

Central York Fire Services Agenda Joint Council Committee

Date:Tuesday, May 4, 2021Time:9:30 AMLocation:Electronic VIA ZOOMSee How to Login Guide

Pages

### 1. Additions & Corrections to the Agenda

2. Conflict of Interest Declarations

#### 3. Presentations

3.1. 2020 Central York Fire Services Annual Report

**Note**: Fire Chief Ian Laing will be present to provide a presentation on this matter. This item is related to Item 6.1.

- 1. That the presentation provided by Fire Chief Ian Laing regarding the 2020 Central York Fire Services Annual Report be received.
- \*3.2. Fire Services Headquarters Station 4-5 Update

**Note**: Al Downey, Director of Operations, Town of Aurora will be present to provide a presentation on this matter.

 That the presentation provided by AI Downey, Director of Operations, Town of Aurora regarding the Fire Services Headquarters Station 4-5 – Update be received.

### 4. Deputations

- 5. Approval of Minutes
  - 5.1. Central York Fire Services Joint Council Committee Meeting Minutes of March 2, 2021
    - That the Central York Fire Services Joint Council Committee Meeting Minutes of March 2, 2021 be approved.

5.2.		York Fire Services – Joint Council Committee Meeting Session) Minutes of March 2, 2021	
	1.	That the Central York Fire Services – Joint Council Committee Meeting (Closed Session) Minutes of March 2, 2021 be approved.	
Items			
6.1.	2020 Ce	entral York Fire Services Annual Report	7
	1.	That the 2020 Central York Fire Services Annual Report be received.	
6.2.	Impact	of the Ontario Fire College Closure	29
	1.	That Fire Services Report JCC-2021-02, Impact of the Ontario Fire College Closure dated May 4, 2021 be received for information.	
6.3.	Fourth (	Quarter 2020 Results	33
	1.	That Fire Services Report JCC-2021-03 entitled Fourth Quarter 2020 Results dated May 4, 2021 be received for information.	
6.4.	CYFS F	irst Quarter Report 2021	41
	1.	That Fire Services Report JCC-2021-04 entitled CYFS First Quarter Report 2021 dated May 4, 2021 be received for information.	
New B	usiness		

#### 8. Closed Session

7.

6.

8.1. Whitchurch Stouffville Fire Protection Agreement

A position, plan, procedure, criteria or instruction to be applied to any negotiation carried on or to be carried on by or on behalf of the municipality or local board as per Section 239(2)(k) of the Municipal Act, 2001.

9. Adjournment



# **Central York Fire Services**

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# **Minutes**

# Joint Council Committee

Date: Time: Location:	Tuesday, March 2, 2021 9:30 AM Electronic VIA ZOOM See How to Login Guide
Members Present:	Councillor Gallo, Town of Aurora (9:34 AM - 11:24 AM) Deputy Mayor & Regional Councillor Vegh, Town of Newmarket Councillor Broome, Town of Newmarket Councillor Gilliland, Town of Aurora Councillor Bisanz, Town of Newmarket Councillor Thompson, Town of Aurora (9:34 AM - 12:03 AM)
Staff Present:	<ul> <li>J. Sharma, Chief Administrative Officer, Town of Newmarket</li> <li>D. Nadorozny, Chief Administrative Officer, Town of Aurora</li> <li>I. Laing, Fire Chief, Central York Fire Services</li> <li>A. Downey, Director of Operations, Town of Aurora</li> <li>R. Wainwright van Kessel, Director of Finance – Treasurer, Town of Aurora</li> <li>J. Inglis, Deputy Chief, Central York Fire Services</li> <li>R. Volpe, Deputy Chief, Central York Fire Services</li> <li>C. Duval, Assistant Deputy Chief, Central York Fire Services</li> <li>M. Mayes, Director of Financial Services/Treasurer, Town of Newmarket</li> <li>A. Tang, Manager of Finance &amp; Accounting, Town of Newmarket</li> <li>P. Voorn, Associate Solicitor</li> <li>L. Georgeff, Director of Human Resources, Town of Newmarket</li> <li>K. Saini, Deputy Town Clerk, Town of Newmarket</li> </ul>
Guests:	Mayor Taylor, Town of Newmarket (9:34 AM - 11:17 AM) Mayor Mrakas, Town of Aurora (9:34 AM - 11:17 AM)

The meeting was called to order at 9:34 AM. Councillor Bisanz in the Chair. Joint Council Committee recessed at 11:20 AM and reconvened at 11:29 AM.

### 1. Additions & Corrections to the Agenda

None.

### 2. Conflict of Interest Declarations

None.

### 3. Presentations

None.

#### 4. Deputations

None.

#### 5. Approval of Minutes

### 5.1 Central York Fire Services – Joint Council Committee Meeting Minutes of November 3, 2020 and November 24, 2020

Moved by:	Deputy Mayor & Regional
	Councillor Vegh
Seconded by:	Councillor Thompson
1 That the Control	Vork Fire Services Joint Council

1. That the Central York Fire Services – Joint Council Committee Meeting Minutes of November 3, 2020 and November 24, 2020 be approved.

### Carried

### 6. Items

### 6.1 A By-Law to Regulate Central York Fire Services

Deputy Rocco Volpe provided an overview of the By-law to Regulate Central York Fire Services. He noted that this By-law, also known as an establishing and regulating by-law, is required under the Fire Protection and Prevention Act for all fire services in Ontario.

An alternate motion was presented and is noted in bold below.

Moved by: Councillor Broome

Seconded by: Councillor Thompson

- 1. That Fire Services Report JCC-2020-10 dated November 24, 2020 be received; and,
- 2. That Joint Council Committee recommend to Newmarket Council enact the By-Law to Regulate Central York Fire Services; and
- 3. That Staff be authorized and directed to do all the things necessary to give effect to this resolution.

Carried

### 6.2 An Update to the Consolidated Fire Agreement between the Corporation of the Town of Newmarket and the Corporation of Town of Aurora

Deputy Rocco Volpe provided an overview of the updated provisions in the Consolidated Fire Agreement that was reviewed by staff from both the Town of Aurora and Newmarket. He highlighted that the Agreement would be presented to both Councils. Members queried staff in regards to sections related to budget, membership, and the process for making future amendments to the Agreement.

An alternate motion was presented and is noted in bold below.

Moved by:	Councillor Gilliland
Seconded by:	Councillor Thompson

- That Fire Services Report JCC-2020-12 dated November 24, 2020 entitled An Update to the Consolidated Fire Agreement between the Corporation of the Town of Newmarket and the Corporation of Town of Aurora be received; and,
- That Joint Council Committee provide feedback to staff related to the recommended amendments to Consolidated Fire Service Agreement, as amended (Attachment 1); and,
- 3. That staff be directed to incorporate feedback received from Joint Council Committee and report back to a future meeting; and,
- 4. That staff be authorized and directed to do all things necessary to give effect to this resolution.

#### 6.3 Fire Services Headquarters Station 4-5

The Director of Operations, AI Downey provided an update on the progress of Station 4-5. He discussed budget, project schedule, and advised they are targeting occupancy in March 2022 with landscaping to be completed in June 2022. Members queried staff in relation to changes of the facility design or construction, and it was noted that there are no further anticipated amendments at this time.

Moved by:Councillor ThompsonSeconded by:Councillor Broome1. That Report No. JCC-2021-01 be received for information.

Carried

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#### 7. New Business

#### (1) Closure of Ontario Fire College

Fire Chief Ian Laing advised Members that the Ontario government made an announcement regarding the closure of the Ontario Fire College in Muskoka. He advised that many municipalities have submitted resolutions to the province indicating that the closure means there will be loss in their access to the training facility, which will also negatively impact their respective budgets.

#### 8. Closed Session

Joint Council Committee resolved into Closed Session at 9:38 AM.

Closed Session minutes are recorded under separate cover.

Joint Council Committee resumed Open Session at 11:17 AM.

Moved by:	Councillor Thompson
Seconded by:	Councillor Broome

 That Joint Council Committee resolve into Closed Session to discuss a position, plan, procedure, criteria or instruction to be applied to any negotiation carried on or to be carried on by or on behalf of the municipality or local board as per Section 239(2)(k) of the Municipal Act, 2001.

Moved by:	Deputy Mayor & Regional
	Councillor Vegh
<b>O 1 1 1 1</b>	

Seconded by: Councillor Gilliland

- 1. That Closed Session Report CL-JCC-2021-01 dated March 2, 2021 be received; and,
- 2. That staff proceed with the confidential direction given; and,
- 3. That the recommendations in Closed Session Report CL-JCC-2021-01 dated March 2, 2021 be adopted.

#### Carried

#### 8.1 Whitchurch Stouffville Fire Protection Agreement

#### 9. Adjournment

Quorum was lost at 12:03 PM, and the meeting adjourned at 12:08 PM.

Councillor Bisanz, Chair

Date

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# ANNUAL 2020 REPORT



# FIRE CHIEF'S MESSAGE

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Central York Fire Services strives to provide the residents of Aurora and Newmarket with an extraordinary level of Fire Prevention and Protection services.

2020 generated an additional challenge in the form of COVID-19. Preventative measures were put in place to ensure the safety of staff, which allowed CYFS to continue to respond efficiently and effectively to all types of emergency calls.

