



Central York Fire Services

Agenda

Joint Council Committee

Date: July 6, 2021
Time: 9:30 AM
Location: Electronic VIA ZOOM
See How to Login Guide

Pages

1. Additions & Corrections to the Agenda

2. Conflict of Interest Declarations

3. Presentations

4. Deputations

5. Approval of Minutes

5.1. Central York Fire Services – Joint Council Committee Meeting Minutes of May 4, 2021

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1. That the Central York Fire Services – Joint Council Committee Meeting Minutes of May 4, 2021 be approved.

5.2. Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of May 4, 2021

1. That the Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of May 4, 2021 be approved.

6. Items

6.1. Fire Services Headquarters Station 4-5 – Update No. 5

7

1. That Report No. JCC-2021-05 be received for information.

6.2. CYFS 2022 Budget Target and Process

11

1. That Fire Services Report JCC-2021-06 "CYFS 2022 Budget Target and Process" dated July 6, 2021 be received.

6.3. Shared Services Allocation Factor 15

1. That Fire Services Report JCC-2021-07 Shared Services Allocation Factor dated July 6, 2021 be received.

6.4. 2020 Financial Results – Optional Format 21

1. That Fire Services Report JCC-2021-08 Financial Result – Optional Format dated July 6, 2021 be received.

7. New Business

8. Closed Session

8.1. Whitchurch Stouffville Fire Protection Agreement

A position, plan, procedure, criteria or instruction to be applied to any negotiation carried on or to be carried on by or on behalf of the municipality or local board as per Section 239(2)(k) of the Municipal Act, 2001.

9. Adjournment



Central York Fire Services

Minutes

Joint Council Committee

Date: Tuesday, May 4, 2021
 Time: 9:30 AM
 Location: Electronic VIA ZOOM
 See How to Login Guide

Members Present: Councillor Gallo, Town of Aurora
 Deputy Mayor & Regional Councillor Vegh, Town of Newmarket
 (9:30 AM - 10:57 AM)
 Councillor Broome, Town of Newmarket
 Councillor Gilliland, Town of Aurora
 Councillor Bisanz, Town of Newmarket
 Councillor Thompson, Town of Aurora

Staff Present: J. Sharma, Chief Administrative Officer, Town of Newmarket
 D. Nadorozny, Chief Administrative Officer, Town of Aurora
 I. Laing, Fire Chief, Central York Fire Services
 R. Wainwright van Kessel, Director of Finance – Treasurer,
 Town of Aurora
 A. Downey, Director of Operations, Town of Aurora
 J. Inglis, Deputy Chief, Central York Fire Services
 R. Volpe, Deputy Chief, Central York Fire Services
 C. Duval, Assistant Deputy Chief, Central York Fire Services
 M. Mayes, Director of Financial Services/Treasurer, Town of
 Newmarket
 A. Tang, Manager of Finance & Accounting, Town of Newmarket
 A. Gibson, Senior Financial Analyst, Town of Newmarket
 L. Georgeff, Director of Human Resources, Town of Newmarket
 P. Voorn, Associate Solicitor, Town of Newmarket
 K. Saini, Deputy Town Clerk, Town of Newmarket

The meeting was called to order at 9:30 AM.
Councillor Bisanz in the Chair.

1. Additions & Corrections to the Agenda

None.

2. Conflict of Interest Declarations

None.

3. Presentations

3.1 2020 Central York Fire Services Annual Report

Fire Chief Laing provided a presentation on the 2020 Annual Report for Central York Fire Services. The presentation outlined the challenges during the COVID-19 Pandemic and how the Fire Services needed to pivot to virtual services for public education, building inspections and training. The presentation continued with the Fire Chief highlighting metrics from the fire prevention, training, and suppression divisions. He concluded with a review of the annual budget and the cost recovery program.

Members queried Assistant Deputy Chief Duval regarding mindfulness training, and how the training was received by staff. The Fire Chief explained that Central York Fire Services is the first department in Canada to install the Scene Apparatus Manager (SAM) system onboard a fire truck. Deputy Chief Volpe provided information on the cost recovery program and discussed the impact of the stay at home orders and more individuals working from home on the program.

Discussion ensued on the vulnerable occupancies and the York Regional Police's active attacker video (Run, Hide, Defend). It was noted that this video is available on YouTube.

This item was dealt with under item 6.1. See item 6.1 for motion.

