.74% in 2014 and 1.00% in 2015, but has yet to do so for 2016. Staff would recommend that Council continue the practice of the 1.00% contribution to ARF which would be an additional \$17.63 to the average resident.

## Multi Year Budgets

Multi-year budgets, generally speaking, are a forecast for a certain time period (eg. ideally the beginning of a term and over four years) that provides funding envelopes over that time period. Significant adjustments would be brought back for Council consideration annually. Multi-year budgets would provide the funding mechanism to support Council's identified strategic priorities for that term of office. Benefits of multi-year budgeting include the following:

- Alignment of longer-term priorities with longer-term funding plans;
- Greater certainty is provided to residents not only about the future years tax impact but also about the future services/direction of the Town
- Enhanced accountability and transparency over funding plan changes

## 2016 and Beyond - Budget Considerations

As indicated, considerable effort was made to find efficiencies within the 2016 budget in order to maintain the targeted funding envelope. As the number of efficiencies to be gained is being reduced or even eliminated, staff will continue to place an emphasis on ensuring that Council is advised of the financial implications of the various requests for enhanced services/programs that are received during the upcoming year — whether the requests are from Council, staff or the community. These "mid-year" requests can sometimes significantly affect the following year's budget and this information will be provided to assist Council in balancing the needs of the community with financial sustainability in the following budget year.

## Next Steps

It is recognized that Committee is being presented with an overwhelming amount of information at this time. On this basis, it is suggested that the November 16 Special Committee of the Whole be used as an opportunity for more robust discussion.

Members of Council and the public can contact the Treasurer directly should there be any questions.

## BUSINESS PLAN AND STRATEGIC PLAN LINKAGES

This report links to Newmarket's key strategic directions in being Well Managed through fiscal responsibility.

## CONSULTATION

Significant budget discussion has occurred internally. The budget schedule and public engagement approach was developed by the Budget Coordination Committee which has cross corporate representation. It was condensed somewhat given that the Town will be approving two budgets in the 2015 calendar year (due to the 2014 Municipal Election).

Public consultation to date includes the use of the online budget tool.

The draft Preliminary 2016 budget detail will be made available for public input in advance of the November 16<sup>th</sup> Special Committee of the Whole. This will be presented as a starting point for further public consultation and Council consideration.

## **HUMAN RESOURCE CONSIDERATIONS**

Exclusions were made to growth related staffing requests (refer to Appendix B). This has been done strategically and to monitor maintaining service levels to an expanding community.

## BUDGET IMPACT

The 2016 operating and capital budgets, once approved, will ensure that the Town has sufficient funds to maintain, and in some instances enhance its services to a growing community. Should Council approve a dedicated 1% ARF levy again this budget year, this will result in an additional contribution of \$530,729.

For the purposes of calculating tax impact, staff use for illustration, a home with an average assessment value of \$450,072. Based on the preliminary draft budgets as presented, and including a 1% ARF levy, the tax bill for this Newmarket home (Town portion only) would increase by \$61.68.

The projected all-in impact – combining the Town, Region and school boards portions - for this home is as follows:

	2015	2016	\$ CHANGE	% CHANGE
Town Portion	\$1,762.15	\$1,806.20	\$ 44.05	2.50%
Region Portion	1,831.75	1,883.96	52.21	2.85%
Municipal Sub-total	\$3,593.90	\$3,690.16	\$96.26	2.68%
School Board Portion	878.87	878.87	0.00	0.00%
TOTAL	\$4,472.77	\$4,569.03	\$96.26	2.15%

- Based on an average assessment of \$450,072
- The Region's 2014-2018 outlook projects a tax increase of 3.34%
- · No increase in the School Board is anticipated at this time

## CONTACT

For more information on this report, contact: Mike Mayes at 905-953-5300, ext. 2102 or via e-mail

at mmayes@newmarket.ca

R.N. Shelton

Chief Administrative Officers

I. McDougall, Commissioner

Community Services

A. Moore, Commissioner

Corporate Services

P. Noehammer, Commissioner

Development & Infrastructure Services

M. Mayes, CPA, CGA

Director, Financial Services/Treasurer

Attachments:

Appendix A – 2016 Mandatory, Growth and Enhancement Requests

Appendix B - 2016 Growth and Enhancement items deferred

Appendix C – 2016 Capital Budget Request List

Appendix D - 2016 Capital Budget Requests deferred

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# 2016 OPERATING BUDGET REQUEST LIST MANDATORY, GROWTH AND ENHANCEMENT REREQUESTS

Appendix A

				NETIMPACT	
DP Form#	Business Unit Name	Project/mitative Name	Mandatory	Growth	Enhancement
2016 - 3	Central York Fire Services	Four Additional Fire Fighters		\$ 221,734	
		iess deferred start - 4 months		(73,911)	
2016 - 13	Communications Office	Web Development & Maintenance/ Accessibility	\$ 25,000		
2016 - 14	Communications Office	Graphics Support Full Time Staff		\$ 18,602	
2016 - 29	Facility Administration	Conversion of PT staff to FTE (Facility Worker)		\$ 42,120	
2016 - 12	Finance - Accounting	Financial analyst		\$	
2016 - 16	Information Technology	Applications Support Analyst		\$ 5,268	
2016 - 17	Information Technology	GIS Analyst		11,347	
2016 - 19	Legal	Associate Solicitor - Full Time		\$ 56,573	
2016 - 10	Newmarket Public Library	Year Round Sunday Service		\$ 16,682	
2016 - 9	Newmarket Public Library	Growing community outreach to meet demand		\$ 25,732	
2016 - 32	Parks Maintenance-General	Forestry Supervisor		\$ 82,570	
2016 - 37	Parks Maintenance-General	Natural Heritage Co-ordinator		\$ 110,984	
2016 - 42	Parks Maintenance-General	Roll over of Casual Contract Staff to full time		\$ 26,008	
2016 - 46	Parks Maintenance-General	Trainer and Safety Compliance	\$ 57,907		
2016 - 25	Procurement Services	Contractor Performance - Staff FTE		\$ 73,600	
2016 - 11	Storm Water Management Cost	Economic Policy Coordinator, Utilities			*
2016 - 30	Vehicle & Equipment Maintenance	Fleet Services - Lead Hand		\$ 4,096	
2016 - 53	Various	Asset maintenance and condition assessment	-		- -
Total			\$ 82,907	\$ 621,405	,