# **COVID SAFETY**

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**COVID-19 Safety Plan developed and implemented** 

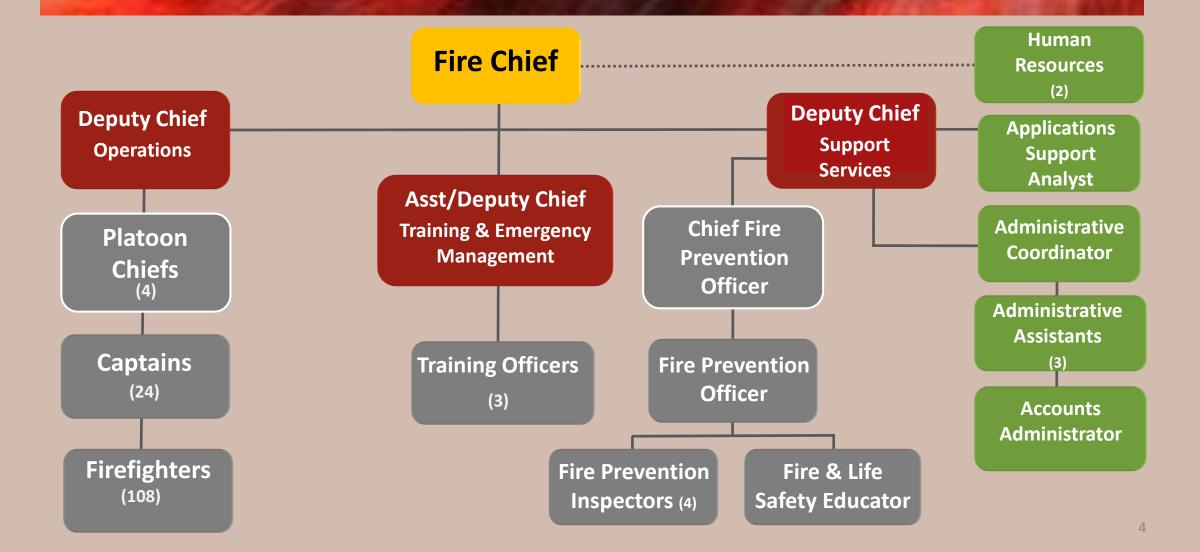
**PPE supplies sustained and enhanced** 

**Cleaning procedures reviewed and upgraded** 

**COVID screening daily for all on duty staff** 

Alternative crew transport for physical distancing

# **ORGANIZATIONAL CHART**



# **FIRE PROTECTION**

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Fire Protection Services are provided in alignment with the Office of the Fire Marshal's *"Three Lines of Defense"* 

✓ Public Education and Fire Prevention

✓ Fire Safety Standards and Code Enforcement

✓ Emergency Response

CYFS 2020 Annual Report

# **PREVENTION OUTREACH**









# **PREVENTION HIGHLIGHTS**

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# **Mandatory Residential Sprinklers in new subdivision**

• All 109 new detached homes in subdivision are sprinklered

# Inspections

- 551 Building Inspections
- 217 General Inspections (request or complaints)

# **Ontario Building Code Review**

• 158 OBC inspections – 290 Plan Reviews

# **Fire Investigations**

• Conducted 10 Fire Investigations - 25% increase over 2019

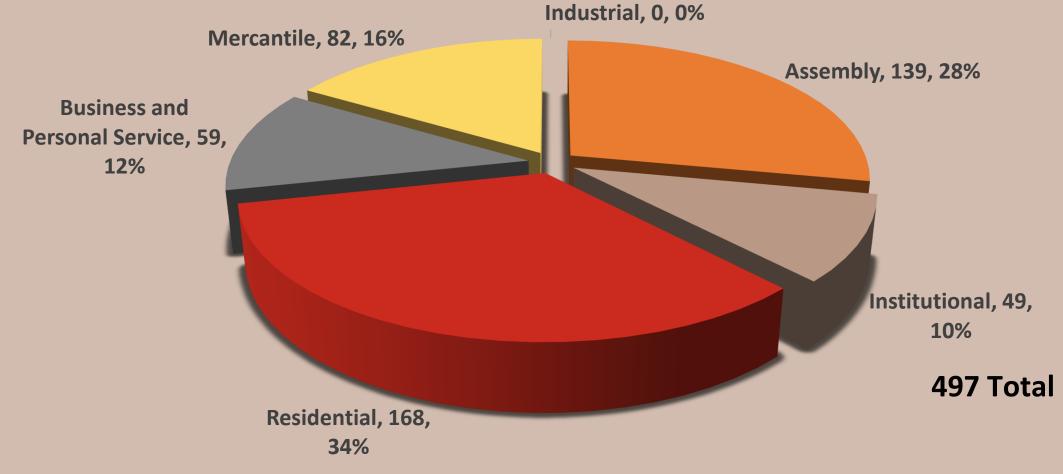
# **VULNERABLE OCCUPANCIES**

15

**Nursing Homes and Retirement Homes** 

- 32 facilities in primary response area (including Southlake Hospital)
- 3 facilities are under construction and should be completed in 2021
- Fire Prevention staff conduct annual inspections
- Evacuation drills are part of the process using "Table Talk PowerPoint Fire Drills"
- Fire Code Changes all care facilities will require sprinkler protection under new legislation
- 30 facilities currently have sprinkler protection
  - 2 facilities have until January 2025 to comply

# FIRE CODE AND OBC INSPECTIONS



# **TRAINING HIGHLIGHTS**

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# **Mindfulness Training**

• Partnered with YR Police to deliver Mindfulness Training to 2020 Recruit Class

NFPA 1021 – Company Officer

• 21 Firefighters certified

**Blue Card – Incident Command Certification** 

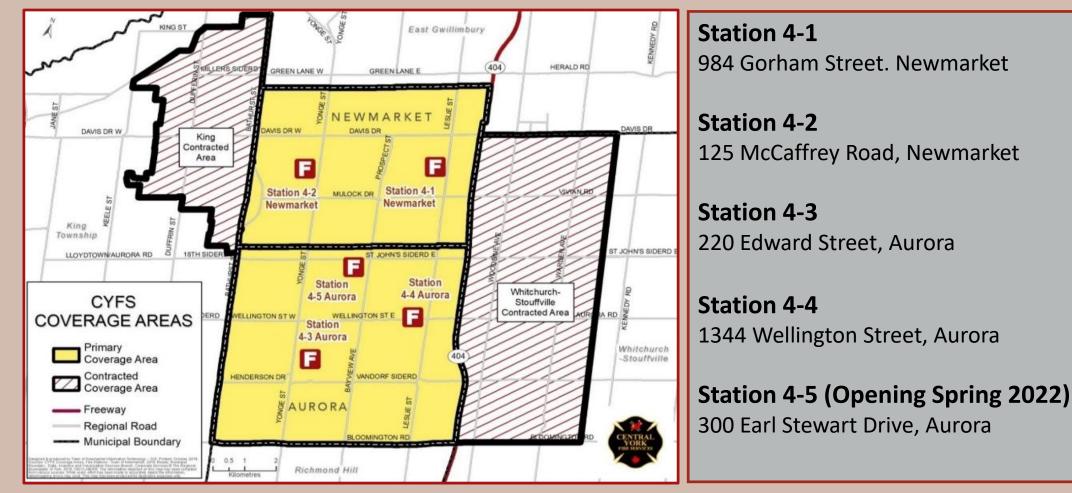
• Certification of Platoon Chiefs, Captains and Acting Captains

**Coordinated Response to Active Attacker Incidents** 

• Collaborated with York Region Emergency Services to develop best practices

# **PRIMARY RESPONSE AREA**

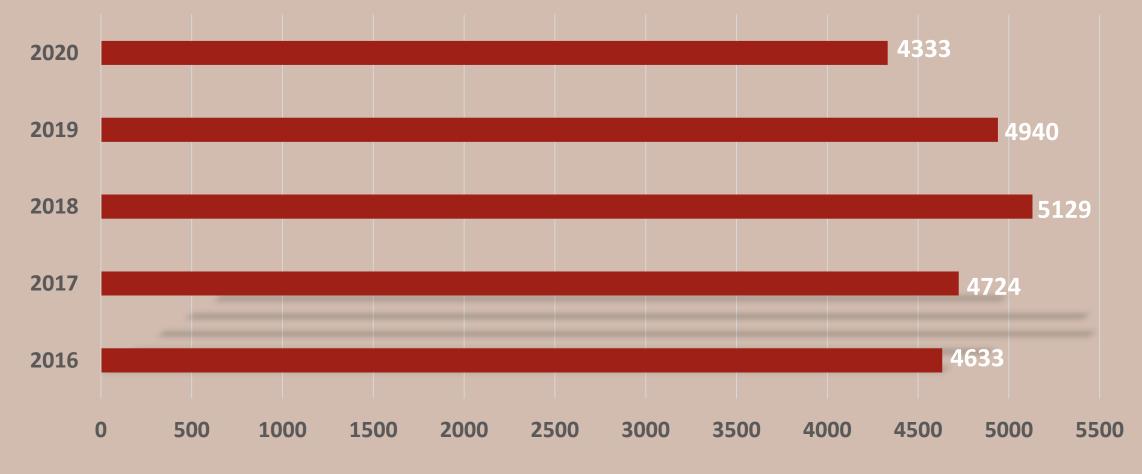
18



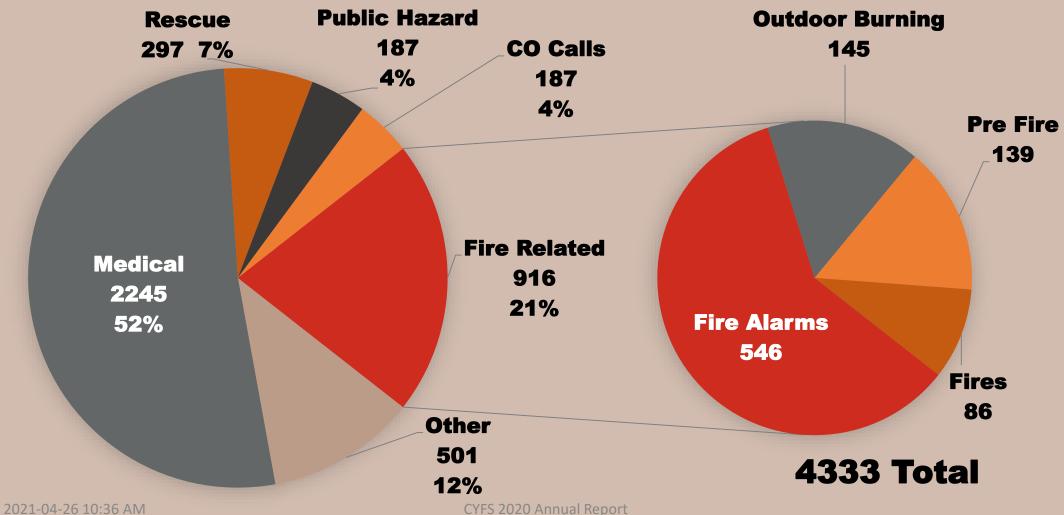
2021-04-26 10:36 AM

CYFS 2020 Annual Report

# **EMERGENCY RESPONSE DATA**



# **EMERGENCY RESPONSE TYPES**



# **STATION 4-5**





# **RESPONSE TIMES**



	<b>U</b> 70	20%	40 %	00 %	<b>OU</b> 70	100 %
	1st A	Apparatus		3	Apparatus	
	Within 6	5:20 minutes		Within	10:20 minutes	S
<b>Stn. 4-4</b>	6	8.60%			91.60%	
<b>Stn. 4-3</b>	6	7.40%			87.30%	
Stn. 4-2	7	0.80%			80.70%	
Stn. 4-1	74	4.61%			80.40%	

# **ANNUAL BUDGET**

2020	Operating Budget	Capital Budget	<b>Operating</b> Surplus/(Deficit)
Total	\$28,393,657	\$8,087,601	\$600,000
Aurora 41.38%	\$11,749,295		\$248,000 Reserve Fund
Newmarket 58.62%	\$16,644,362		\$352,000 Reserve Fund

# **COST RECOVERY PROGRAM**

NUMBER OF EVENTS	INVOICED	EXPENDITURES	NET RECOVERY
151	\$106,597	\$42,772	\$63 <i>,</i> 825

134 Motor Vehicle Collisions
4 Natural Gas Leaks
2 Hydro Incidents
1 Extraordinary Expenses
9 Fire Report Requests

1 Fire Alarms (False) Drug Labs/Grow Ops Post Fire Investigations Outdoor Burning Complaints



# VISION

Committed to excellence by being: *Well*-Trained *Well*-Equipped *Well*-Prepared

# MISSION

To serve with professionalism, honour and integrity

# VALUES

Trust & Teamwork Respect & Integrity Pride & Professionalism

# ANNUAL 2020 REPORT







# **CENTRAL YORK FIRE SERVICES**

# Impact Of The Ontario Fire College Closure Fire Services Report

Report Number:	JCC-2021-02
To:	Joint Council Committee
Author:	Central York Fire Services – Assistant Deputy Claude Duval
Meeting Date:	Tuesday, May 4, 2021

# Recommendations

1. That Fire Services Report JCC-2021-02, Impact of the Ontario Fire College Closure dated May 4, 2021 be received

# Purpose

For information purposes

# Background

The Ontario Fire College (OFC) was created to formalize and centralize fire training and education in the Province of Ontario. For 60 years, the OFC has provided training in the fields of fire prevention, fire suppression, rescue operations and officer development.