3.2 Fire Services Headquarters Station 4-5 – Update

The Director of Operations, Al Downey - provided a verbal update on the construction of Station 4-5. He advised that the work is continuing on track and on budget. The Fire Station is scheduled to be substantially

completed by March 2022. A time lapse video was shared and showed the construction completed to date.

Moved by: Councillor Broome

Seconded by: Councillor Gilliland

1. That the presentation provided by Al Downey, Director of Operations, Town of Aurora regarding the Fire Services Headquarters Station 4-5 – Update be received.

Carried

4. Deputations

None.

5. Approval of Minutes

5.1 Central York Fire Services – Joint Council Committee Meeting Minutes of March 2, 2021

Moved by: Councillor Gallo

Seconded by: Deputy Mayor & Regional
Councillor Vegh

1. That the Central York Fire Services – Joint Council Committee Meeting Minutes of March 2, 2021 be approved.

Carried

5.2 Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of March 2, 2021

Moved by: Councillor Broome

Seconded by: Councillor Gallo

1. That the Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of March 2, 2021 be approved.

Carried

6. Items

6.1 2020 Central York Fire Services Annual Report

An alternate motion was presented and is noted in bold below.

Moved by: Councillor Gilliland
 Seconded by: Deputy Mayor & Regional
 Councillor Vegh

1. **That the presentation provided by Fire Chief Ian Laing regarding the 2020 Central York Fire Services Annual Report be received.**
2. That the 2020 Central York Fire Services Annual Report be received.

Carried

6.2 Impact of the Ontario Fire College Closure

The Assistant Deputy Chief provided an overview of the report and highlighted the impact the closure of the Ontario Fire College has had on training and certification in the province. He indicated that there are Regional Training Centres, however they are not heavily subsidized by the province as the Ontario Fire College was. In anticipation of the College's closure, he advised that Central York Fire Services has developed its own certification programs.

Moved by: Councillor Broome
 Seconded by: Councillor Thompson

1. That Fire Services Report JCC-2021-02, Impact of the Ontario Fire College Closure dated May 4, 2021 be received for information.

Carried

6.3 Fourth Quarter 2020 Results

The Director of Financial Services/Treasurer Mike Mayes provided an overview of the budget and reserve funds.

Discussion regarding reporting practices for Central York Fire Services ensued. Members queried staff with respect to a surplus transfer into the Station 4-5 reserve fund and the relationship with respect to an overall deficit. It was discussed that the transfer of surplus funds was a policy established by Joint Council Committee during the previous budget cycle.

Moved by: Councillor Gilliland

Seconded by: Councillor Broome

1. That Fire Services Report JCC-2021-03 entitled Fourth Quarter 2020 Results dated May 4, 2021 be received for information.

Carried

Moved by: Councillor Gallo

Seconded by: Councillor Broome

1. That staff be directed to provide information on the reporting process for surplus funds allocation to a future Joint Council Committee meeting.

Carried

6.4 CYFS First Quarter Report 2021

Members discussed the transfer of reserve funding, salary gapping, and the cost recovery program.

Moved by: Councillor Gilliland

Seconded by: Councillor Gallo

1. That Fire Services Report JCC-2021-04 entitled CYFS First Quarter Report 2021 dated May 4, 2021 be received for information.

Carried

7. New Business

(1) Recent fire at house on Warby Trail

Deputy Chief Volpe advised that a commendation ceremony was taking place to acknowledge the bravery of the two individuals who assisted in helping a family escape from their home that caught fire.

(2) Fireworks public education

Members inquired of Central York Fire Services' public education plans for the upcoming Victoria Day long weekend and the discharging of fireworks.

(3) Traffic Calming Speed Humps

There was discussion regarding speed humps and the impact that 1 continuous speed hump has to response time versus a speed hump that is sectioned into 3 parts.

8. Closed Session

8.1 Whitchurch Stouffville Fire Protection Agreement

Moved by: Councillor Thompson

Seconded by: Councillor Broome

1. That Joint Council Committee resolve into Closed Session due to a position, plan, procedure, criteria or instruction to be applied to any negotiation carried on or to be carried on by or on behalf of the municipality or local board as per Section 239(2)(k) of the Municipal Act, 2001 regarding Whitchurch Stouffville Fire Protection Agreement.