# 2016 OPERATING BUDGET REQUEST LIST GROWTH AND ENHANCEMENT ITEMS DEFERRED

strumt Name (ces)	live Name	Wandatory	Growth		
Bylaw Enforcement  Bylaw Enforcement  Central York Fire Services  Charks  Central York Fire Services  Central York			***************************************	сппапсетел	ב פ
Bylaw Enforcement Central York Fire Services Central York Fire Service Central York Fire Services Central York Fire Service Central York Fire Services Central York Fire Service Central Fire Service Central York Fire Service Central Fire Service Central York Fire Service Central Fire Service Central York Fire Service Central Fire Service Central York Fire Service Central York Fire Se	GPS in Enforcement Vehicles			↔	2,108
Central York Fire Services Clerk's C	Part-time Municipal Enforcement Officer			7 \$	44,053
Central York Fire Services Clerk's C	Four Additional Fire Fighters (de-annualization)		73,911		
Central York Fire Services Clerk's	Fire Prevention Inspector	↔	55,433		
Central York Fire Services Central York Fire Services Central York Fire Services Clerk's Clerk's Clerk's Clerk's Clerk's Clerk's Clerk's Clerk's Clerk's Customer Service Centre Customer Service Kiosks Customer Service Centre Customer Service Mosks Customer Service Centre Facility Administration Health & Safety Human Resources Human Resources Human Resources Human Resources Packity Administration Health & Safety Human Resources Packity Administration Health & Safety Human Resources Parks Maintenance-General Barks Maintenance-General	Fire Prevention Life Safety Educator	↔	55,433		
Central York Fire Services  Clerk's  Clerk's  Clerk's  Clerk's  Clerk's  Clerk's  Clerk's  Clerk's  Clerk's  Customer Service Centre  Customer Service Kiosks  Customer Service Kiosks  Customer Service Centre  Customer Service Centre  Customer Service Centre  Facility Administration  Facility Administration  Health & Safety  Horticulture  Human Resources  Human Resources  Human Resources  Human Resources  Information Technology  Mulock Building-395 Mulock Dr.  Newmarket Public Library  Parks Maintenance-General  Parks Maintenance-General  Parks Maintenance-General  Parks Maintenance-General  Parks Maintenance-General  Road Maintenance-General	Human Resource Consultant Position	\$	76,691		
Clerk's Clerk's Clerk's Clerk's Clerk's Clerk's Customer Service Centre Customer Service Kiosks Development Facility Administration Health & Safety Horticulture Human Resources Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Network and Communications Coordinator	\$	61,353		
Clerk's Clerk's Clerk's Clerk's Clerk's Customer Service Centre Customer Service Kiosks Development Facility Administration Health & Safety Human Resources Human Resources Human Resources Human Resources Human Resources Horticulture Human Resources Human Resources Facility Administration Health & Safety Horticulture Harlth & Safety Human Resources	Ombudsman Services			, \$	10,000
Clerk's Clerk's Clerk's Clerk's Customer Service Centre Customer Service Kiosks Development Facility Administration Health & Safety Horticulture Human Resources Human Resourc	Wedding Program Marketing			, \$	10,000
Clerk's  Customer Service Centre  Customer Service Kiosks  Development Facility Administration Health & Safety Horticulture Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Cyber Insurance				24,357
Customer Service Centre Customer Service Kiosks Development Facility Administration Health & Safety Horticulture Human Resources Human Resources Information Technology Mulock Building-396 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	2018 Municipal Election			7 \$	42,000
Customer Service Kiosks  Development Facility Administration Health & Safety Horticulture Human Resources Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Road Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Community Survey(s)			\$	20,000
Development Facility Administration Facility Administration Health & Safety Horticulture Human Resources Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Customer Service Kiosk Associates			7 \$	46,045
Facility Administration Facility Administration Health & Safety Horticulture Human Resources Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-General	Greenspace Development Coordinator (full time)	€9	22,800		
Facility Administration Health & Safety Horticulture Human Resources Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Energy Consultant			\$	20,000
Health & Safety Horticulture Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-General	Facilities Maintenance Operator	\$	78,211		
Horticulture Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	F-Learning			\$	6,700
Human Resources Human Resources Information Technology Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Flowers on Fairy Lake Bridge			\$	8,700
Human Resources Information Technology Mulock Building-396 Mulock Dr. Newmarket Public Library Parks Maintenance-General Road Maintenance-General Road Maintenance-General Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Talent Development			\$	5,000
Information Technology  Mulock Building-395 Mulock Dr.  Newmarket Public Library Parks Maintenance-General Road Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Attraction			€9	35,000
Mulock Building-395 Mulock Dr. Newmarket Public Library Parks Maintenance-General Road Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Town Central	€9	16,000		
Newmarket Public Library Parks Maintenance-General Road Maintenance-Gen-Admin. Road Maintenance-Gen-Admin. Playground Maintenance Traffic Management Winter Control-Roads	Building Maintenance Worker			·`	27,668
Parks Maintenance-General Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Monday Service			\$ 16	164,589
Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Maintaining of Forestry Assets			\$	22,292
Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Parks Maintenance-Gen-Ramin. Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Parks General Response Crew			\$ 1.	145,160
Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-General Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Parks washroom cleaning			· \$	13,000
Parks Maintenance-General Parks Maintenance-General Parks Maintenance-General Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Casual Contract Staff to full time - (2nd position)	↔	26,008		
Parks Maintenance-General Parks Maintenance-General Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Casual Contract Staff to full time (3rd position)	€9	26,008		
Parks Maintenance-General Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Horticulture Supplies	€9	3,600		
Road Maintenance-Gen.Admin. Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Outdoor Community Rinks			\$	6,500
Road Maintenance-Gen.Admin. Playground Maintenance Traffic Management Winter Control-Roads	Main St - Weekend Waste Collection		-	\$	15,360
Playground Maintenance Traffic Management Winter Control-Roads	Roads Operator	\$	57,171		
Traffic Management Winter Control-Roads	Enhancement to playgrounds undergoing replacement			\$	84,600
Winter Control-Roads	Traffic Safety - Transportation Initiatives			£	105,000
	Snow Storage Truck Rental			\$	93,000
2016 - 26 Winter Control-Roads Co	Contract Court Clearing			↔	64,000
Total	44	\$	552,620	\$ 1,0	1,015,132