Earlier this year, the Office of the Fire Marshal (OFM) announced the closing of the OFC. Twenty Regional Training Centers (RTC) have been created throughout the Province to replace the OFC single location in Gravenhurst.

Following the announcement, several municipalities expressed concerns.

#### Impact on Ontario Fire Service

There are over 400 Fire Departments in Ontario. A large number of those departments operate with part time members and are experiencing challenges with delivery of training. Those departments are very concerned with the OFC's closure and some have expressed those concerns on social and traditional media.

The main concern is financial in nature. Courses at the OFC used to cost \$65.00, including accommodation and meals, regardless of the duration of the course. The

Ontario Fire Marshal Office was heavily subsidizing the courses. Training through an RTC is currently not subsidized. However, a plan to subsidize training delivered through RTCs is currently being developed.

### Impact on Central York Fire Services

CYFS operates with full time personnel and a full time training division. Many of the training requirements for our personnel are met by a combination of in person training with our Training Division and the use of on shift training instructors (STI). CYFS has faced challenges in sending staff to the OFC. About a third of the applications were being approved. The low cost of the course was offset by overtime cost to cover for the individual while on course as well an away-from-home per diem and transportation allowance, all of which are collective agreement items. To fix those issues, CYFS has developed its own certification programs and submitted them for approval by the OFM Academic Standards and Evaluation Unit. This step ensured our firefighters receive certification from the International Fire Service Accreditation Congress. The programs are delivered in house, while on duty. This eliminates the aforementioned costs and allows the certification of more personnel per year.

# **Financial Impact**

Minimal financial impact

# Conclusion

CYFS has been very proactive in adapting to its increasing personnel training requirements. The Training Division has developed programs that has allowed the department to become self-sufficient without relying on the OFC for training, education and certification. As a result, the closing of the Ontario Fire College in not expected to have a significant financial impact for Newmarket and Aurora.

# Consultation

N/A

# Impact On The Master Fire Plan

No impact on the Master Fire Plan

# Attachments

None

# Contact

Claude Duval, CYFS, Assistant Deputy Chief 905-955-5431 cduval@cyfs.ca





# **CENTRAL YORK FIRE SERVICES**

# Fourth Quarter 2020 Results Fire Services Report

Report Number:JCC-2021-03To:Joint Council CommitteeAuthor:Anita Gibson, Sr. Financial AnalystMeeting Date:Tuesday, May 4, 2021

# Recommendations

1. That Fire Services Report JCC-2021-03 entitled Fourth Quarter 2020 Results dated May 4, 2021 be received for information.

# Purpose

This report is to provide the Joint Council Committee (JCC) with the final 2020 Operating and Capital results for Central York Fire Services for the period ending December 31, 2020.

### Background

To provide the JCC with the 2020 operating and capital results. Final unaudited deficit of \$80,085 was drawn from CYFS reserve.

### **Financial Impact**

### Operating

#### <u>Revenues</u>

Revenues totalled \$449,711 and were \$100,208 higher than the budget at the end of the fourth quarter, which includes invoicing for motor vehicle collisions, which were not budgeted in the start-up year.

#### **Expenditures**

Expenses were \$27,736,454 compared to a budget of \$28,743,161 for the same period. Vacant positions (12) were only filled in April and the budget includes the hiring of the final cohort of 4 additional firefighters for the new fire hall, as well as the 4 included in the 2019 budget. The final 8 firefighters are anticipated to be hired to coincide with the

completion of Station 4-5 which is currently projected to be at the beginning of 2022. The savings due to gapping was transferred to reserve totalling \$1,187,000 for the year.

Workers' Compensation payments of \$239,000 for employees on leave and receiving their full salary also contributed to the favourable variance. Lieu time was \$143,000 over budget. Part-time wages reflect the addition of a staff member to administer the paperwork for the motor vehicle collision invoicing and are offset by the lack of casual wages. No summer students where hired, due to the pandemic. Neither the approved part-time position nor the revenue was included in the 2020 budget. In 2021, budget includes the part-time wages as well as a conservative amount of revenue from the new cost recovery program.

Wellness and consulting expenses were also below budget. The Wellness program was cancelled earlier in the year due to unforeseen circumstances with the supplier and a new Request for Proposal was issued to procure the services of a new provider. The wellness savings total of \$130,000 was transferred to asset replacement reserve.

Lower call volume has resulted in less wear and tear on the vehicles. This combined with more in-house mechanical work has resulted in lower than anticipated vehicle repairs and maintenance expenses. Training expenses are lower due to the cancellation of programs and courses due to the pandemic. The majority of the other variance are due to timing.

Emergency Mgmt. material is over budget by \$90,000 due to pandemic related costs, which accounts for the majority of the deficit.

### Post-retirement benefits

The new collective agreement included the provision of post-retirement benefits to employees retiring on an OMERS pension, with a minimum of 15 years' service, until age 65. In 2019, \$500,000 had been accrued for this expense. An actuarial review determine that an additional \$600,000 is required. Although the Municipal Act does not require funding this liability, it would be prudent to do so as the opportunity presents itself. A top-up of \$45,000 was allocated as a provision in 2020.

### CYFS Reserve & Asset Replacement

It was recommended in Financial Services – Fire Services Information Report 2019-19 and discussed in Joint CYFS and Corporate Services Report 2019-27 that the funds in the CYFS Reserves in excess of the 2020 budget target for volatile expenditures (\$703,000) be transferred to the Asset Replacement Fund. This will assist with their deficit position, allow for smaller increases to the Asset Replacement Fund contributions in future budgets, and provide funding for some of the construction costs associated with Station 4-5.

### The following table summarizes 2020 Reserve Transfers:

•	Contribution for station 4-5, from wage gapping	1,187,000
•	Annual ARF contribution	1,399,600
•	Additional ARF contributions, from wellness savings	130,000
٠	Deficit, draw on CYFS Reserve	-80,085

## Capital

2019 was a transition year for capital, with the elimination of carry-overs and the introduction of a capital spending authority. This resulted in a 2020 total approved capital spending authority of \$8,087,601. During the year, revisions to the total budget resulted in a reduction of \$2,907,064 mainly due to delays because of the pandemic. The revised budget total for 2020 is \$5,180,537. \$3,582,244 was spent, with the majority comprised of Station 4-5 Design & Construction costs, and the new Fire Truck for Station 4-5.

# Conclusion

COVID related expenditures account for the majority of the deficit. The unaudited deficit was drawn from the CYFS Reserves.

# Consultation

There has been consultation between the Finance staff of both Aurora and Newmarket, as well as Fire Services management.

# Impact On The Master Fire Plan

This report is consistent with the budget methodology set out in the Master Fire Plan.

# Attachments

Operating Results for the twelve months ending December 31, 2020

Capital Projects as of December 31, 2020

# Contact

Mike Mayes, Director of Finance & Treasurer, Town of Newmarket mmayes@newmarket.ca