Carried

Joint Council Committee resolved into Closed Session at 11:28 AM.

Closed Session minutes are recorded under separate cover.

Joint Council Committee resumed Open Session at 11:42 AM.

9. Adjournment

Moved by: Councillor Broome

Seconded by: Councillor Gallo

1. That the Joint Council Committee meeting be adjourned at 11:44 AM.

Carried

Councillor Bisanz, Chair

Date



Subject: Fire Services Headquarters Station 4-5 – Update No. 5
Prepared by: Allan D. Downey, Director of Operations
Department: Operational Services
Date: July 6, 2021

Recommendation

1. That Report No. JCC-2021-05 be received for information.

Background

From Update No. 1:

On November 10, 2015, four (4) acres of land were purchased at the corner of Earl Stewart Drive and Isaacson Crescent in Aurora.

On February 14, 2017, Joint Council Committee (JCC) approved a budget of \$11,000,000 for the design and construction of the facility.

On March 28, 2017, JCC approved the engagement of Thomas Brown Architects to design the new facility, under the guidance of a Steering Committee comprised of staff from Aurora, Newmarket and CYFS.

Several reports and updates were presented to JCC culminating in the approval of design on June 12, 2018.

Staff received approval to proceed to detailed design, preparation of specifications and tender documents and proceed to public tender based on information provided in staff report OPS18-011.

The project was released for public tender on April 12, 2019 and closed on May 22, 2019. Nine (9) bids were received; however, all bids were over the approved budget.

Following the tender results, the facility was redesigned to provide cost savings that would bring the facility closer to the approved budget. Building Modifications included:

- Deletion of one (1) bay in the Apparatus Bay
- Remaining bays shortened by 20' from 90' to 70'
- Reduction of second floor office area by the width of the deleted bay below

- Deletion of one (1) classroom on the second floor
- Adjustment of the northwest entrance and hose tower by moving both elements east to infill area of deleted classroom

The above-noted revisions achieved a reduction in gross floor area of 4,331 square feet from the original tender gross floor area of 28,099 square feet representing a 15.5% reduction.

The scope of the modifications realized cost reduction in the following categories:

- | | |
|--------------------------------------|-----------------------------------|
| • Bonding | • Structural Steel |
| • Retaining walls | • Steel Deck |
| • Concrete forming | • Waterproofing – Below Grade |
| • Cast in place concrete | • Aluminum Cladding Systems |
| • Concrete finishing | • Roofing |
| • Concrete reinforcing | • Apparatus Bay Doors |
| • Architectural precast | • Gypsum Board Systems |
| • Masonry | • Acoustical Partitions (folding) |
| • Vehicle Exhaust Extraction Systems | • Flooring |
| • Excavation | • Mechanical Systems |
| | • Electrical Systems |

As a result of the proposed revisions to the facility design, a reduction in the amount of \$1,147,000. Cost savings in the amount of \$1,147,000 have been realized, culminating in an adjusted tender bid of \$10,836,817. Fire Hall 4-5 Revised Project Budget was approved, as follows:

Non-Construction Costs:

Architect	\$600,000
Furniture, Fixtures, Signage etc.	506,500
Prefab shed for training	250,000
Allowance for props	100,000
PMO	51,200
Public Art Contribution	36,100
	<u>1,543,700</u>

Construction Costs:

Tender Revised Bid	10,836,817
Non-Recoverable HST (1.76%)	190,728
Contingency (10%)	<u>1,083,682</u>
	<u>12,111,227</u>
Total Revised Project Budget	<u>\$13,655,027</u>

In addition to this budget, the Town of Aurora has also included \$87,300 for project management fees and public art from its own reserves.

July 6, 2021

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Report No. JCC-2021-05
Joint Council Committee

Remo General Contracting Ltd. was awarded the contract for the construction of Station 4-5 in the amount of \$10,836,817.

Site work commenced on May 20, 2020.

Budget

Description	Approved Budget	Committed	Payment to Date
Architect - Thomas Brown	\$600,000	\$600,000	\$506,663
Tender Revised Bid - Remo General Contracting	\$11,027,545	\$11,027,545	\$5,330,401
Cash Allowances	\$856,500	\$89,150	\$17,396
Contingency (10%)	\$1,083,682	\$808,654	
JCC Totals	\$13,567,727	\$12,525,349	\$5,854,460
			*
Public Art	\$36,100	\$36,100	\$36,100
Project Management	\$51,200	\$51,200	\$0
Total Budget FAC	\$13,655,027	\$12,612,649	\$5,890,560
*Payment in Tender revised bid - Remo GC			

Schedule

Staff have attached construction schedule for information purposes. Key dates are as follows and subject to change:

- Occupancy – March 7, 2022
- Substantial Performance – March 15, 2022
- Total Completion – June 1, 2022

Progress to Date

The facility continues to be on budget and on schedule.