# 2016 CAPITAL BUDGET REQUEST LIST

		Foreign and the second	EXPENDITURES				FINANCING	FINANCING		
# D	Project Name	Priority Ranking	Project Cost	ARE	8	Reserves & Reserve Funds	Gas Tax	General	Other	Comment
GROWTH RELATED					4 Pro-10-17 (19-18-19-19-19-19-19-19-19-19-19-19-19-19-19-	0.00		STATE OF THE PROPERTY OF THE P	1 15.100 25.	100000000000000000000000000000000000000
CYFS 1	Purchase Bunker Gear	2	900,73	28,500	17,100	11,400				
CYFS 2	Station 4-5 Design & Construction	3	3,000,000		1,800,000				1,200,000	Aurora's share
CYFS 3	Station 4-5 Land Acquisition	3	4,500,000		2,700,000				1,800,000	Aurora's share
Engineering 4	CCL - Parking Sub Committee Studies	ဇ	150,000	r	150,000	•	1	•		
Engineering	Davis Drive/Yonge Street Consulting	2	400,000	ı	400,000	ı	•	ı	ı	
Engineering 6	Detailed Trail Implementation Plan	m	300,000	1	300,000	1	'	ı	1	
Engineering 7	Hasket Park Trail connection to Davis	m	150,000	ı	150,000	ı	,	1	ı	
Engineering 8	Implementation of Bike Lanes in existing roads network	60	150,000		150,000	ı	ı		-	
Engineering 9	Tom Taylor Trail-Davis Dr. Underpass	3	1,775,000		***	1,775,000				Fund 410970 & Trail levy or DC & Region grant
Engineering 10	Water/Wastewater Master Servicing Study Implementation	ю	1,000,000	1	1,000,000	1	4	I	1	
Engineering 11	Wayne/Waratah SWM Pond	<sub>6</sub>	100,000	-	100,000	-	ı	1		
Planning 12	Mobility Hub Study	65	300,000	-	270,000	30,000	-	•		
Planning 13	Zoning By-law update	2	300,000	•	270,000	30,000	•	-	-	
PWS - Parks	Frank Stronach Basketball & Tennis Courts	က	155,500	r	139,950	,	-	15,550	-	
Sub-total			12,337,500	28,500	7,447,050	1,846,400	•	15,550	3,000,000	
REPLACEMENT										
Building 15	395 Mulock Condition Assessment Needs	2	300,000	300,000						
Building 16	Space planning & implementation	2	170,000	150,000				20,000		
CYFS 17	Bunker Gear Washer/Extractor and Dryer	2	25,000	25,000					:	
CYFS 18	Replacement of all Breathing Apparatus	2	000'006	000'006					Ì	
CYFS 19	Replacement of Equipment	2	50,000	20,000						
CYFS 20	Replacement of Fire Truck 97-02	64	800,000	800,000			tr.			
CYFS 21	Replacement of Firefighter Helmets	2	45,000	45,000						
CYFS 22	Replacement of Hazmat Decon Tent	2	20,000	20,000						
CYFS 23	Replacement of Platoon Chief Emergency Response Vehicle	2	70,000	70,000						
Engineering 24	Bridge and Culvert Repair and Replacement	2	760,000	760,000						
Engineering 25	Drainage Improvement Program.	2	150,000	150,000						
Engineering 26	Engineering/Design for future Projects	2	200,007	700,000						
Engineering 27	Roads Infrastructure Projects	2	6,050,000	3,950,000			2,100,000			