#### CENTRAL YORK FIRE SERVICES OPERATING RESULTS For the Twelve Months Ending December 31, 2020

Newmarket's share (2020-58.6%; 2019-58.9%)         15,758,650         16,633,005         16,638,684         0         0.00%         16,638,684           Aurora's share (2020 - 41.4%; 2019 - 41.1%)         10,996,273         11,760,653         11,754,974         0         0.00%         11,754,974		2019	2	020 YTD (Dec	ember 31, 202	0)	2020 FULL
PACTOR         PACTOR<	OBJECT ACCOUNTS				VARI	ANCE	
Expenses         647,168         666,228         674,200         7,973         1.18%         674,200           4021         Ragular Stalaries & Wages         15,000,050         16,222,298         16,782,115         488,817         2,925           4024         Standby/Collack         20,041         226,289         210,630         442,259         20,044         24,038,513         36,273         98,34%         35,513           4025         Stondby/Collack         20,041         226,289         210,630         (42,259)         20,009         210,630         442,259         220,048         210,630         422,550         42,688         20,888         20,888         20,888         20,888         20,009         23,85,77         rd         rd <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
4011         Management Salaries         647,186         666,228         67,4200         7,973         1.18%         677,200           4021         Regular Salaries & Wages         15,090,050         16,282,115         499,817         2.28%         16,782,115           4024         Standby/Callback         20,641         240         36,513         36,273         99,34%         35,813           4025         Overtime         167,902         228,857         -         28,085         10,000%         28,857           4035         Regular Part-Time Wages         -         34,157         -         28,085         10,000%         28,852           4035         Regular Part-Time Wages         -         34,157         -         34,157         nm         -         46,0000%         28,852           504         Total Salaries and Benerits         12,852         37,178         432,822,177         442,424         2,709         4,385         56,619%         7,803           4217         Photocons Supplies         21,616         19,477         4,162         (00,309)         (19,484%)         4,162           4229         Jancton Supplies         11,616         19,577         14,4616         7,703         4,876         4,164	-	\$	\$	\$	\$	%	\$
4021         Regular Salarias & Wages         15.090.005         16.292.298         16.782.115         489.8177         2.22%         16.782.115           4025         Standy/Callbock         20.641         240         36.513         36.277         99.34%         36.513           4025         Linet/Vice         175.261         883.005         71.108         (142.259)         -19.25%         71.108           4031         Casual/Seasonal/Wage         20.069         -         238.757         nr         n         -         nr           4031         Casual/Rescand/Honges         -         34.157         nr         -         nr         -         nr         -         nr         -         1.00.00%         23.628.27         5.348.923         6.0.351         1.138         5.348.923         6.0.351         1.138         5.348.923         6.0.351         1.138         5.348.923         6.0.351         4.138         5.348.923         6.0.351         4.138         5.348.923         6.0.351         4.138         5.348.923         6.0.351         4.138         5.348.923         6.0.351         4.138         5.348.923         6.0.351         4.138         5.348.93         1.168         3.377         1.446.16         7.0.37         4.847		647 469	666 000	674 000	7 070	1 1 0 0 /	674 000
4025 Standby/Callback         20,614         240         36,513         36,273         39,34%         36,513           4025 Overline         167,902         228,857         106,300         (42,259)         -20,05%         741,108           4028 WSIR fembursments         (175,904)         228,857         -28,857         nria         -           4031 Casual/Seasonal Wage         20,096         -         5,46,92         60,055         1,13%         5,344,923           4019 Direct Payroll Benefits         5,289,322         5,289,572         5,346,92         60,055         1,13%         5,348,923           Stub Total Salaries and Benefits         21,819,80         23,179,432         23,822,177         642,746         22,796         23,822,177           4215 Stattoney & Ottics Supplies         4,927         3,410         7,603         4,285         6,198         7,803           4216 Stattoney Mgmt. Meetrals         1,026         9,4471         4,162         (9,009)         (218,948)         4,102         4,028         4,314         24,086         1,4142         20,806           4216 Mathine Ol & Fuel         103,657         7,775         14,456         3,426         4,437         4,102         4,314         4,324,94         4,317         1,42,	5						
4025 Overtime         167,802         252,888         210,633         (42,259)         -20,06%         210,633           4026 Liu Time Paid         755,261         883,806         741,108         (42,269)         -19,25%         741,108           4031 Casua/Seasonal Wage         20,069         -         238,757         ns         -         ns           4031 Casua/Seasonal Wage         20,069         -         28,882         28,688         100,00%         28,688           4035 Regular Part-Time Wages         -         -         nra         -         nra           4109 Direct Payroll Benefits         12,819,068         28,2217         642,427         62,0351         11,33%         5,348,923           4217 Photocopic Lease & Supplies         14,862         8,921         15,606         6,685         42,33%         11,446           4226         Jantione Ol & Fuel         108,651         7,494         109,242         34,446         11,45%         109,242           4216 Unforms, Clothing         131,465         137,257         14,4616         7,07         4,478         4,4616         7,07         4,478         4,4616         7,07         4,478         4,4616         7,07         4,474         4,4616         7,07         <							
4026 Lieu Time Paid         765.261         883,806         741,108         (142,698)         7225%         71,110           4028 WSB termbursments         (175,504)         228,877         -         28,688         100,00%         22,868           4033 Regular Part-Time Wages         -		· ·			,		,
4031 Casual/Saesonal/Wage         20.096         28.688         28.688         28.688         28.688         28.688         28.688         28.688         28.688         28.688         28.688         28.688         28.682         10.00%         28.682           4019 Direct Payroll Benefits         5.283.622         5.288.572         5.348.923         60.351         1.13%         5.349.523           Sub Total Salaries and Benefits         21.819.036         23.179.422         23.822.177         642.746         27.092         23.822.177           4216< Stationey & Office Supplies	4026 Lieu Time Paid				· · · /		
4036 Regular Part-Time Wages         -         34,157         -			(238,757)	-			-
4081         Payroll Allocations         -	5	20,096	-	28,688			28,688
4100 Direct Payroll Benefits         5.28.822         5.28.827         5.34.923         60.351         1.13%         5.348.923           Sub Total Satchers and Benefits         12189.036         23,179.432         23,822,177         4217         Photopier Lease & Supplies         14.982         8.921         15.066         6.685         42.83%         15.066           4217         Photopier Lease & Supplies         14.982         24.9471         4.162         (90.303)         4.385         55.19%         7.803           4229         Jantonia Supplies         16.26         94.471         4.162         (90.303)         4.385         55.19%         7.803           4229         Jantoms, Clothing         131.065         174.994         109.242         3.448         131.47%         144.616           4276         Punice Repairs & Maintenance         106.419         86.486         133.250         46.764         33.096         133.250         46.764         33.096         132.250           4272         Faujumant Repairs & Maintenance         109.448         131.267         50.747         38.665         131.287           4285         Caudual Acquisitions         67.902         44.311         71.339         32.06%         46.874         33.048         131.		-	34,157	-	(34,157)		-
Sub Total Salaries and Benefits         21,819,036         23,729,432         23,822,177         642,76         2.70%         23,822,177           4216 Stationery & Office Supplies         4,977         3,418         7,803         4,885         56.19%         7,803           4219 Emergency Mgmt. Materials         16,626         94,471         4,162         (90,309)         (216,88)         4,162           4221 Mactinal Supplies         21,618         18,427         20,008         2,341         11,44%         20,808           4231 Machine Oll & Fuel         106,651         77,494         109,242         34,248         31,35%         1008,24           4260 Misc.         9,038         8,398         11,000         2,602         2,4685         (63,83)         124,848           4272 Budiong Repairs & Maintenance         100,619         86,486         133,220         46,764         36,09%         31,655           4278 Radio Engigment Maintenance         109,419         86,486         131,287         50,717         33,665         131,287         50,717         33,665         131,287         50,717         34,848         45,369         46,876         131,287         149,488         433,98         42,97         6,379         44,411         71,339		-	-	-	-		-
4216         Stationery & Office Supplies         14,982         8,921         15,606         6,685         42.83%         15,600           4217         Photopoire Lease & Supplies         16,26         94,471         4,162         (90,30)         (2169,84%)         4,162           4229         Janitorial Supplies         16,626         94,471         4,162         (90,30)         (2169,84%)         4,164           4231         Marchine Oil & Fuel         100,651         74,994         109,242         3,248         11,445         20,808           4231         Marchine Oil & Fuel         100,651         77,4944         109,242         3,248         11,466         7,037         4,487%         144,616           4260         Minice Repairs & Maintenance         105,255         170,834         142,848         (45,869)         (35,83%)         133,250           4278         Radio Equipment Maintenance         105,419         33,246         131,247         50,471         33,656         131,237         13,424           4300         Cali Phone         33,117         3,2456         131,227         50,471         38,656         131,227           4311         Hydria         78,263         80,540         131,247         13,358							
4217 Protocopier Lease & Supplies         4,977         3,418         7,803         4,385         56.19%         7,803           4219 Emergency Mgm. Materials         16,26         94,471         4,162         (90,309)         (216,88,4%)         4,162           4231 Machine Oli & Fuel         106,65         74,994         109,242         34,248         31,35%         109,242           4261 Uniforms, Clothing         131,095         137,579         144,616         7,037         4,87%           4225 Wenking Repairs & Maintenance         610,516         37,2408         433,170         120,762         24,49%         493,170           4275 Bradic Eugiment Maintenance         109,419         86,486         133,250         46,7549         (6,30%)         124,848           4276 Padic Eugiment Maintenance         109,419         86,486         131,287         50,747         36,80%         13,287           4331 Watto         72,263         80,540         131,287         50,747         36,856         14,848           4331 Watto         72,263         40,548         16,003         32,06%         44,811           4331 Watto         72,263         44,44         8,434         4,338         4,29%         6,843           4422 Endecaduono							
4219 Emergency Mgmt. Materials       1,626       94,471       4,162       (90,90)       (2169,44%)       4,162         4229 Janitorial Supplies       106,651       74,994       100,242       34,248       31,35%       109,242         4261       Unitorns, Clothing       131,085       137,579       144,616       7,037       4473       144,616         4272       Vehicle Repairs & Maintenance       152,652       170,834       424,84       (45,966)       (36,33%)       128,484         4278       Radio Equipment Maintenance       190,419       86,446       132,250       (6,30%)       133,250         4278       Radio Equipment Maintenance       194,419       86,446       131,257       (6,30%)       132,250         4303       Capital Acquisitions       67,902       44,311       71,339       27,028       37,89%       71,339         4303       Call Phone       33,171       32,526       46,818       15,005       (6,374)       15,656         4311       Hyta       33,034       13,1267       50,747       36,65%       131,267         4311       Hyta       33,339       92,05%       44,818       15,005       13,454       14,300       32,00%       46,818      4	, , , , , , , , , , , , , , , , , , , ,						
4229 Janitorial Supplies         21,618         18,427         20,808         2,314         11.44%         20,808           4231 Machino Oli & Fuel         106,651         74,994         100,242         34,248         31,35%         109,242           4261 Uniforms, Clothing         131,085         137,579         144,616         7,037         4,87%         144,616           4269 Mice.         90,38         8,388         11,000         2,602         23,66%         11,000           4272 Vahide Repairs & Maintenance         152,652         170,834         132,500         46,764         33,220           4278 Equipment Repairs & Maintenance         194,419         86,468         133,220         46,764         33,204         31,653         (1,995)         6,30%         31,823           4290 Capital Acquisitions         67,902         44,311         17,339         27,028         37,89%         71,339           4303 Cell Phone         33,117         32,256         31,246         11,100         (5,606         (6,474)         (5,63,0%)         64,818         15,600         46,818         14,369         49,29%         88,43           4331 Water         26,271         24,080         15,616         173,291,311         11,458         9,33% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
4261         Uniforms, Clothing         131,085         137,579         144,616         7.077         4.87%         144,616           4269         Misc.         9,038         8,398         11,000         2,602         23,66%         11,000           4273         Building Repairs & Maintenance         152,652         170,884         124,848         (45,986)         (36,33%)         124,848           4278         Equipment Maintenance         29,458         33,648         31,633         (1,95)         (6,30%)         131,225           4278         Radic Equipment Maintenance         29,458         33,648         31,633         (1,95)         (6,30%)         131,227           4290         Capit Acquisition         77,920         44,311         17,339         27,028         37,89%         11,237           4301         Hydro         78,263         80,540         131,227         50,747         38,66%         131,227           4311         Hydro         78,233         4,484         8,483         4,359         49,298         8,843           4331         Water         26,271         24,084         8,433         4,359         49,299         8,843           4425         Fico Prevention         39						```	
4269 Misc.         9.038         8.338         11.000         2.602         23.66%         11.000           4272 Vehicle Repairs & Maintenance         152.652         170.834         124,948         (45.986)         (36.83%)         124,848           4278         Radio Equipment Repairs & Maintenance         199,419         86,468         133,250         46,764         35.09%         133,250           4278         Radio Equipment Maintenance         29,448         33.468         31,653         (19,995)         31,633           4290 Capital Acquisitions         67,902         44,311         71,333         27,028         37,99%         71,339           4303 Cell Phone         33,117         32,356         31,246         (11,100)         (35,55%)         31,246           4311         Hydro         78,283         80,540         131,287         50,747         38,65%         131,287           4221 Kendin Corporate Tuition Assist.         2,993         4,484         8,843         4,359         49,29%         8,843           4433         Water         26,271         24,408         14,040         333         3,20%         10,444           4452         Fire Prevention - Public education         10,007         10,071         10,404							