The required fill on the site has been continually monitored and stabilized to permit the pouring of slab on grade for the facility. With the installation of slab on grade, interior wall construction and servicing has commenced. Masonry walls on the mezzanine are 90% complete on the second floor are 70% complete and on the ground floor are 55% complete. Brick veneer sample has been installed, reviewed, and approved by the architect and can proceed. Exterior walls are nearing completion awaiting the final stages of roof installation. Once roof is completed, exterior walls will be finished and installations of windows will commence.

Communications

architect and can proceed. Exterior walls are nearing completion awaiting the final stages of roof installation. Once roof is completed, exterior walls will be finished and installations of windows will commence.

Communications

Virtual site meetings have taken place on a bi-weekly basis since the commencement of construction. At present, twenty-seven (27) virtual site meetings have been conducted.

Risks and Issues

Coordination of servicing for hydro and gas are in the final stages of approval; however, dates for installation have not been confirmed. Minor delays to the progress of work have occurred due to inclement weather. Next milestone for the facility will be completion of the roof installation and enclosure of facility from inclement weather.

Attachments

None.



Allan D. Downey

Director of Operations

Operational Services Department

Town of Aurora



CENTRAL YORK FIRE SERVICES

CYFS 2022 Budget Target and Process Fire Services Report

Report Number: JCC-2021-06
 To: Joint Council Committee
 Author: Andrea Tang, Manager, Finance & Accounting / Deputy Treasurer
 Meeting Date: Tuesday, July 6, 2021

Recommendations

1. That Fire Services Report JCC-2021-06 “CYFS 2022 Budget Target and Process” dated July 6, 2021 be received.

Purpose

The purpose of the report is to provide an overview on the 2022 budget target and process.

Background

The 2022 budget target for Central York Fire Services (CYFS) is based on the CYFS 10-year forecast.

A report on the preliminary 2022 CYFS operating and capital budgets will be tabled to Joint Council Committee (JCC) in September. JCC will make a recommendation to Aurora Council, as per the Joint Services Agreement, followed by sending to Newmarket Council for approval.

The target date for 2022 budget approval by the Newmarket Council is December 13, 2021. There will be public engagement on the budgets as a whole throughout the process to seek residents’ feedback. The process for the 2022 budget is consistent with previous years.

Financial Impact

Tax-supported Operating Budget

Based on the CYFS 10-year forecast, the 2022 budget will include considerations for the base budget, growth and contributions to Asset Replacement Fund (“ARF”) outlined in the chart below:

Component	\$
Base	567,500
Growth	112,000
ARF	35,000
Total	714,500

Cost allocations between the Town of Newmarket (“Newmarket”) and Town of Aurora (“Aurora”) will be based on the 2022 respective allocation splits outlined on the report “Shared Services Allocation Factor” dated July 6, 2021.

Other budget considerations include Newmarket’s budget target for Fire Services currently at \$23,000 (CYFS total \$40,000), salary gapping from Station 4-5, revenues from fire protection services to other municipalities and potential additional revenues from motor vehicle collisions.

Capital Budget

The capital budget will be within the funding envelope as outlined in the 2018 CYFS Asset Management Plan. Capital replacements will be funded from ARF.

Conclusion

A report on the preliminary 2022 CYFS operating and capital budgets will be tabled to JCC in September that will include items outlined in this report and the corresponding 2022 budget impacts.

Consultation

There has been consultation between the Finance staff of both Newmarket and Aurora, as well as Fire Services management.

Impact On The Master Fire Plan

The 2022 Budget is based on the CYFS 10-year forecast. The 2022 budget continues to address implementation of the 2014 Fire Department Master Plan.

Attachments

None.