# 2016 CAPITAL BUDGET REQUEST LIST

Figure   F	Project Name	Priority Ranking	100 X X X X X X X X X X X X X X X X X X			100 mm and		提供 TEST (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日	the first of the control of the first for the control of the
formwater Pord Design and Maintenance 2 palace/Upgrade eMeding Management Solution 2 periodical page of the Periodical Adminishment Solution 2 periodical page of the Periodical Adminishment Solution 2 periodical page of the Periodical Solution 2 periodical page of the Periodical Solution 3 periodical desktop and peripheral equipment Replacement Replacement Replacement Computer Hardware & Software 2 cessible Upgrade to Perk Wahrms Program 2 provider wall - Youth Centre 2 periodical Station 4-1 Perking Lot 2 quipment Replacement RTC Westhrooms 2 periodical Station 4-1 Perking Lot 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Seges/Helmets 2 pexy Grout - 3 Pools quipment Replacement Family 1 & 2 pexy Grout - 3 Pools quipment Replacement Family 1 & 2 pexitor Plantings 2 pexy Grout - 3 Pools quipment Replacement Family 1 & 2 pexitor Plantings 2 pexy Grout Seges/Helmets 2 pexitor Plantings 2 pexitor Plantings 3 pexitor Plantings 4 pexitor Plantings 5 pexitor P			Project Cost	ARF	Ġ	Reserves & Reserve Funds	Gas⊤ax	General	Ö	соттеп
29         Replace/Upgrade eMeeting Management Solution         2           30         Replace/Upgrade ERP systems         2           31         Server Room Equipment Replacement/Upgrades         2           32         Software Loanses         2           33         Upgrade desktop and peripheral equipment         2           34         Building Maintenance         2           35         Computer Flandware & Software         2           36         Furniture & Equipment         2           37         Resulacing Staton 4-1 Parking Lot         2           Ries         40         Chairs at Senior         2           Ries         40         Chairs at Senior         2           Ries         40         Chairs at Senior         2           Ries         41         Divider well - Youth Certre         2           Ries         42         Divider well - Youth Certre         1           Ries         43         Divider well - Youth Certre         1           Ries         44         Epoxy Grout. 3 Pools         2           Ries         45         Foundry Certrera Upgrade Program         1           s         46         New Doors and Frames Halls 1 & 2         1 </td <td>Mater Pond Design and Maintenance</td> <td>2</td> <td>300,000</td> <td>300,000</td> <td>57 50 50 50 50 50 50 50 50 50 50 50 50 50</td> <td></td> <td>0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1</td> <td></td> <td>10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1</td> <td></td>	Mater Pond Design and Maintenance	2	300,000	300,000	57 50 50 50 50 50 50 50 50 50 50 50 50 50		0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
30         Repiazor/Upgrade ERP systems         2           31         Server Room Equipment Replacement/Upgrades         2           32         Software Loanses         2           33         Upgrade desktop and peripheral equipment         2           34         Building Maintenance         2           35         Computer Flandware & Software         2           35         Furniture & Equipment         2           36         Furniture & Equipment         2           38         Furniture & Equipment         2           39         Accessible Upgrade to Park Wishmas Prg         1           39         Accessible Upgrade to Park Wishmas Prg         1           39         Accessible Upgrade to Park Wishmas Prg         1           30         Accessible Upgrade to Park Wishmas Prg         1           30         Accessible Upgrade Practing Loans         2           30         Accessible Upgrade Practing Loans         2           30         Accessible Upgrade Practing Sealer Main Loans         2           30         Accessible Upgrade Practing Sealer         3           31         Park         Accessible Practing Sealer         3           32         Park         Accessible Upgrade Practing Se	oe/Upgrade eMeeting Management Solution	2	100,000	100,000						•
31   Server Room Equipment Replacement/Upgrades   2   2   2   2   2   2   2   2   2	ce/Upgrade ERP systems	2	200,000	200,000						
32 Sortware Liberises   22	r Room Equipment Replacement/Upgrades	2	133,749	133,749						
33   Degrade desktop and peripheral equipment   2     34   Building Maintenance   2     35   Computer Hardware & Software   2     36   Furniture & Equipment   2     37   Resurtacing Station 4-1 Parking Lot   2     38   Equipment Replacement   2     39   Accessible Upgrade to Park Weitmns Prg   1     30   Accessible Upgrade to Park Weitmns Prg   1     31   Resurtacing Station 4-1 Parking Lot   2     32   Accessible Upgrade to Park Weitmns Prg   1     34   Accessible Upgrade to Park Weitmns Prg   1     35   Accessible Upgrade board RTC Westhrooms   2     36   Chailre at Seniors   41   Countertop Replacement RTC Westhrooms   2     36   Chailre at Seniors   42   Equipment Replacement RTC Westhrooms   2     37   Recurlities   44   Epoxy Grout - 3 Pools   2     38   Equipment Replacement Sialis   2   1     39   Parks   45   Equipment Replacement Sialis   2     40   Parking Lots   48   Prickle Ball Courts (Repurpose Tennis Courts)   3     40   Prickle Ball Courts (Repurpose Tennis Courts)   3     41   Reads   50   Servior Plantings   50   Servior Plantings   50     42   Prickle Ball Courts (Prickle Ball Education Trailer   1     4   Prickle Ball Courts (Prickle Ball Education Trailer   1     4   Prickle Ball Courts (Prickle Ball Education Trailer   1     4   Prickle Ball Courts (Prickle Ball Educat	are Licenses	7	89,166	89,166						
34 Building Maintenance   2     35 Computer Hardware & Software   2     36 Furniture & Equipment   2     37 Resurfacing Station 4-1 Parking Lot   2     38 Equipment Replacement   2     39 Accessible Upgrade to Park Wishmis Prg   1     39 Accessible Upgrade to Park Wishmis Prg   1     39 Accessible Upgrade to Park Wishmis Prg   1     30 Chairs at Seniors   2     30 Chairs at Seniors   2     30 Chairs at Seniors   3     40 Chairs at Seniors   4     50 Chairs at Seniors   5     50 Chairs at Seniors   5     50 Chairs at Seniors   5     50 Chairs at Senior Plantings   5     50 Chairs at Senior Plantings   5     50 Chairs Ball Courts (Repurpose Tenn's Courts)   3     50 Chairs Ball Courts (Repurpose Tenn's Courts)   5	de desktop and peripheral equipment	61	148,609	148,609						
SE   Furniture & Software   Software   Software   Software   SE   Furniture & Equipment   SE   Furniture & Equipment   SE   Furniture & Equipment   SE   Furniture & Equipment   SE   SE   SE   SE   SE   SE   SE   S	ng Maintenance	7	000,6	000'6						
rivet Fire         35         Furniture & Equipment         2           rivet Fire         37         Resurfacing Station 4-1 Parking Lot         2           38         Equipment Replacement         2           39         Accessible Upgrade to Perk Wishmis Prg         1           actilities         40         Challer at Seniors         2           actilities         41         Countentop Replacement RTC Washrooms         2           actilities         42         Divider wall - Youth Centre         2           actilities         43         Divider wall - Youth Centre         2           actilities         44         Epoxy Grout - 3 Pools         2           ractilities         45         Equipment Replacement Stages/Helmets         2           ractilities         45         Equipment Replacement Stages/Helmets         2           ractilities         45         Equipment Replacement Stages Helmets         2           Parks         46         New Doors and Frames Halls 1 & 2         1           Parks         48         Fairy Lake Parking Lots         2           Parks         50         Scrivir Plantings         2           Roads         55         Road Parking Lots         3	uter Hardware & Software	2	113,100	113,100						
arket Fire         37         Resurfacing Station 4-1 Parking Lot         2           Facilities         38         Equipment Replacement         2           Facilities         40         Chairs at Seniors         2           Facilities         41         Countertop Replacement RTC Washrooms         2           Facilities         42         Divider wall - Youth Centre         1           Facilities         43         Dressing RoomWashroom Stalls         2           Facilities         44         Epoxy Grout - 3 Pools         2           Facilities         45         Equipment Replacement StagesHelmets         2           Facilities         46         New Doors and Frames Halls 1 & 2         1           Facilities         46         New Doors and Frames Halls 1 & 2         1           Facilities         46         New Doors and Frames Halls 1 & 2         1           Parks         48         New Doors and Frames Halls 1 & 2         1           Parks         48         Facilities         2           Parks         50         Senirity Camera Upgrade Program         1           - Parks         52         Road Paint Liner         - Road Paint Liner           - Roads         Same Parking Edges Road Spot Road	ure & Equipment	2	53,600	53,600						
Facilities         38         Equipment Replacement         2           Facilities         40         Chalifies         1           Consisted Upgrade to Park Wahrms Prg         1         2           Facilities         41         Countertop Replacement RTC Washrooms         2           Facilities         42         Divider wall - Youth Centre         1           Facilities         43         Dressing Room/Washroom Stalls         2           Facilities         44         Epoxy Grout - 3 Pools         2           Facilities         45         Equipment Replacement Sieges/Helmets         2           Facilities         46         How Doors and Frames Halls 1 & 2         1           Facilities         47         Security Camera Upgrade Program         1           Parks         48         Pickle Ball Courts (Repurpose Tennis Courts)         2           Parks         50         Serator Planting         2           Parks         51         Sports Lighting         2           - Reads         52         Road Paint Liner         2           - Reads         53         Upgrade Mobile Racio System         2           - Water/Wastewater         54         Bayview Parkway Sewer Stot Repell         2	facing Station 4-1 Parking Lot	2	100,000	100,000						
39	ment Replacement	2	879,500	879,500						
40 Chairs at Seniors 2  41 Countetop Replacement RTC Washrooms 2  42 Divider well - Youth Centre 1  43 Dressing Room/Washroom Stalls 2  44 Epoxy Grout - 3 Pools 2  45 Equipment Replacement Slagas/Helmets 2  46 New Doors and Frames Halls 1 & 2  47 Security Cemera Upgrade Program 1  48 Fairy Lake Parking Lots 2  50 Senior Plantings 2  51 Sports Lighting 2  52 Road Paint Liner 3  53 Road Paint Liner 2  54 Bayview Parkway Sewer Spot Repelir 3  55 Road Paint Liner 3  56 Design & Construction for Lions Park Drainage 2  57 Prospect Street Infrastructure Improvements 2  58 Asset Replacement Program 1  59 Rose Street Infrastructure Improvements 2  50 Prospect Street Infrastructure Improvements 2  51 Asset Replacement Program 1	sible Upgrade to Park Wshrms Prg	-	20,000	20,000	-	-	-	•	_	