4272         Vehicle Repairs & Maintenance         610.516         372.408         493.170         120.762         24.49%         493.170           4273         Building Repairs & Maintenance         109.419         86.486         133.250         46.764         35.09%         133.250           4278         Radio Equipment Maintenance         29.458         33.648         31.653         (1.995)         (6.30%)         31.633           4290         Capital Acquisitions         67.702         44.11         71.333         27.028         37.39%         71.339           4303         Cell Phone         33.117         32.356         31.246         (1.110)         (5.55%)         31.246           4311         Hydro         78.28         80.501         31.287         50.747         38.65%         131.287           4331         Water         26.271         24.080         15.606         (8.474)         (54.30%)         15.606           4425         File Prevention         39.319         17.673         29.131         11.458         39.33%         29.131           4442         File Prevention         10.007         10.044         33.3         2.061         43.459         44.63.590           4442         File							,
4273         Building Repairs & Maintenance         152.652         170.834         124.848         (45.986)         (36.83%)         124.848           4278         Radio Equipment Maintenance         29.458         33.648         31.653         (1.995)         (6.30%)         133.250           4299         Capital Acquisitions         67.902         44.311         71.338         27.028         37.99%         71.339           4303         Cell Phone         33.117         32.256         31.246         (1.110)         (3.55%)         31.246           4311         Hydro         78.253         80.540         131.287         50.747         38.65%         131.287           4211         Heat         33.034         31.809         46.818         15.006         68.474         (45.30%)         15.606         44.44         4.359         49.29%         8.843           4433         Water         26.271         24.080         15.06         62.424         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         64.242         63.007         73.50         n.73				-			
4278       Equipment Repairs & Maintenance       109,419       86,486       133,250       46,764       35.09%       133,250         4278       Radio Equipment Maintenance       67,902       44,311       71,339       27,028       37,89%       71,339         4303       Cell Phone       33,117       32,356       31,246       (1,110)       (3,55%)       31,247         4311       Hydro       76,263       80,540       13,287       50,747       38,65%       131,287         4321       Heat       33,034       31,809       46,818       15,009       32,06%       46,818         4331       Water       26,271       24,400       15,606       (8,474)       (54,30%)       15,606         4402       File Prevention       39,319       17,673       29,131       11,458       39,339       22,131         4462       File Prevention       10,007       10,071       10,044       333       3,20%       10,404         4464       File Prevention       2,561       1,293       463,500       (13,400)       (2,89%)       463,500         4465       Dispatch Service       475,665       476,900       132,227       130,446       54,400       147,900       142,526<							
4278       Raito Equipment Maintenance       29.458       33.648       31.653       (1.995)       (6.30%)       31.653         4299       Capital Acquisitions       67.902       44.311       71.339       27.028       37.89%       71.339         4303       Cell Phone       33.117       32.356       31.246       (1.110)       (3.55%)       31.246         4311       Hydro       78.263       80.540       13.1287       50.747       38.65%       131.2287         4321       Heat       33.034       31.809       46.818       15.009       32.06%       46.818         4331       Water       26.271       24.080       15.606       (8.474)       (54.30%)       15.606         4402       Concurries       2.993       4.484       8.843       4.359       49.29%       8.843         4433       MTO Recoveries       3.150       -       (3.150)       n/a       -       <				,	· · · /	, ,	
4299 Capital Acquisitions       67,902       44,311       71,339       27,028       37,89%       71,339         4303 Cell Phone       33,117       32,356       31,246       (1,110)       (3,55%)       31,246         4311 Hydro       78,263       80,540       131,287       50,747       38,65%       131,287         4321 Heat       33,034       31,809       46,818       15,009       32,06%       46,818         4331 Water       26,271       24,080       15,606       (8,474)       (54,30%)       15,606         4405 Education/Corporate Tuition Assist.       2,993       4,484       8,843       4,359       49,29%       8,843         4437 MTO Recoveries       -       3,150       -       (3,150)       n/a       -         4462 Fire Prevention       10,007       10,017       10,404       333       3,20%       10,404         4464 Association Allowance       3,000       3,000       -       0,00%       3,000         4464 Melless Program       5,545       15,359       147,900       132,541       89,62%       147,900         4474 Tialing       99,258       49,605       10,044       53,746       94,635       144,900       46,818       24,400					· · · · ·		
4303 Ceil Phone       33,117       32,356       31,248       (1,110)       (3,55%)       31,248         4311 Hydro       78,263       80,540       131,287       50,747       38,65%       131,287         4321 Heat       33,034       31,809       46,818       15,009       32,06%       46,818         4331 Water       26,271       24,080       15,606       (8,474)       (54,30%)       15,606         4402 Consulting Services       25       -       62,424       62,424       (0,00%)       62,424         4425 Education/Corporate Tuition Assist.       2,993       4,484       8,843       4,359       49,29%       8,843         4433 Thr Decoveries       -       3,150       -       (3,150)       n/a       -         4462 Fire Prevention - Public education       10,007       10,071       10,404       333       3,20%       10,404         4463 Fire Investigation       2,516       1,233       2,601       1,308       50,28%       1,610         4464 Association Allowance       3,000       3,000       3,000       13,207       13,2641       89,62%       147,900         4474 Medical oversight       17,323       12,484       24,400       11,916       48,84%						· · · ·	
4311 Hydro       78,263       80,540       131,287       50,747       38,65%       131,287         4321 Heat       33,034       31,809       46,818       15,006       (8,474)       (54,30%)         4331 Water       26,271       24,080       15,606       (8,474)       (54,30%)       15,606         4404 Consulting Services       25       -       62,424       (100,00%)       62,424         4425 Education/Corporate Tuition Assist.       2,993       4,484       8,843       4,559       49,29%       8,843         4435 Fire Prevention       39,319       17,673       29,131       11,458       39,33%       29,131         4462 Fire Prevention       3,000       3,000       -       (3,150)       r/a       -         4463 Fire Investigation       2,516       1,293       2,601       1,308       50,28%       2,601         4464 Educatoxerisight       2,545       15,359       147,900       132,2541       88,62%       147,900         4474 Training       99,258       49,605       100,040       50,435       50,41%       100,044         4744 Medical oversight       17,323       12,444       24,400       11,916       48,84%       24,400         4474				-			
433       Water       26,271       24,080       15,606       (8,474)       (54,30%)       15,606         4404       Consulting Services       25       -       62,424       62,424       100,00%       62,424         4425       Education/Corporate Tuition Assist.       2.993       4,484       8,843       4,359       49.29%       8,843         4437       MTO Recoveries       -       3,150       -       (3,150)       n/a         4482       Fire Prevention       90,307       10,007       10,007       10,007       10,404       333       3,20%       10,404         4463       Fire Investigation       2,516       1,293       2,601       1,308       50.28%       2,601         4464       Seciciation Allowance       3,000       3,000       -       0,000%       3,000         4464       Besciciation Allowance       3,001       13,2541       89,62%       147,900         4474       Medical oversight       17,323       12,484       24,400       11,916       48,84%       24,400         4474       Medical oversight       17,323       12,224       46,611       10,536       50,414       10,004       57.73       55,49%       10,404	4311 Hydro				· · · /		
4404 Consulting Services         25         -         62,424         62,424         100.00%         62,424           4425 Education/Corporate Tuition Assist.         2,993         4,484         8,843         4,359         49,29%         8,843           4437 MTO Recoveries         -         3,150         -         (3,150)         n/a         -           4462 Fire Prevention         39,319         17,673         29,131         11,458         39,33%         29,131           4462 Fire Prevention         10,007         10,071         10,404         333         320%         10,404           4463 Fire Investigation         2,516         1,293         2,601         1,308         50,28%         2,601           4464 Association Allowance         3,000         3,000         463,590         (13,400)         (2,89%)         443,900           4474 Medical oversight         17,323         12,484         24,400         11,916         48,84%         24,400           4474 Medical oversight         17,323         12,484         24,400         15,384         50,41%         100,040         50,435         50,41%         100,040         50,435         50,41%         100,040         4478         Conferences & Seminar Fees         20,079 <t< td=""><td>4321 Heat</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	4321 Heat						
4425       Education/Corporate Tuition Assist.       2,993       4,484       8,843       4,359       49.29%       8,843         4437       MTO Recoveries       -       3,150       -       (3,150)       n/a         4462       Fire Prevention       9,011       11,458       39.33%       29,131         4462       Fire Prevention       Prevention       2,516       1,293       2,601       1,308       50.28%       2,601         4464       Association Allowance       3,000       3,000       -       0.00%       3,000         4464       Bispatch Service       475,665       476,990       463,590       (13,400)       (2.89%)       447,900         4474       Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474       Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474       Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474       Recine Snowploughing Contract       2,339       4,631       10,040       5,773       55.49%       10,404         4667       Property lease			24,080		,	, ,	
4437 MTO Recoveries       -       3,150       -       (3,150)       n/a         4462 Fire Prevention       39,319       17,673       29,131       11,458       39.33%       29,131         4462 Fire Prevention - Public education       2,516       1,293       2,601       1,308       50.28%       2,601         4463 Fire Investigation       2,516       1,293       2,601       1,308       50.28%       2,601         4466 Wellness Program       5,545       15,359       147,900       132,541       89,62%       147,900         4471 Mileage/Parking/Tolls       3,146       959       3,121       2,162       69.28%       3,121         4474 Training       99,258       49,605       100,040       50.435       50.41%       100,040         4478 Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53.77%       28,611         451 Street Snowploughing Contract       2,339       4,631       10,404       5,773       55,49%       10,404         4667 Property lease       30,600       31,212       31,212       0.00%       31,212       31,212       31,212       31,212       31,212       31,212       31,212       31,212       31,212       31,216,431			-	,			
4462 Fire Prevention       39,319       17,673       29,131       11,458       39,33%       29,131         4462 Fire Prevention - Public education       10,007       10,071       10,404       333       3.20%       10,404         4463 Fire Investigation       2,516       1,233       2,601       1,308       50.28%       2,601         4464 Association Allowance       3,000       3,000       3,000       -       0.00%       3,000         4465 Dispatch Service       475,665       476,990       463,590       (13,400)       (2,89%)       463,590         4474 Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474 Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474 Training       99,258       49,605       100,040       50,435       50,41%       10,0044         451 Street Snowployning Contract       2,339       4,631       10,404       5.773       55,49%       10,404         4667 Property lease       30,600       31,212       31,212       -       0.00%       31,212         Support cost allocation       1,128,242       1,156,431       1,166,431       -		2,993		8,843			8,843
4462 Fire Prevention - Public education       10,007       10,071       10,044       333       3.20%       10,404         4463 Fire Investigation       2,516       1,233       2,601       1,308       50.28%       2,601         4464 Association Allowance       3,000       3,000       -0.09%       3,000       463,590       (13,400)       (2,89%)       463,590         4466 Wellness Program       5,545       15,359       147,900       132,541       89,62%       147,900         4474 Medical oversight       17,323       12,484       24,400       11,916       48,84%       24,400         4474 Training       99,258       49,605       100,040       50,435       50,41%       100,040         4475 Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53,77%       28,611         4511 Street Snowploughing Contract       2,339       4,631       10,404       5,779       45,49%       10,404         4667 Property lease       30,600       31,212       31,212       -       0.00%       1,128,234       1,156,431       -       0.00%       1,128,234       1,156,431       -       0.00%       1,124,39,600       1,399,600       130,000       -       28,743,161 <td></td> <td>- 20.210</td> <td></td> <td>- 20 121</td> <td></td> <td></td> <td>- 20 121</td>		- 20.210		- 20 121			- 20 121
4463 Fire Investigation       2,516       1,293       2,601       1,308       50.28%       2,601         4464 Association Allowance       3,000       3,000       3,000       -       0.00%       3,000         4466 Wellness Program       5,545       15,359       147,900       132,541       89,62%       147,900         4477 Mileage/Parking/Tolls       3,146       959       3,121       2,162       69,28%       3,121         4474 Medical oversight       17,323       12,484       24,400       11,916       48,84%       24,400         4474 Medical oversight       17,323       12,484       24,400       11,916       48,84%       24,400         4476 Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53,77%       28,611         4662 Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         4667 Property lease       30,600       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,060,707       3.50%       28,743,161         4936 Asset Replacement Fund       2,531       -       -       n/a       -       -       n/a       <							
4464         Association Allowance         3,000         3,000         -         0.00%         3,000           4465         Dispatch Service         475,665         476,990         463,590         (13,400)         (2.89%)         463,590           4466         Wellness Program         5,545         15,559         147,900         132,2541         89,62%         3,121           4474         Medical oversight         17,323         12,484         24,400         11,916         48.84%         24,400           4474         Medical oversight         17,323         12,286         100,040         50,435         50,41%         100,040           4474         Sconferences & Seminar Fees         20,079         13,227         28,611         15,384         53,77%         28,611           4511         Street Snowploughing Contract         2,339         4,631         10,404         5,773         55,49%         10,404           4662         Property lease         30,600         31,212         31,212         0.00%         31,212           Support cost allocation         1,128,224         1,156,431         -         0.00%         1,58,431           4936         Asset Replacement Fund         2,531         -         -							
4465 Dispatch Service       475,665       476,990       463,590       (13,400)       (2.89%)       463,590         4466 Wellness Program       5,545       15,359       147,900       132,541       89,62%       147,900         4471 Milleage/Parking/Tolls       3,146       959       3,121       2,162       69,28%       3,121         4474 Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474 Training       99,258       49,605       100,040       50,435       50.41%       100,040         4478 Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53.77%       28,611         4511 Street Snowploughing Contract       2,339       4,631       10,404       5,773       55.49%       10,404         4662 Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         30,600       31,212       -       0.00%       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,16,431       -       0.00%       1,156,431         Revenues       22,380       12,736,454       28,743,161       1,006,707<				,	-		,