Contact

Mike Mayes, Director of Finance & Treasurer, Town of Newmarket
mmayes@newmarket.ca



CENTRAL YORK FIRE SERVICES

Shared Services Allocation Factor Fire Services Report

Report Number: JCC-2021-07
To: Joint Council Committee
Author: Anita Gibson, Sr. Financial Analyst
Meeting Date: Tuesday, July 6, 2021

Recommendations

1. That Fire Services Report JCC-2021-07 Shared Services Allocation Factor dated July 6, 2021 be received.

Purpose

This report is to provide the Joint Council Committee (JCC) with a breakdown of the shared services calculation for Newmarket & Aurora, which will be applied to the 2022 budget.

Background

CYFS shared fire services allocation is based on a four-year weighted average. This program was adapted in 2015 (JCC Report 2015-03).

The current allocation model uses call volume, population and assessment value as the determinant of cost shares (service indicators). Under this model, the most recent year (Year 1) is set by using the determinant statistics of two years prior. For example, to set the 2022 allocation the 2020 statistics are used. Year 2, 3 and 4 would be based upon 2019, 2018 and 2017 statistics respectively.

The basis of the calculation is the most recent year is weighted at 40% and the other three preceding years are weighted at 20% each. The rationale for the weighted average assists with the yearly allocation being more stable and even-out the volatility of change in a given year. For example, a large development added to the assessment value will demonstrate a substantially larger increase than normal.

Financial Impact

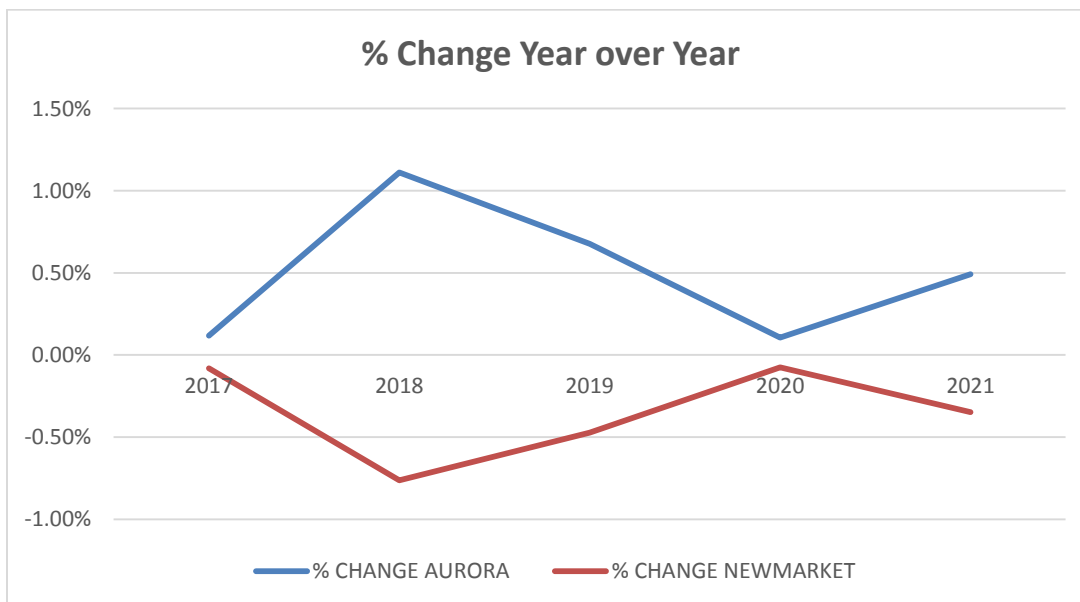
Cost Allocation Methodology

The allocation model is based on equal weighting of the three service indicators, as reported at the end of the referenced calendar year period:

1. Total assessment of the municipality divided by Total assessment of both municipalities.
2. Total population of municipality as reported by York Region divided by Total population of both municipalities.
3. Total calls for emergency response located within municipality divided by total calls for emergency response within both municipalities (excludes calls outside of the boundaries of Newmarket or Aurora).

The stability of the four year weighted average method has demonstrated gradual changes. The chart below demonstrates the past 6 years' allocations.

BUDGET YEAR	AURORA	NEWMARKET
2017	40.60%	59.40%
2018	40.65%	59.35%
2019	41.10%	58.90%
2020	41.38%	58.62%
2021	41.42%	58.58%
2022	41.62%	58.38%



The appendices provides the shared services cost allocation breakdown for the 2022 Budget year.