41         Oountertop Replacement RTC Washrooms         2           42         Divider well - Youth Centre         1           43         Dressing Room/Washroom Stalls         2           44         Epoxy Grout - 3 Pools         2           45         Equipment Replacement Siegas/Helmets         2           46         New Doors and Frames Halls 1 & 2         1           47         Security Cemera Upgrade Program         1           48         Fairy Lake Parking Lots         2           49         Pickle Ball Courts (Repurpose Tennis Courts)         3           50         Security Camera Upgrade Program         1           50         Security Lighting         2           51         Sports Lighting         2           52         Road Paint Liner         1           63         Upgrade Mobile Radio System         1           65         Rasyview Parkway Sawer Spot Repeller         2           65         Public Fire Safety Education Trailer         3           65         Design & Construction for Lions Park Drainage         2           65         Prospect Street Infrastructure Improvements         2           65         Prospect Street Infrastructure Improvements         2	at Seniors	21	25,000	25,000	-	-	-	1	-	
42 Divider well - Youth Centre 1 43 Dressing Room/Washnoom Stalls 2 44 Epoxy Grout - 3 Pools 2 45 Equipment Replacement Slegas/Helmets 2 46 New Doors and Frames Hails 1 & 2 1 47 Security Carmera Upgrade Program 1 48 Fairy Lake Parking Lots 2 49 Pickle Ball Courts (Repurpose Tennis Courts) 3 50 Senitor Plantings 2 51 Sports Lighting 2 52 Road Paint Liner 1 53 Upgrade Mobile Radio System 1 65 Road Paint Liner 2 65 Public Fire Safety Education Trailer 3 65 Design & Construction for Lions Park Drainage 2 65 Prospect Street Infrastructure Improvements 2 65 Prospect Street Infrastructure Improvements 2 66 Design & Construction for Lions Park Drainage 2 67 Prospect Street Infrastructure Improvements 2 68 Asset Replacement Program 1	ertop Replacement RTC Washrooms	61	45,000	45,000	1	-	1	-	-	
43 Dressing Room/Washroom Stalls 2 44 Epoxy Grout - 3 Pools 2 45 Equipment Replacement Sleges/Helmets 2 46 New Doors and Frames Halls 1 & 2 47 Security Cemera Upgrade Program 1 48 Fairy Lake Parking Lots 2 49 Pickle Ball Courts (Repurpose Tennis Courts) 3 50 Servitor Plantings 2 51 Sports Lighting 2 52 Road Paint Liner 1 53 Upgrade Mobile Radio System 1 63 Upgrade Mobile Radio System 2 65 Public Fire Setfety Education Trailer 3 65 Public Fire Setfety Education Trailer 3 65 Prospect Street Infrastructure Improvements 2 66 Design & Construction for Lions Park Drainage 2 67 Prospect Street Infrastructure Improvements 2 68 Asset Replacement Program 1	r wall - Youth Centre		25,000	25,000		-	-	-	=	
44         Epoxy Grout - 3 Pools         2           45         Equipment Replacement Slegea/Helmets         2           46         New Doors and Frames Halls 1 & 2         1           47         Security Camera Upgrade Program         1           48         Fairy Lake Parking Lots         2           49         Pickle Ball Courts (Repurpose Tenn's Courts)         3           50         Senior Plantlings         2           51         Sports Lighting         2           52         Road Paint Liner         1           63         Upgrade Mobile Radio System         1           63         Upgrade Mobile Radio System         2           65         Public Fire Setfety Education Trailer         3           65         Public Fire Setfety Education Trailer         3           65         Design & Construction for Lions Park Drainage         2           65         Prospect Street Infrastructure Improvements         2           68         57         Prospect Street Infrastructure Improvements         2	ing Room/Washroom Stalls	2	20,000	20,000	1	•	-	-	-	
45         Equipment Replacement Slegea/Helmets         2           46         New Doors and Frames Halls 1 & 2         1           48         Fairy Lake Parking Lots         2           49         Pricke Ball Courts (Repurpose Tennis Courts)         3           50         Senior Plantings         2           51         Sports Lighting         2           52         Road Paint Liner         1           53         Upgrade Mobile Radio System         1           53         Upgrade Mobile Radio System         1           54         Bayview Parkway Sewer Spot Repeir         2           55         Public Fire Safety Education Trailer         3           56         Design & Construction for Lions Park Drainage         2           57         Prospect Street Infrastructure Improvements         2           58         Asset Replacement Program         1	Grout - 3 Pools	2	115,000	115,000	-	-	-	-	-	
46   New Doors and Frances Halls 1 & 2   1     48   Early Lake Parking Lots   2     49   Pickle Ball Courts (Repurpose Tennis Courts)   3     50   Senior Plantings   2     51   Sports Lightling   2     52   Road Paint Liner   1     53   Upgrade Mobile Radio System   1     54   Bayview Parkway Sawer Spot Repeir   2     55   Public Fire Safety Education Trailer   3     56   Design & Construction for Lions Park Drainage   2     57   Prospect Street Infrastructure Improvements   2     58   Asset Replacement Program   1     59   Asset Replacement Program   1     50   Asset Replacement Program   1     51   Asset Replacement Program   1     52   Asset Replacement Program   1     53   Asset Replacement Program   1     54   Asset Replacement Program   1     55   Asset Replacement Program   1     56   Asset Replacement Program   1     57   Prospect Street Infrastructure Improvements   2     58   Asset Replacement Program   1     59   Asset Replacement Program   1     50   Asset Replacement Program   1     50   Asset Replacement Program   1     51   Asset Replacement Program   1     52   Asset Replacement Program   1     53   Asset Replacement Program   1     54   Asset Replacement Program   1     55   Asset Replacement Program   1     56   Asset Replacement Program   1     57   Asset Replacement Program   1     58   Asset Replacement Program   1     59   Asset Replacement Program   1     50   Asset Replacem	ment Repiacement Stages/Helmets	2	006'6	8,000	1	-	-	1,300	1	
47         Security Camera Upgrade Program         1           48         Fairy Lake Parking Lots         2           49         Pickle Ball Courts (Repurpose Tennis Courts)         3           50         Senior Plantings         2           51         Sports Lighting         2           52         Road Paint Liner         1           53         Upgrade Mobile Radio System         1           54         Bayview Parkway Sewer Spot Repeir         2           55         Public Fire Seriety Education Trailer         3           56         Design: & Construction for Lions Park Drainage         2           57         Prospect Street Infrastructure Improvements         2           58         Asset Replacement Program         1	Doors and Frames Halls 1 & 2	1	12,500	12,500	'		ı	71	1	
48         Fairy Lake Parking Lots         2           49         Pickle Ball Courts (Repurpose Tennis Courts)         3           50         Servior Plantings         2           51         Sports Lighting         2           52         Road Paint Liner         1           53         Upgrade Mobile Radio System         1           7Wastewater         54         Bayview Parkway Sewer Spot Repair         2           54         Payview Parkway Sewer Spot Repair         2           55         Public Fire Safety Education Trailer         3           56         Design & Construction for Lions Park Drainage         2           57         Prospect Street Infrastructure Improvements         2           57         Prospect Street Infrastructure Improvements         2	ity Camera Upgrade Program	1	45,000	25,000	'		1	20,000	,	
49   Pickle Ball Courts (Repurpose Tennis Courts)   3   50   Sentor Plantings   2   2   51   Sports Lighting   2   52   Road Paint Liner   1   1   52   Road Paint Liner   1   1   54   Sports Lighting   2   52   Road Paint Liner   1   1   54   Sayview Parkway Sewer Spot Repeir   2   54   Sayview Parkway Sewer Spot Repeir   2   55   Public Fire Satety Education Trailer   3   55   Public Fire Satety Education Trailer   3   56   Design & Construction for Lions Park Drainage   2   57   Prospect Street Infrastructure Improvements   2   57   Raset Replacement Program   1   1   50   50   50   50   50   50	Lake Parking Lots	2	104,850	104,850	1	'	1	1	-	
50   Senior Plantings   2     51   Sports Lighting   2     52   Road Paint Liner   1     53   Upgrade Mobile Radio System   1	Ball Courts (Repurpose Tennis Courts)	3	110,000	110,000	•	•	1	ì	•	
51   Sports Lightling   2     52   Road Paint Liner   1     53   Upgrade Mobile Radio System   1	r Plantings	2	005' 2	7,500	1	٠.	-	1	-	
Roads         52         Road Paint Liner         1           Roads         63         Upgrade Mobile Radio System         1           Water/Wastewater         54         Bayview Parkway Sewer Spot Repeir         2           Atal         55         Public Fire Safety Education Trailer         3           sering         56         Design & Construction for Lions Park Drainage         2           sering         57         Prospect Street Infrastructure Improvements         2           Asset Replacement Program         1	s Lighting	2	10,000	70,000	'	'	-	1	•	
Roads   53   Upgrade Mobile Radio System   1	Paint Liner	+	12,000	12,000	'	'	1	ı	-	
Water/Wastewater         54         Bayview Parkway Sewer Spot Repair         2           Atal         Atal           Atal         55         Public Fire Safety Education Trailer         3           Ferring         56         Design & Construction for Lions Perk Drainage         2           Persing         57         Prospect Street Infrastructure Improvements         2           Persing         57         Prospect Street Infrastructure Improvements         2           Sall Services         58         Asset Replacement Program         1	ide Mobile Radio System	+	38,000	38,000	•	1	-	,	-	
FR 55 Public Fire Safety Education Trailer 3 sering 56 Design & Construction for Lions Park Drainage 2 sering 57 Prospect Street Infrastructure Improvements 2 sering 58 Asset Replacement Program 1	ew Parkway Sewer Spot Repair	2	100,000	100,000	1	•	•	1	-	
Services 58 Public Fire Safety Education Trailer 55 Public Fire Safety Education Trailer 56 Design & Construction for Llons Park Drainage 57 Prospect Street Infrastructure Improvements 58 Asset Replacement Program			12,985,874	10,844,574	,	•	2,100,000	41,300	,	
55 Public Fire Safety Education Trailer ening 56 Design & Construction for Llons Park Drainage sering 57 Prospect Street Infrastructure Improvements 58 Asset Replacement Program										
56 Design & Construction for Lions Park Drainage 57 Prospect Street Infrastructure Improvements 58 Asset Replacement Program	o Fire Safety Education Trailer	၈	000,06			000'06				CYFS
57 Prospect Street Infrastructure Improvements 58 Asset Replacement Program	n & Construction for Lions Park Drainage	2	304,000		ı		1	1	304,000	pending grant application
58 Asset Replacement Program	ect Street Infrastructure Improvements	2	TBD		1	'	1	1	1	
	Replacement Program	-	317,700						317,700	Provincial grant
General Government 59 Strategic Land Purchases 3	egic Land Purchases	က	TBD					TBD		
IT 60 Broadband 3	puedi	m	TBD					TBD		