4471       Mileage/Parking/Tolls       3,146       959       3,121       2,162       69,28%       3,121         4474       Medical oversight       17,323       12,484       24,400       11,916       48,84%       24,400         4474       Medical oversight       99,258       49,605       100,040       50,435       50,41%       100,040         4478       Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53,77%       28,611         4511       Street Snowploughing Contract       2,339       4,631       10,404       5,773       55,49%       10,404         4667       Property lease       30,600       31,212       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,156,431       -       0.00%       1,126,431         4336       Asset Replacement Fund       1,299,600       1,399,600       (130,000)       -9.29%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       343,860       4437,565       339,503       98,062       28,88%       339,503         7419 - Ot					(13,400)		
4474       Medical oversight       17,323       12,484       24,400       11,916       48.84%       24,400         4474       Training       99,258       49,605       100,040       50,435       50,41%       100,040         4478       Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53,77%       28,611         4511       Street Snowploughing Contract       2,339       4,631       10,404       5,773       55,49%       10,404         4662       Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         4667       Property lease       30,600       31,212       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,56,431       -       0.00%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       2,531       -       -       -       n/a       -       <	4466 Wellness Program	5,545	15,359	147,900	132,541	89.62%	147,900
4474 Training       99,258       49,605       100,040       50,435       50.41%       100,040         4478 Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53,77%       28,611         4511 Street Snowploughing Contract       2,339       4,631       10,404       5,773       55.49%       10,404         4662 Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         4667 Property lease       30,600       31,212       31,212       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,166,431       0.00%       1,156,431         4336 Asset Replacement Fund       1,299,600       1,529,600       1,399,600       (130,000)       -9.29%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       323,949       437,565       339,503       98,062       28.88%       339,503         7419 - Other Grant       2,531       -       -       n/a       -       -       1,000         Total Revenues       348,860       449,711       349,503       100,208       28.67%							
4478       Conferences & Seminar Fees       20,079       13,227       28,611       15,384       53.77%       28,611         4511       Street Snowploughing Contract       2,339       4,631       10,404       5,773       55.49%       10,404         4662       Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         4667       Property lease       30,600       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,156,431       -       0.00%       1,156,431         4936       Asset Replacement Fund       1,299,600       1,529,600       1,399,600       (130,000)       -9.29%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       2,531       -       -       n/a       -			· · ·	-			
4511 Street Snowploughing Contract       2,339       4,631       10,404       5,773       55.49%       10,404         4662 Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         4667 Property lease       30,600       31,212       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,156,431       -       0.00%       1,139,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       2,531       -       -       n/a       -       -       n/a       -         7419 - Other Grant       2,531       -       -       n/a       -       -       -       -       -       -       n/a       -       -       -       -<					· · · ·		,
4662 Contingency Account       64,469       4,172       46,818       42,646       91.09%       46,818         4667 Property lease       30,600       31,212       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,156,431       -       0.00%       1,159,600         4936 Asset Replacement Fund       1,299,600       1,529,600       1,399,600       (130,000)       -9.29%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       2,531       -       -       -       n/a       -         7419 - Other Grant       2,531       -       -       n/a       -         7431 Fire Dept. Recoveries       323,949       437,565       339,503       98,062       28.88%       339,503         7471 Misc. Charges       22,380       12,146       10,000       2,146       21.46%       10,000         Total Revenues       348,860       449,711       349,503       100,208       28.67%       349,503         Total Revenues       348,860       449,711       349,503       10,0208       28,393,658       349,503							
4667 Property lease       30,600       31,212       31,212       -       0.00%       31,212         Support cost allocation       1,128,224       1,156,431       1,156,431       -       0.00%       1,16,431         4936 Asset Replacement Fund       1,299,600       1,529,600       1,399,600       (130,000)       -9.29%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       25,31       -       -       -       n/a       -         7431 Fire Dept. Recoveries       323,949       437,565       339,503       98,062       28.88%       339,503         7471 Misc. Charges       22,380       12,146       10,000       2,146       21.46%       10,000         Total Revenues       348,860       449,711       349,503       100,208       28.87%       349,503         Total Revenues       26,106,890       27,286,742       28,393,658       1,106,916       3.90%       28,393,658         Transfers to/(from) Reserve Fund       -       -       -       n/a       -       -       n/a       -         4923 Transfer to Reserve Fund       -       -       -       -							
Support cost allocation         1,128,224         1,156,431         1,156,431         -         0.00%         1,156,431           4936 Asset Replacement Fund         1,299,600         1,529,600         1,399,600         (130,000)         -9.29%         1,399,600           Total Expenses         26,455,750         27,736,454         28,743,161         1,006,707         3.50%         28,743,161           Revenues         2,531         -         -         -         n/a         -           7419 - Other Grant         2,531         -         -         -         n/a         -           7431 Fire Dept. Recoveries         323,949         437,565         339,503         98,062         28.88%         339,503           Total Revenues         22,380         12,146         10,000         2,146         21.46%         10,000           Total Revenues         348,860         449,711         349,503         100,208         28.79%         349,503           Transfers to/(from) Reserve Fund         -         -         -         -         -         -           4922 Transfer to Reserve Fund         -         1,187,000         -         -         -         n/a         -           7545 - From Reserves         -<					42,040		
4936 Asset Replacement Fund       1,299,600       1,399,600       (130,000)       -9.29%       1,399,600         Total Expenses       26,455,750       27,736,454       28,743,161       1,006,707       3.50%       28,743,161         Revenues       2,531       -       -       -       n/a       -         7419 - Other Grant       2,531       -       -       -       n/a         7431 Fire Dept. Recoveries       323,949       437,565       339,503       98,062       28.88%       339,503         7471 Misc. Charges       22,380       12,146       10,000       2,146       21.46%       10,000         Total Revenues       348,860       449,711       349,503       100,208       28.67%       349,503         Met Expenditure Before Transfers       26,106,890       27,286,742       28,393,658       1,106,916       3.90%       28,393,658         Transfer to /(from) Reserve Fund       -       1,187,000       -       -       n/a       -         4922 Transfer to Reserve Fund       -       1,187,000       -       -       n/a       -       -       -       n/a       -       -       -       n/a       -       -       -       -       -       -					-		
Revenues         2,531         -         -         n/a         -           7419 - Other Grant         2,531         -         -         -         n/a         -           7431 Fire Dept. Recoveries         323,949         437,565         339,503         98,062         28.88%         339,503           7471 Misc. Charges         22,380         12,146         10,000         2,146         21.46%         10,000           Total Revenues         348,860         449,711         349,503         100,208         28.67%         349,503           Net Expenditure Before Transfers         26,106,890         27,286,742         28,393,658         1,106,916         3.90%         28,393,658           Transfers to/(from) Reserve Fund         -         1,187,000         -         (1,187,000)         n/a         -           4922 Transfer to Reserve Fund         -         1,187,000         -         -         n/a         -           4923 Transfer to Reserves         -         (80,085)         -         80,085         n/a         -           7545 - From Reserves         -         -         -         n/a         -         -         n/a         -           Net Expenditure         26,754,923         28,39		1,299,600			(130,000)		
7419 - Other Grant       2,531       -       -       n/a       -         7431 Fire Dept. Recoveries       323,949       437,565       339,503       98,062       28.88%       339,503         7471 Misc. Charges       22,380       12,146       10,000       2,146       21.46%       10,000         Total Revenues       348,860       449,711       349,503       100,208       28.67%       349,503         Met Expenditure Before Transfers       26,106,890       27,286,742       28,393,658       1,106,916       3.90%       28,393,658         Transfers to/(from) Reserve Fund       -<	Total Expenses	26,455,750	27,736,454	28,743,161	1,006,707	3.50%	28,743,161
7419 - Other Grant       2,531       -       -       n/a       -         7431 Fire Dept. Recoveries       323,949       437,565       339,503       98,062       28.88%       339,503         7471 Misc. Charges       22,380       12,146       10,000       2,146       21.46%       10,000         Total Revenues       348,860       449,711       349,503       100,208       28.67%       349,503         Met Expenditure Before Transfers       26,106,890       27,286,742       28,393,658       1,106,916       3.90%       28,393,658         Transfers to/(from) Reserve Fund       -<	Revenues				7		
7431 Fire Dept. Recoveries       323,949       437,565       339,503       98,062       28.88%       339,503         7471 Misc. Charges       22,380       12,146       10,000       2,146       21.46%       10,000         Total Revenues       348,860       449,711       349,503       100,208       28.67%       349,503         Net Expenditure Before Transfers       26,106,890       27,286,742       28,393,658       1,106,916       3.90%       28,393,658         Transfers to/(from) Reserve Fund       -       -       -       -       -       -         4922 Transfer to Reserve Fund       -       1,187,000       -       (1,187,000)       n/a       -         4923 Transfer to Reserves       648,033       -       -       -       n/a       -         7545 - From Reserves       -       (80,085)       -       80,085       n/a       -         7542 From Reserve Fund       -       -       -       n/a       -       -       n/a       -         Net Expenditure       26,754,923       28,393,658       28,393,658       0       0.000%       16,638,684         Aurora's share (2020 - 58.6%; 2019 - 58.9%)       15,758,650       16,633,005       16,638,684       0		2,531	-	-	-	n/a	-
Total Revenues         348,860         449,711         349,503         100,208         28.67%         349,503           Net Expenditure Before Transfers         26,106,890         27,286,742         28,393,658         1,106,916         3.90%         28,393,658           Transfers to/(from) Reserve Fund         1,187,000         1,187,000         1(1,187,000)         n/a         -           4922 Transfer to Reserve Fund         1,187,000         1(1,187,000)         n/a         -         -           4923 Transfer to Reserve         648,033         -         -         -         n/a         -           7545 - From Reserves         -         (80,085)         -         80,085         n/a         -         -         -         n/a         -			437,565	339,503			339,503
Net Expenditure Before Transfers         26,106,890         27,286,742         28,393,658         1,106,916         3.90%         28,393,658           Transfers to/(from) Reserve Fund         -         1,187,000         -         (1,187,000)         n/a         -           4922 Transfer to Reserve Fund         -         1,187,000         -         (1,187,000)         n/a         -           4923 Transfer to Reserve         648,033         -         -         -         n/a         -           7545 - From Reserves         -         (80,085)         -         80,085         n/a         -           7542 From Reserve Fund         -         -         -         n/a         -         -           Net Expenditure         26,754,923         28,393,658         28,393,658         0         0.00%         28,393,658           Newmarket's share (2020-58.6%; 2019-58.9%)         15,758,650         16,633,005         16,638,684         0         0.00%         16,638,684           Aurora's share (2020 - 41.4%; 2019 - 41.1%)         10,996,273         11,760,653         11,754,974         0         0.00%         11,754,974		,					
Transfers to/(from) Reserve Fund         -         <	Total Revenues	348,860	449,711	349,503	100,208	28.67 <sup>%</sup>	349,503
Transfers to/(from) Reserve Fund         -         <	Not Expanditura Rafara Transfora	26 106 200	27 286 742	20 202 650	1 106 016	2 00%	20 202 650
4922 Transfer to Reserve Fund       -       1,187,000       -       (1,187,000)       n/a       -         4923 Transfer to Reserve       648,033       -       -       -       n/a       -         7545 - From Reserves       -       (80,085)       -       80,085       n/a       -         7542 From Reserve Fund       -       -       -       -       n/a       -         Net Expenditure       26,754,923       28,393,658       28,393,658       0       0.00%       28,393,658         Newmarket's share (2020-58.6%; 2019-58.9%)       15,758,650       16,633,005       16,638,684       0       0.00%       16,638,684         Aurora's share (2020 - 41.4%; 2019 - 41.1%)       10,996,273       11,760,653       11,754,974       0       0.00%       11,754,974		20,100,890	21,200,142	∠o, <b>ა</b> ⊎ა, <b>0</b> ⊃ŏ	1,100,916	3.90%	∠o, <b>ა</b> ⊎ა, <b>ხ</b> ⊃8
4923 Transfer to Reserve       648,033       -       -       n/a       -         7545 - From Reserves       -       (80,085)       -       80,085       n/a       -         7542 From Reserve Fund       -       -       -       -       n/a       -       -         Net Expenditure       26,754,923       28,393,658       28,393,658       0       0.00%       28,393,658         Newmarket's share (2020-58.6%; 2019-58.9%)       15,758,650       16,633,005       16,638,684       0       0.00%       16,638,684         Aurora's share (2020 - 41.4%; 2019 - 41.1%)       10,996,273       11,760,653       11,754,974       0       0.00%       11,754,974		-	1,187.000	-	(1,187,000)	n/a	-
7545 - From Reserves       -       (80,085)       -       80,085       n/a       -         7542 From Reserve Fund       -       -       -       -       -       n/a       -         Net Expenditure       26,754,923       28,393,658       28,393,658       0       0.00%       28,393,658         Newmarket's share (2020-58.6%; 2019-58.9%)       15,758,650       16,633,005       16,638,684       0       0.00%       16,638,684         Aurora's share (2020 - 41.4%; 2019 - 41.1%)       10,996,273       11,760,653       11,754,974       0       0.00%       11,754,974		648.033	-	-	-		-
7542 From Reserve Fund         -         -         n/a         -           Net Expenditure         26,754,923         28,393,658         28,393,658         0         0.00%         28,393,658           Newmarket's share (2020-58.6%; 2019-58.9%)         15,758,650         16,633,005         16,638,684         0         0.00%         16,638,684           Aurora's share (2020 - 41.4%; 2019 - 41.1%)         10,996,273         11,760,653         11,754,974         0         0.00%         11,754,974		-	(80,085)	-	80,085		-
Newmarket's share (2020-58.6%; 2019-58.9%)         15,758,650         16,633,005         16,638,684         0         0.00%         16,638,684           Aurora's share (2020 - 41.4%; 2019 - 41.1%)         10,996,273         11,760,653         11,754,974         0         0.00%         11,754,974			-		-	n/a	
Aurora's share (2020 - 41.4%; 2019 - 41.1%) 10,996,273 11,760,653 11,754,974 0 0.00% 11,754,974	Net Expenditure	26,754,923	28,393,658	28,393,658	0	0.00%	28,393,658
Aurora's share (2020 - 41.4%; 2019 - 41.1%) 10,996,273 11,760,653 11,754,974 0 0.00% 11,754,974			40,000,005	40.000.00		0.000	40.000.00
<u>אסע אין אין אין אין אין אין אין אין אין אין</u>	Autora's Share (2020 - 41.4%; 2019 - 41.1%)	10,996,273 26,754,923	28,393,658	<b>28,393,658</b>	0	0.00%	<b>28,393,658</b>