Conclusion

The 2022 Budget allocation for Aurora and Newmarket is 41.67% and 58.33%, respectively.

Consultation

There has been consultation between the Finance staff of both Aurora and Newmarket, as well as Fire Services management.

Impact On The Master Fire Plan

This report is consistent with the budget methodology set out in the Master Fire Plan.

Attachments

2022 Shared Services Allocation

Contact

Mike Mayes, Director of Finance & Treasurer, Town of Newmarket
mmayes@newmarket.ca

Central York Fire Services

Service Indicators - December 31, 2020	Newmarket		Aurora		TOTAL (Newmarket + Aurora)	
Population	90,221	58.78%	63,258	41.22%	153,479	100.00%
Number of Emergency Calls	2,677	62.62%	1,598	37.38%	4,275	100.00%
Weighted Taxable Assessment*	21,153,743,374	53.58%	18,330,099,440	46.42%	39,483,842,814	100.00%
*2020 CVA for 2021 Tax Levy						
Allocation (%) based on equal weighting of Service Indicators	2022		2022			
	58.33%		41.67%		100.00%	

Allocation Percentage of Central York Fire Services							
	YEAR	NEWMARKET		AURORA		(Newmarket + Aurora)	
	2019	58.45%	11.69%	41.55%	8.31%	100.00%	20.00%
	2020	58.35%	11.67%	41.65%	8.33%	100.00%	20.00%
	2021	58.42%	11.68%	41.58%	8.32%	100.00%	20.00%
	2022	58.33%	23.33%	41.67%	16.67%	100.00%	40.00%
Allocation For 2022 Budget			58.38%		41.62%		100.00%



CENTRAL YORK FIRE SERVICES

2020 Financial Results – Optional Format Fire Services Report

Report Number: JCC-2021-08
 To: Joint Council Committee
 Author: Anita Gibson, Sr. Financial Analyst
 Meeting Date: Tuesday, July 6, 2021

Recommendations

1. That Fire Services Report JCC-2021-08 Financial Result – Optional Format dated July 6, 2021 be received.

Purpose

This report is to provide the Joint Council Committee (JCC) with a re-formatted version of the 2020 Operating results for Central York Fire Services for the period ending December 31, 2020.

Background

The 2020 Financial Audit has been concluded. There were no changes. The financial results as previously provided (Fire Services Report 2021-03), are the final audited results.

Financial Impact

Operating

The below table summarizes the additional transfers to reserves made in 2020.

• Contribution for Station 4-5, from wage gapping	1,187,000
• Additional Asset Replacement Fund contributions, from wellness savings	130,000
• Pandemic expenditures, draw on CYFS Reserve Fund	-80,085
Total Reserve Fund transfers	1,236,915

As part of JCC's strategy to fund the new fire station (Report 2019-28 CYFS Reserve Fund) wage gapping contributions of \$1,187,000 were made to reserves. The wage gapping is due to the delayed hiring of additional fire crews to coincide with the completion of Station 4-5.

The savings in wellness of \$130,000 was transferred to the Asset Replacement Fund. The wellness program is on hold due to the pandemic and difficulty securing a company to meet the requirements of the program.

The impact of the pandemic has put a strain on emergency management material's budget resulting in an unfavourable variance, of which, \$80,085 was drawn from reserves.

Conclusion

The 2020 Financial Audit has concluded. The results provided are the final results for 2020.

Consultation

There has been consultation between the Finance staff of both Aurora and Newmarket, as well as Fire Services management. JCC members have provided feedback on the presentation of the Q4 results.

Impact On The Master Fire Plan

This report is consistent with the budget methodology set out in the Master Fire Plan.

Attachments

Operating Results for the twelve months ending December 31, 2020 - Reformatted

Contact

Mike Mayes, Director of Finance & Treasurer, Town of Newmarket
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CENTRAL YORK FIRE SERVICES
OPERATING RESULTS
For the Twelve Months Ending December 31, 2020