\$27,152,222 \$11,028,074 57,447,050 \$1,936,400 \$2,100,000 S500,000 \$4,145,700

# 2016 CAPITAL BUDGET REQUEST LIST

			77 X 300	EXPENDITURES	### A PART OF THE	1371010		FINANCING	30 (		
	¥	Project Name	Priority Ranking	Froject Cost	ARE	DQ.	Reserves & Reserve Funds	Gas Tax	General	Other	Comment
<u> </u>	61	Open Data Readiness	ო	25,000					25,000		phase 1 of 2
PWS - Facilities	62	Consultant for Washbay Expansion Options	2	10,000	1	·	1	•	10,000		
PWS - Facilities	63	Facilities Lead Hand Vehicle	2	50,000	**	,	-	'	50,000		
PWS - Facilities	64	Heating System for Hose Reel	3	10,000		1	-		10,000		
PwS - Facilities	99	Lift for stage	2	10,000	ı	t	1	1	10,000		
PWS - Facilities	99	Magna Access to Timekeepers booth	1	7,000	-	ı	-	1	7,000	1	
PWS - Facilities	29	New Window - Youth Center (Trail View)	8	60,000	1	-	-	•	000'09		
PWS - Facilities	68	Operations Yard Upgrade	က	100,000	1	·	1	1	100,000		
PWS - Facilities	69	Portable Melting Pit for Ice Out (2)	3	14,000	•	1	•	1	14,000		
PWS - Facilities	70	Repeater Cell Phone Service Upgrade	1	50,000	-	-	-	1	50,000	1	
PWS - Facilities	71	Riding floor deaning machine	3	15,000	1	'	l	1	15,000		
PWS - Facilities	72	Roof Drainage - Community	-	15,000	-	ι	1	1	15,000	,	
PWS - Facilities	73	Set Up Table for Welding Shop	۲-	12,000	-	•	1	-	12,000		
PWS - Facilities	74	Signage - OTH & Seniors	2	50,000	-	,	-	-	900'09		
PWS - Parks	75	Ray Twinney Complex partnership with Softball	6	300,000	150,000					150,000	
PWS - Roads	92	Main St - Waste Container Lid Replacement	eo.	3,400	1	'	1	-	3,400		
PWS - Roads	77	Mobile Surveillance Camera	6	7,200	1	-	-	-	7,200		
PWS - Roads	78	Road Closure Event Trailer	2	9,800	-	1	1	'	9,800		
PWS - Water/Wastewater	6/	Automatic cleaning of grates inside pumping stations - Consultant	1	50,000	l		ı	-		50,000	water rates
PWS - Water/Wastewater	80	Glatine Saw	2	13,000	1	1	,	-		13,000	water rates
PWS - Water/Wastewater	18	GPS Locate Equipment	61	000'6	ı	1	ı	ı		000'6	water rates
PWS - Water/Wastewater	82	Portable Lights	2	12,000	1	1	-	t		12,000	water rates
PWS - Water/Wastewater	83	Second Fill Station	စ	000'06	,	1	1	r		000'06	water rates
PWS - Water/Wastewater	84	Tilt & Load Truck & Container	ო	200,000	3	J		1		200,000	water rates
	•	final revisions to be made		(5,250)					(5,250)		
Sub-total				1,828,850	150,000	•	000'06	•	443,150	1,145,700	

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# 2016 CAPITAL BUDGET REQUESTS DEFERRED

1	Comment	covered by AMP	phase 2																				
1	Other	-			)	)	) [		) {	) [					) [	) [	)	0	0	) c	) <u> </u>	0	_
2 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C	General	100,000	25,000	75,000	20,000	6,500	5,000	20,000	13,000	6,500	8,000	85,000	6,200	15,000	5,000	5,000	20,000	150,000	15,000	105,000	90,000	18,000	000 000
FINANCING	Gas Tax						-	-	•			'	t				,	1		•		ı	
	Reserves & Reserve Funds					_		-		1	•	'	ı	1	-	-	ı	1		-		•	
and the second s						1	•	-		-	-	'	•	,	1	-	ı	1	-1		-		
	ARE						-	-	•		1	'	•		•	1		•	1			•	
EXPENDITURES	Project Cost	100,000	25,000	75,000	20,000	6,500	2,000	20,000	13,000	005'9	000'8	85,000	6,200	15,000	9000'9	900'9	20,000	150,000	15,000	105,000	000'06	18,000	000 000
	Priority Ranking	n	r	en	3	3	m	+	3	3	2	3	3	1	2	3	3	1	2	က	3	3	c
	Pojeci Name	GIS Strategic Plan	Open Data Readiness	Phone Systems - New Technologies	Website Enhancements	Additional Storage	Av Equipment	Generator Study for Major Facilities	Integrated Audio System - Wireless Mics	Pads to replace logbooks	Lunch Room Blinds	Magna - Replace tile flooring with rubber flooring	Mirrored wall	Sensory Room/Equipment	Shelving in MPR 3 - RTC	Storage bin/bunker	Wibit Aqua Obstacle Course	Art Ferguson Netting	Fending at Art Ferguson Park	Ken Sturgeon Park Walkways	Lighting George Luesby Trail	Vehicle Charging Station	0 20 0
1717	#	85	86	87	88	68	8	94	92	93	94	98	96	46	86	66	100	101	102	103	104	105	
		<u> </u>	П	μ	ш	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Facilities	PWS - Parks	PWS - Parks	PWS - Parks	PWS - Parks	PWS - Parks	0



Tuesday, October 13, 2015 at 1:00 PM

Town of Aurora – Tannery Room 1 Municipal Drive

The meeting of the Central York Fire Services – Joint Council Committee was held on Tuesday, October 13, 2015 in Town of Aurora - Tannery Room, 1 Municipal Drive, Aurora.