				39						
	A	В	С	Control Va	E Nek Eiro So	F	G	H		
1	Central York Fire Services									
2	Status of Capital Projects									
3	As of December 31, 2020									
4	Capital Project Number	Project	Year of Original Approval	Total Approved Funding	2020 Budget	REVISIONS TO Budget 2020	REVISED Budget 2020 (E+F)	Total Expenditures to December 31, 2020	Variance Actual - Revised Budget 2020 (G-H)	
5										
6	2116076	Bunker Gear Washer	2016	25,000	-		-	-	-	
7	2117073	Fire Truck Replacement - 1999 Freightliner	2017	946,000	-	9,636	9,636	9,636	-	
8	2116079	Fire Truck Replacement - 97-02	2016	800,000	-	2,246	2,246	2,246	-	
9	2119005	Replacement of Auto Extrication Equipment	2019	165,000	165,000		165,000	150,354	14,646	
10	2116074	Station 4-5 Design & Construction	2016	12,650,000	6,226,601	(2,700,000)	3,526,601	2,513,488	1,013,113	
11	2118072	New Fire Engine - Stn. 4-5	2018	985,000	985,000		985,000	432,522	552,478	
12	2119006	Replacement of HazMat Truck	2019	950,000	-		-	-	-	
	2119007	Life cycle replacement of Personal Protective Equipment	2019	71,000	-	31,054	31,054	31,054	-	
	2119009	Personal Protective Equipment & Uniforms - New Recruits	2019	71,000	71,000		71,000	-	71,000	
15	2119008	Master Fire Plan	2019	125,000	125,000	(125,000)	-	-	-	
16	2120001	4 Light Prevention Vehicles	2020	150,000	150,000		150,000	141,159	8,841	
17	2120002	Lifecycle Replacement of PPE	2020	80,000	80,000		80,000	77,973	2,027	
	2120003	Station 4-5 - Equipment	2020	125,000	125,000	(125,000)	-	67,315	(67,315)	
19	2120004	Replacement of MDTs	2020	40,000	40,000		40,000	47,643	(7,643)	
	2120005	Replmt Recruits PPE & Uniforms	2020	120,000	120,000		120,000	108,854	11,146	
	TOTAL	TOTAL	\$ 32,299	\$ 17,303,000	\$ 8,087,601	\$ (2,907,064)	\$ 5,180,537	\$ 3,582,244	\$ 1,598,293	