OBJECT ACCOUNTS	2020 YTD (December 31, 2020)			
	ACTUAL \$	BUDGET \$	VARIANCE	
			favourable/(unfavourable) \$	%
Expenses				
4011 Management Salaries	666,228	674,200	7,973	1.18%
4021 Regular Salaries & Wages	16,292,298	16,782,115	489,817	2.92%
4024 Standby/Callback	240	36,513	36,273	99.34%
4025 Overtime	252,889	210,630	(42,259)	-20.06%
4026 Lieu Time Paid	883,806	741,108	(142,698)	-19.25%
4028 WSIB Reimbursements	(238,757)	-	238,757	n/a
4031 Casual/Seasonal Wage	-	28,688	28,688	100.00%
4035 Regular Part-Time Wages	34,157	-	(34,157)	n/a
4081 Payroll Allocations	-	-	-	n/a
4109 Direct Payroll Benefits	5,288,572	5,348,923	60,351	1.13%
Sub Total Salaries and Benefits	23,179,432	23,822,177	642,746	2.70%
4216 Stationery & Office Supplies	8,921	15,606	6,685	42.83%
4217 Photocopier Lease & Supplies	3,418	7,803	4,385	56.19%
4219 Emergency Mgmt. Materials	94,471	4,162	(90,309)	(2169.84%)
4229 Janitorial Supplies	18,427	20,808	2,381	11.44%
4231 Machine Oil & Fuel	74,994	109,242	34,248	31.35%
4261 Uniforms, Clothing	137,579	144,616	7,037	4.87%
4269 Misc.	8,398	11,000	2,602	23.66%
4272 Vehicle Repairs & Maintenance	372,408	493,170	120,762	24.49%
4273 Building Repairs & Maintenance	170,834	124,848	(45,986)	(36.83%)
4278 Equipment Repairs & Maintenance	86,486	133,250	46,764	35.09%
4278 Radio Equipment Maintenance	33,648	31,653	(1,995)	(6.30%)
4299 Capital Acquisitions	44,311	71,339	27,028	37.89%
4303 Cell Phone	32,356	31,246	(1,110)	(3.55%)
4311 Hydro	80,540	131,287	50,747	38.65%
4321 Heat	31,809	46,818	15,009	32.06%
4331 Water	24,080	15,606	(8,474)	(54.30%)
4404 Consulting Services	-	62,424	62,424	100.00%
4425 Education/Corporate Tuition Assist.	4,484	8,843	4,359	49.29%
4437 MTO Recoveries	3,150	-	(3,150)	n/a
4462 Fire Prevention	17,673	29,131	11,458	39.33%
4462 Fire Prevention - Public education	10,071	10,404	333	3.20%
4463 Fire Investigation	1,293	2,601	1,308	50.28%
4464 Association Allowance	3,000	3,000	-	0.00%
4465 Dispatch Service	476,990	463,590	(13,400)	(2.89%)
4466 Wellness Program	15,359	147,900	132,541	89.62%
4471 Mileage/Parking/Tolls	959	3,121	2,162	69.28%
4474 Medical oversight	12,484	24,400	11,916	48.84%
4474 Training	49,605	100,040	50,435	50.41%
4478 Conferences & Seminar Fees	13,227	28,611	15,384	53.77%
4511 Street Snowploughing Contract	4,631	10,404	5,773	55.49%
4662 Contingency Account	4,172	46,818	42,646	91.09%
4667 Property lease	31,212	31,212	-	0.00%
Support cost allocation	1,156,431	1,156,431	-	0.00%
4936 Asset Replacement Fund	1,399,600	1,399,600	-	0.00%
Total Expenses	27,606,454	28,743,161	1,136,707	3.95%
Revenues				
7419 - Other Grant	-	-	-	n/a
7431 Fire Dept. Recoveries	437,565	339,503	98,062	28.88%
7471 Misc. Charges	12,146	10,000	2,146	21.46%
Total Revenues	449,711	349,503	100,208	28.67%
Net Surplus before additional transfers	27,156,743	28,393,658	1,236,915	4.36%
Transfers to/(from) Reserve Fund				
Wage gapping - Station 4-5	1,187,000	-	(1,187,000)	n/a
Wellness savings to Asset Replacement	130,000	-	(130,000)	n/a
Caved expenditures	(80,085)	-	80,085	n/a
Additional Reserve Fund Transfers	1,236,915	-	(1,236,915)	-
Net Surplus after additional transfers	28,393,658	28,393,658	-	0.00%
Newmarket's share (2020-58.62%; 2019-58.90%)	16,644,362	16,644,362	-	0.00%
Aurora's share (2020 - 41.38%; 2019 - 41.10%)	11,749,296	11,749,296	-	0.00%
	28,393,658	28,393,658	-	0.00%