Members Present: Aurora: Councillor Abel

Councillor Mrakas (1:01 to 3:02 p.m.)

Councillor Thompson

Newmarket: Councillor Hempen

**Councillor Twinney** 

Regrets: Newmarket: Coucillor Sponga

Staff Present: Aurora: P. Moyle, Acting CAO

A. Downey, Director of RecreationD. Elliott, Director of Financial Services

W. Mar, Director of Legal & Legislative Services

Newmarket: R. N. Shelton, CAO

M. Mayes, Director of Financial Services L. Georgeff, Director of Human Resources

L. Lyons, Deputy Clerk

CYFS: I. Laing, Fire Chief

R. Comeau, Deputy Fire Chief

Guests: Mayor G. Dawe, Town of Aurora

Regional Councillor & Deputy Mayor Taylor, Town of Newmarket

P. Macintosh, Tom Brown Architects

The meeting was called to order at 1:01 p.m.

Councillor Abel in the Chair.

## **Open Forum**

None.

## **Additions & Corrections to the Agenda**

Moved by Councillor Thompson Seconded by Councillor Mrakas

a) THAT the addendum items as listed be included on the agenda.

## Carried

## **Declaration of Pecuniary Interest**

None.

## **Approval of Minutes**

1. Central York Fire Services - Joint Council Committee Minutes of September 8, 2015.

Moved by Councillor Mrakas Seconded by Councillor Thompson

 a) THAT the Central York Fire Services - Joint Council Committee Minutes and (Closed Session) Minutes of September 8, 2015 be approved.

## Carried

## Items

2. Joint Central York Fire Services and Corporate Services Report - Financial Services 2015-45 dated September 22, 2015 regarding the Draft 2016 Central York Fire Services Operating and Capital Budgets.

Discussion ensued regarding the proposed 3.8% increase attributed to salary and benefits. The Director of Corporate and Financial Services/Treasurer, Aurora advised that the proposed increase is in line with the Town of Aurora's budget. Further discussion ensued regarding proposed capital expenditures, the budget driver for overtime as well as age and replacement of vehicles.

Moved by Councillor Mrakas Seconded by Councillor Twinney

- a) THAT Joint CYFS/Corporate Services Report Financial Services 2015-45 dated September 22, 2015 regarding the Draft 2016 Central York Fire Services Operating be received and the following recommendations be adopted:
- i) THAT the Joint Council Committee, in consultation with the Fire Chief, review the attached proposed 2016 draft operating and capital budget proposals and make revisions, if required, to formulate a recommendation;
- ii) AND THAT the resulting recommendation for the draft 2016 CYFS operating and capital budgets be submitted to the Municipal Council of Aurora for comment in compliance with paragraph 6.2 of the Consolidated Fire and Emergency Services Agreement.

## Carried

3. Corporate Services Report - Financial Services 2015-46 dated September 22, 2015 regarding Central York Fire Services Reserve Fund.

Moved by Councillor Thompson Seconded by Councillor Hempen

- a) THAT Corporate Services Report Financial Services 2015-46 dated September 22, 2015 regarding Central York Fire Services Reserve Fund be received and the following recommendations be adopted:
- i) THAT JCC set a target level for the CYFS Reserve Fund as proposed in this report;
- ii) AND THAT any 2015 CYFS operating surplus be allocated back to each municipality based on their budgeted allocation percentage;
- iii) AND THAT JCC recommend that the Councils of each municipality waive the requirements specified in Schedule D of the Fire/Emergency Services Agreement between the Town of Aurora and the Town of Newmarket dated November 1, 2001, in this one instance.

## Carried

## Closed Session

Moved by: Councillor Mrakas

Seconded by: Councillor Thompson

a) THAT the CYFS – Joint Council Committee resolve into a Closed Session for the purpose of discussing a proposed acquisition of land by the Municipality as per the Municipal Act, Section 239 (2) (c).

## Carried

The Committee resolved into Closed Session at 1:40 p.m.

The CYFS – Joint Council Committee (Closed Session) Minutes are recorded under separate cover.

The Committee resumed into Public Session at 3:03 p.m.

The Chair advised that Item 5 of the agenda, being a verbal report from the Director of Human Resources with respect to Labour Relations was not required.

Moved by Councillor Twinney Seconded by Councillor Hempen

a) THAT the direction provided to staff in Closed Session related to a proposed acquisition of land by the municipality as per Section 239 (2) (c) of the Municipal Act, 2001 be approved.

## Carried

4. Joint Human Resources/Fire Services Information Report 2015-13 dated September 30, 2015 regarding Labour Relations.

The Director of Human Resources provided a verbal update regarding Joint Human Resources/Fire Services Information Report 2015-13 dated September 30, 2015. Discussion ensued regarding a 24 hour shift model.

Moved by Councillor Thompson Seconded by Councillor Mrakas

a) THAT Joint Human Resource/Fire Services Information Report 2015-13 dated September 30, 2015 regarding Labour Relations be received.

## Carried

	5.	Central York Fire Services Report 2015-08 da Station 4-5 Considerations.	ted October 7, 2015 regarding Fire
		Moved by Councillor Thompson Seconded by Councillor Twinney	
		a) THAT Central York Fire Services Report 20 Station 4-5 Considerations be deferred to a fur	
		Carried	
	New	Business	
	None	<b>.</b>	
	Adj	ournment	
		d by Councillor Twinney nded by Councillor Hempen	
	THAT	the meeting adjourn.	
	Carri	ed	
	There	being no further business, the meeting adjourn	ned at 3:08 p.m.
_	Date		Councillor Abel, Chair
			The second secon

Item 3 of the Central York Fire Services - Joint Council Committee Minutes of October 13, 2015 with respect to Corporate Services Report - Financial Services 2015-46 dated September 22, 2015 regarding Central York Fire Services Reserve Fund.

The CYFS-JCC recommends to Council:

- a) THAT Corporate Services Report Financial Services 2015-46 dated September 22, 2015 regarding Central York Fire Services Reserve Fund be received and the following recommendations be adopted:
- i) THAT JCC set a target level for the CYFS Reserve Fund as proposed in this report;
- ii) AND THAT any 2015 CYFS operating surplus be allocated back to each municipality based on their budgeted allocation percentage;
- iii) AND THAT JCC recommend that the Councils of each municipality waive the requirements specified in Schedule D of the Fire/Emergency Services Agreement between the Town of Aurora and the Town of Newmarket dated November 1, 2001, in this one instance.