**CENTRAL YORK FIRE SERVICES** 

# CYFS First Quarter Report 2021 Fire Services Report

Report Number:JCC-2021-04To:Joint Council CommitteeAuthor:Anita Gibson, Sr. Financial AnalystMeeting Date:Tuesday, May 4, 2021

# Recommendations

1. That Fire Services Report JCC-2021-04 entitled CYFS First Quarter Report 2021 dated May 4, 2021 be received for information.

# Purpose

This report is to provide the JCC with the first quarter operating and capital results for Central York Fire Services for the period ending March 31, 2021.

# Background

Below

# **Financial Impact**

Net expenditures are below budget by \$966,499 at the end of the first quarter of 2021. Revenues were \$31,158 compared to a budget of \$109,876, as a result of timing.

Total expenses were \$1,044,675 below budget at the end of March. Wages and benefits are well below budget. The budget includes the hiring of the cohort of 4 additional firefighters for the new fire hall approved in 2020 budget, as well as the 4 included in the 2019 budget. The final 8 are not anticipated to be hired until sometime in 2022, to coincide with the completion of Station 4-5. Wage gapping will continue to be transferred to reserve on a quarterly basis, Q1 gapping transfer is \$281,890.

The portion of salaries recovered for employees injured at work, while they receive their full-time wages, is included in Workplace Safety & Insurance Board reimbursements (\$64,973).

Emergency Mgmt. material is over budget by \$12,434 due to pandemic related costs.

At this point in the year, vehicles repairs are below budget. This expense category has trended higher than budget in recent years and will be watched closely. The majority of the other variances are due to timing.

The wellness program is still on hold, pending the selection of a new provider.

The following chart summarizes the significant variances:

Line items	Actual	Budget	Variance
Salaries and Benefits	\$ 4,616,058	\$5,464,743	\$ 848,685
Emergency Mgmt Materials	13,655	1,221	(12,434)
Uniforms, Clothing	13,040	34,203	21,163
Vehicle Repairs & Maintenance	98,108	123,292	25,184
Equipment Repairs & Maintenance	17,645	34,212	16,567
Consulting Services	0	27,310	27,310
Wellness Program	1,234	36,975	35,741
Building Repairs & Maintenance	11,575	31,893	20,318
Other	776,645	838,784	62,139
Total Expenses	\$ 5,547,959	\$ 6,592,633	\$ 1,044,674
Total Revenues	\$ (34,200)	\$ (112,375)	\$ (78,175)
Transfer to Reserve Fund	281,890	0	\$(281,890)
Net Expenditure	\$ 5,795,649	\$ 6,480,258	\$ 684,609

# Conclusion

At this point, it is not possible to forecast the year-end positon – surplus or deficit. Although there may be favourable variances on expenses, such as staff vacancies and delays in hiring, there may also be a challenge achieving our fire department recovery revenue target. In addition, the pandemic continues to have an impact on the financial results.

# Consultation

There has been consultation between the Finance staff of both Aurora and Newmarket, as well as Fire Services management.

# Impact On The Master Fire Plan

This report is consistent with the budget methodology set out in the Master Fire Plan.

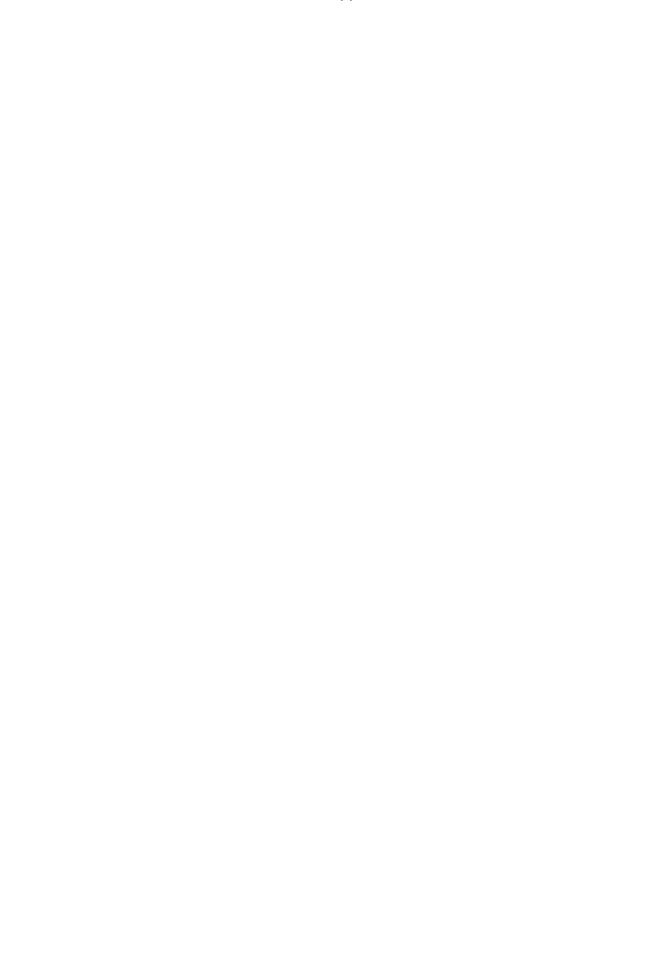
# Attachments

Operating Results for the Three Months ending March 31, 2021

# Contact

lan Laing, Fire Chief Central York Fire Services

Mike Mayes, CPA, CGA, DPA Director, Financial Services/Treasurer



#### CENTRAL YORK FIRE SERVICES Q1 OPERATING RESULTS For the Three Months Ending March 31, 2021

	2020 2021 YTD (March 31, 2021)					2021
OBJECT ACCOUNTS			FULL YEAR			
	ACTUAL	ACTUAL	BUDGET	favourable/(u		BUDGET
Expenses	\$	\$	\$	\$	%	\$
4011 Management Salaries	666,228	137,762	154,203	16,441	10.66%	668,218
4021 Regular Salaries & Wages	16,292,298	3,464,028	3,981,726	517,698	13.00%	17,194,961
4024 Standby/Callback	240	-	-	-	n/a	-
4025 Overtime	252,889	18,807	54,285	35,478	65.35%	217,143
4026 Lieu Time Paid	883,806	2,228	-	(2,228)	n/a	770,000
4028 WSIB Reimbursements	(238,757)	(64,973)	-	64,973	n/a	-
4031 Casual/Seasonal Wage 4035 Regular Part-Time Wages	- 34,157	- 0.264	4,155 9,474	4,155 1,210	100.00% 12.77%	18,000 41,052
4035 Regular Part-Time Wages 4081 Payroll Allocations	54,157	8,264	9,474	1,210	n/a	41,052
4109 Direct Payroll Benefits	5,288,572	1,049,941	1,260,900	210,959	16.73%	5,463,900
Sub Total Salaries and Benefits	23,179,432	4,616,058	5,464,743	848,685	15.53%	24,373,274
4216 Stationery & Office Supplies	9,285	1,422	3,901	2,479	63.56%	15,606
4217 Photocopier Lease & Supplies	3,418	-	1,950	1,950	100.00%	7,803
4219 Emergency Mgmt. Materials	94,471	13,655	1,221	(12,434)	(1018.32%)	4,885
4229 Janitorial Supplies	18,427	6,641	6,453	(188)	(2.92%)	25,808
4231 Machine Oil & Fuel	74,994	20,073	27,310	7,237	26.50%	109,242
4261 Uniforms, Clothing	137,579	13,040	34,203	21,163	61.87%	136,816
4269 Misc.	8,398 272.044	1,689	3,750	2,061	54.95%	15,000
4272 Vehicle Repairs & Maintenance 4273 Building Repairs & Maintenance	372,044 170,834	98,108 11,575	123,292 31,893	25,184 20,318	20.43% 63.71%	493,170 127,571
4273 Building Repairs & Maintenance 4278 Equipment Repairs & Maintenance	86,486	17,645	34,212	16,567	48.42%	136,850
4278 Radio Equipment Maintenance	33,648	17,045	8,163	8,163	100.00%	32,653
4299 Capital Acquisitions	44,311	8,375	16,260	7,885	48.49%	65,039
4303 Cell Phone	32,356	6,892	8,937	2,045	22.89%	35,746
4311 Hydro	80,540	16,831	32,822	15,991	48.72%	131,287
4321 Heat	31,809	13,041	11,704	(1,337)	(11.43%)	46,818
4331 Water	24,080	3,466	3,900	434	`11.14%́	15,606
4404 Consulting Services	-	-	15,606	15,606	100.00%	62,424
4425 Education/Corporate Tuition Assist.	4,484	-	2,211	2,211	100.00%	8,843
4437 MTO Recoveries	3,150	500	-	(500)		-
4462 Fire Prevention	17,673	340	7,283	6,943	95.33%	29,131
4462 Fire Prevention - Public education	10,071	421	2,601	2,180	83.80%	10,404
4463 Fire Investigation	1,293	2,135	651	(1,484)	(227.94%)	2,601
4464 Association Allowance 4465 Dispatch Service	3,000 476,990	-	750	750	100.00% n/a	3,000 449,500
4466 Wellness Program	15,362	1,234	36,975	35,741	96.66%	147,900
4471 Mileage/Parking/Tolls	959	136	780	644	82.53%	3,121
4474 Medical oversight	12.484	8,235	6,099	(2,136)	(35.02%)	24,400
4474 Training	49,605	22,088	25,011	2,924	<b>`</b> 11.69%́	100,040
4478 Conferences & Seminar Fees	13,227	3,129	6,153	3,024	49.15%	24,611
4511 Street Snowploughing Contract	4,631	7,118	7,983	865	10.84%	11,404
4662 Contingency Account	4,172		11,704	11,704	100.00%	46,818
4667 Property lease	31,212	7,875	7,875	-	0.00%	31,500
Support cost allocation	1,156,431	296,337	296,337	0	0.00%	1,185,342
4936 Asset Replacement Fund Total Expenses	1,399,597 <b>27,606,454</b>	349,900 <b>5,547,959</b>	349,900 <b>6,592,633</b>	0 1,044,674	0.00% <b>15.85%</b>	1,399,600 <b>29,313,813</b>
		0,071,000	0,002,000	.,044,074	10.00 //	20,010,013
Revenues					m/-	
7419 - Other Grant 7431 Fire Dept. Recoveries	- 437,565	- 31,158	- 109,876	- (78,718)	n/a -71.64%	- 439,503
7431 File Dept. Recoveries 7471 Misc. Charges	437,565 92,831	3,043	2,499	544	-71.64% 21.76%	439,503
Total Revenues	530,395	34,200	112,375	(78,175)	-69.57%	449,503
			_,			
Net Expenditure Before Transfers	27,076,058	5,513,759	6,480,258	966,499	14.91%	28,864,310
Transfers to/(from) Reserve Fund	4 0 4 7 000	004 000		(004.000)		
4922 Transfer to Reserve Fund	1,317,000	281,890	-	(281,890)	n/a	-
4923 Transfer to Reserve 7542 From Reserve Fund	600	-	-	-	n/a	-
Net Expenditure	- 28,393,658	- 5,795,649	6,480,258	- 684,609	n/a <b>10.56%</b>	- 28,864,310
			-,			
Newmarket's share (2021-58.58%; 2020-58.6%)	16,644,611	3,395,091	3,796,135	401,044	10.56%	16,908,713
Aurora's share (2021 - 41.42%; 2020 - 41.4%)	11,749,047	2,400,558	2,684,123	283,565	10.56%	11,955,597
	28,393,658	5,795,649	6,480,258	684,609	10.56%	28,864,310