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November 5, 2015

## CORPORATE SERVICES REPORTJOINT LEGISLATIVE SERVICES & LEGAL SERVICES #2015-19

TO:

Mayor Van Bynen and Members of Council

SUBJECT:

Lobbyist Registry for the Northern Six Waste Collection Contract (2017-2027)

ORIGIN:

Legislative Services & Legal Services

## **RECOMMENDATIONS**

THAT Corporate Services Commission Report – Joint Legislative Services & Legal Services Report 2015-19 dated November 5, 2015 regarding "Lobbyist Registry for the Northern Six Waste Collection Contract (2017-2027)" be received and the following recommendations be adopted:

- 1. THAT Council adopt the lobbyist registry framework outlined in this report for the Northern Six Waste Collection Contract (2017-2027);
- 2. AND THAT lobbying of Council through means of a public deputation or to any communication through a public meeting to Council be prohibited prior to and during the black out period;
- 3. AND THAT the Clerk provide the municipalities of Aurora, East Gwillimbury, Georgina, King and Whitchurch-Stouffville a copy of Council's extract and staff report.

## COMMENTS

This report recommends a lobbyist registry framework for use by Newmarket Members of Council and Town employees prior to the release of the Request for Proposals (RFP) for the Northern Six Waste Collection Contract (2017-2027).

Details of the Northern Six Waste Collection Contract (2017-2027) are outlined in Development and Infrastructure Services – Public Works Services Report 2015-58 which is included in the November 9, 2015 Committee of the Whole agenda or from Chris Kalimootoo, Director of Public Works by contact him by email at ckalimootoo@newmarket.ca or by telephone at 905-953-5300, ext. 2551.

## Background

The Town's Procurement By-law prohibits lobbying of elected officials and Town employees by proponents after the release of the RFP through to the award of the contract (referred to as the "black out period"). The following are excerpts from Town of Newmarket RFPs and will be included in the Northern Six Waste Collection Contract 2017-2027.

## **Blackout Period**

The blackout period begins when the bid call document is issued and ends when the contract is signed by the owner and the selected proponent. During the blackout period, proponents must conduct all communication about the procurement only with the procurement representative stated in (the) bid document.

Any communication initiated by a proponent to elected officials or staff of the owner other than to the procurement staff during the "blackout period" may be grounds for disqualifying the offending proponent from consideration for contract award.

During the competitive period (blackout period), proponents may submit an emailed written question to the procurement representative. The procurement representative may issue a written addendum to provide clarification or modification to the bid call document. The addendum will be published on the bid opportunities website.

## **Lobbying Prohibited**

If any director, officer, employee, agent or representative of a proponent, including any other parties that may be involved in a joint venture, consortium or similar business relationship with the proponent, makes, from the time the bid documents are released until a contract is executed, any representation or solicitation to any elected representative or employee or agent of the owner including project consultants, or to the media, with respect to the proponent's bid, the owner will be entitled to reject the bid.

While the RFP addresses lobbying of Members of Council and Town employees during the blackout period, it does not provide a mechanism for disclosure of lobbying activities by Members of Council and Town employees prior to the issuance of the RFP. Given the size of the contract, a lobbyist registry is recommended the Northern Six Waste Collection Contract (2017-2027) for Newmarket Council as a transparency best practice.

As recommended, lobbying would be prohibited through any communication or deputation to Council at any public meeting.

## Municipal Act, 2001 Framework

The *Municipal Act, 2001* provides a lobbyist registrar regime which typically applies to lobbying activities generally and an accountability officer (lobbyist registrar) dedicated to registration functions, education and enforcement.

Given the short timeframe before the issuance of the RFP for the Northern Six Waste Collection Contract (2017-2027) in the spring of 2016 and existing priorities and resources, it would be impractical for Council to establish a broad lobbyist by-law and the potential appointment of a lobbyist registrar envisioned in the *Municipal Act*, 2001. It should be noted that the Town does not have authority to investigate, recommend or impose penalties for non-compliance.

Council can approve a lobbying registry framework specifically for the Northern Six Waste Collection Contract (2017-2027) and could be either voluntary or mandatory in nature. Development and Infrastructure Services – Public Works Services Report 2015-58 referenced a voluntary lobbyist registry. Staff have since reviewed options available and can confirm a mandatory lobbyist registry is an option available to Council and is being recommended by staff.

Outlined below are recommended definitions and an administrative procedure for the disclosure of lobbying activities in advance of the issuance of the RFP for the Northern Six Waste Collection Contract (2017-2027).

## **Lobbyists**

For the purposes of the registry, lobbyists include any director, officer, employee, agent or representative of a firm or agent of a firm (whether or not they receive payment) who have an interest in submitting a proposal for the Northern Six Waste Collection Contract (2017-2027). Among other examples, lobbyists include any director, officer, employee, agent or representative of a firm or agent of:

- A firm currently providing services identified in the RFP;
- Firms partnering to submit a proposal; and,
- Firms yet to form who wish to submit a proposal.

Lobbyists do not include representatives or agents of firms with a general economic or other interest in the Northern Six Waste Collection Contract (2017-2027) and have no interest in submitting a proposal. This mirrors the type of firms who would not be subject to the "black out" period required by the RFP.

## Lobbying

Lobbying includes any communication between representatives or agents of lobbyists and a Member of Newmarket Council or Town employees (excludes purposes of obtaining general procurement/process information), whether this occurs in person, by telephone, by e-mail, or other means electronic or otherwise where the subject of the communication is directly or indirectly related to the Northern Six Waste Collection Contract (2017-2027).

## Administration of lobbyist registry

In terms of the administration of the lobbyist registry, Members of Council and Town employees (to be determined by the CAO) will be provided with a form which identifies the name of the Member of Council or Town employee, name and address of the lobbyist, date and time of the communication and how the communication occurred (i.e., by telephone, by e-mail, or other means electronic or otherwise) and a field where the Member of Council or Town employee can include a summary of the communication. An information sheet outlining the purpose, use and

disclosure of information collected will be produced for Members of Council to provide to lobbyists. Given that lobbying occurs between firms (i.e., businesses) and Members of Council, there are no considerations relative to the collection, use and disclosure of personal information.

The Purchasing Department will also provide firms with information about the lobbyist registry (and will be required to acknowledge the receipt of the information) when the RFP is obtained.

Members of Council and Town employees will submit their completed lobbying forms on routine basis (i.e., bi-weekly) to Legislative Services and will be posted on the Town's website and made available at the Legislative Services Department. The lobbyist registry will be updated on a weekly basis.

Lobbying forms and information sheets will be made available by November 18, following Council approval on November 16, 2015. Posting of the voluntary lobbyist registry will commence the week of November 23, 2015.

## **BUSINESS PLAN AND STRATEGIC PLAN LINKAGES**

The initiative relates to the Well-equipped and managed link of the Town's Community Visionimplementing policy and processes that reflect sound and accountable governance.

## **BUDGET IMPACT (CURRENT AND FUTURE)**

There are no budget impacts associated with this Information Report.

## CONTACT

For more information on this report, please contact Andrew Brouwer, Director of Legislative Services/Town Clerk at abrouwer@newmarket.ca or at 905-953-5300, ext. 2211 or Esther Armchuk, Director of Legal Services/Municipal Solicitor at earmchuk@newmarket.ca or at 905-

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Anita Moore, Commissioner of Corporate

Services